



ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS MEETING
AUGUST 1, 2023 – 5:30 p.m.
MEDICAL CENTER HOSPITAL BOARD ROOM (2ND FLOOR)
500 W 4TH STREET, ODESSA, TEXAS

AGENDA (p.1-2)

- I. **CALL TO ORDER**Wallace Dunn, President
- II. **INVOCATION** Chaplain Doug Herget
- III. **PLEDGE OF ALLEGIANCE**Wallace Dunn
- IV. **MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM**Bryn Dodd (p.3)
- V. **AWARDS AND RECOGNITION**
 - A. **August 2023 Associates of the Month**..... Russell Tippin
 - Clinical
 - Non-Clinical
 - Nurse
 - B. **Net Promoter Score Recognition** Russell Tippin
 - Dr. Chittur Ramanathan
 - Dr. Avelino Garcia
 - Cath Lab
 - 4 East
- VI. **CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. **PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. **CONSENT AGENDA**..... Wallace Dunn (p.4-32)
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
 - A. **Consider Approval of Regular Meeting Minutes, July 11, 2023**
 - B. **Consider Approval of Joint Conference Committee, July 25, 2023**
 - C. **Consider Approval of Federally Qualified Health Center Monthly Report, June 2023**
- IX. **COMMITTEE REPORTS**
 - A. **Finance Committee** Don Hallmark (p.33-108)
 - 1. Quarterly Investment Report – Quarter 3, FY 2023

2. Quarterly Investment Officer’s Certification
3. Financial Report for Month Ended June 30, 2023
4. Consent Agenda
 - a. Consider Approval of Abbott Point of Care Service Plan Agreement for 50 iSTAT analyzers renewal
 - b. Consider Approval of Lockton Dunning Agreement Renewal
 - c. Consider Approval of TK Elevators Preventative Maintenance Agreement Renewal
 - d. Consider Approval of Breakaway PromisePoint Access/Community Services Renewal
 - e. Consider Approval of ECHD Board Members Reimbursement Requests
5. Consider Approval of PayerWatch VERACITY Agreement
6. Consider Approval of Emergency Purchase of Replacement Chemistry Instrument

X. TTUHSC AT THE PERMIAN BASIN REPORT..... Dr. Timothy Benton

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS
..... Russell Tippin (p.109-111)

- A. Review of Certified Property Valuations**
- B. November 7, 2023 Finance Committee Meeting and Regular Board Meeting – new time**
- C. MCH Job Fair**
- D. Ad hoc Report(s)**

XII. EXECUTIVE SESSION

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; (3) Deliberation regarding Economic Development Negotiations; and (4) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENT(S)**
- B. CONSIDER AMENDMENT TO NACERO AGREEMENT**
- C. COMPLIANCE UPDATE AND RESOLUTION**
- D. CHIEF EXECUTIVE OFFICER AGREEMENT**

XIV. ADJOURNMENTWallace Dunn

If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.

MISSION

Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.

VISION

MCHS will be the premier source for health and wellness.

VALUES

I-ntegrity

C-ustomer centered

A-ccountability

R-espect

E-xcellence

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS
REGULAR BOARD MEETING
JULY 11, 2023 – 5:30 p.m.**

MINUTES OF THE MEETING

MEMBERS PRESENT: Wallace Dunn, President
Don Hallmark, Vice President
Bryn Dodd
Will Kappauf
Richard Herrera
David Dunn
Kathy Rhodes

OTHERS PRESENT: Matt Collins, Chief Operating Officer
Steve Steen, Chief Legal Counsel
Kim Leftwich, Chief Nursing Officer
Dr. Meredith Hulsey, Chief Medical Officer
Dr. Fernando Boccalandro, Chief of Staff
Grant Trollope, Assistant Chief Financial Officer
Kerstin Connolly, Paralegal
Lisa Russell, Executive Assistant to the CEO
Various other interested members of the
Medical Staff, employees, and citizens

I. CALL TO ORDER

Wallace Dunn, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

II. INVOCATION

Chaplain Doug Herget offered the invocation.

III. PLEDGE OF ALLEGIANCE

Wallace Dunn led the Pledge of Allegiance to the United States and Texas flags.

IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM

Richard Herrera presented the Mission, Vision and Values of Medical Center Health System.

V. AWARDS AND RECOGNITION

A. July 2023 Associates of the Month

Matt Collins, Chief Operating Officer, introduced the July 2023 Associates of the Month as follows:

- Clinical – Kelly Floyd
- Non-Clinical – Marsha Dummer
- Nurse – Tammy Solley

B. Net Promoter Score Recognition

Matt Collins, Chief Operating Officer, introduced the Net Promoter Score High Performer(s).

- Dr. Raymond Martinez
- Dr. Stephanie Kubacak

VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER

No conflicts were disclosed.

VII. PUBLIC COMMENTS ON AGENDA ITEMS

No comments from the public were received.

VIII. CONSENT AGENDA

- A. Consider Approval of Regular Meeting Minutes, June 6, 2023**
- B. Consider Approval of Board Retreat Meeting Minutes, June 14-16, 2023**
- C. Consider Approval of Joint Conference Committee, June 27, 2023**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, May 2023**
- E. Consider Approval of Annual ECHD Board Committee Appointments by Board President**

David Dunn moved, and Richard Herrera seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

IX. COMMITTEE REPORTS

A. Finance Committee

1. Financial Report for Month Ended May 31, 2023.
2. Consent Agenda
 - a. Consider Approval of ECHD Board Members Reimbursement Request(s)
 - b. Consider Approval of Firetrol Protection Services Contract Renewal
 - c. Consider Approval of ChemAqua Contract Renewal
 - d. Consider Approval of CareFusion Solutions, LLC – Alaris Integrated Solutions Management Support Contract Renewal
3. Consider Approval of Waukesha-Pearce Industries Contract

Don Hallmark moved, and Will Kappauf seconded the motion to approve the Finance Committee report as presented. The motion carried.

X. TTUHSC AT THE PERMIAN BASIN REPORT

No report was provided.

XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS

A. HealthSure Annual Insurance Report of Condition

Steve Steen, Chief Legal Counsel, provided the Annual Insurance Report of Condition from HealthSure.

This report was informational only, and no action was taken.

B. Ad hoc Report(s)

Dr. Meredith Hulseley, Chief Medical Officer, reported to the Board that Dr. Mody, the new Section Chief has started.

The Regional Services report was provided in the packet.

These reports were informational only. No action was taken.

XII. EXECUTIVE SESSION

Wallace Dunn stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation regarding Economic Development Negotiations pursuant to Section 551.087 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Will Kappauf, Richard Herrera, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, Steve Steen, Chief Legal Counsel, Matt Collins, Chief Operating Officer, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President MCH ProCare, presented the provider agreements, an update on Anesthesia, and an update on Urology to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

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Steve Steen, Chief Legal Counsel, provided an update on the cardiology audit.

Matt Collins, Chief Operating Officer, provided a recap of the strategic planning from the Board Retreat. He also reported about a lease termination with Quest to the Board.

Richard Herrera, Board Member, led the board in discussions about board committees.

Executive Session began at 5:47 p.m.

Executive Session ended at 6:43 p.m.

XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION

A. Consider Approval of MCH ProCare Provider Agreement(s).

Wallace Dunn presented the following new agreements:

- Timothy Castro, Jr., M.D. – This a three (3) year Anesthesia Contract.
- Keelian Foster, N.P.– This is a three (3) year Cardiology Contract.

Wallace Dunn presented the following amendment:

- Robert Ramkissoon, P.A.. – This is an amendment to an Urgent Care Contract.

Wallace Dunn presented the following renewals:

- Elias Marquez, N.P. – This is a 3-year renewal of an Urgent Care Contract.
- Jacki Lehr, WHNP – This is a 3-year renewal of a OB/GYN Contract.

David Dunn moved, and Richard Herrera seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

B. Compliance Update and Resolution

No action was taken on this matter.

XIV. ADJOURNMENT

There being no further business to come before the Board, Wallace Dunn adjourned the meeting at 6:44 p.m.

Respectfully submitted,



David Dunn, Secretary
Ector County Hospital District Board of Directors



August 1, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Medical Staff and Allied Health Professionals Staff Applicants

Statement of Pertinent Facts:

Pursuant to Article 7 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

Medical Staff:

Applicant	Department	Specialty/Privileges	Group	Dates
**Oluwafemi Akinlawo, MD	Pediatrics	Pediatric Hospitalist	Covenant	08/01/2023-07/31/2024
Elise Hotaling, MD	Radiology	Telemedicine	VRAD	08/01/2023-07/31/2025
**Biosha Jones, MD	Emergency Medicine	Emergency Medicine	BEPO	08/01/2023-07/31/2024
Soran Mahmood, MD	Radiology	Telemedicine	VRAD	08/01/2023-07/31/2025
Ousama Moammar, MD	Hospitalist	Hospitalist	ProCare	08/01/2023-07/31/2024

Allied Health:

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
Robert Pettit, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	08/01/2023-07/31/2025

*Please grant temporary Privileges

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



August 1, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Reappointment of the Medical Staff and/or Allied Health Professional Staff

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

Medical Staff:

Applicant	Department	Status	Staff Category	Specialty/ Privileges	Group	Changes to Privileges	Dates
Glen Bennion, DO	OB/GYN	Yes	Associate	OB/GYN	TTUHSC	None	08/01/2023-07/31/2024
Lakshmi Alahari, MD	Hospitalist	Yes	Associate	Hospitalist	ProCare	None	09/01/2023-08/31/2024
Katie Corkill,	Family Medicine	Yes	Associate to	Family	TTUHSC	None	09/01/2023-08/31/2025
Ragha Gandra, MD	Internal Medicine	Yes	Affiliate	Internal Medicine		None	09/01/2023-08/31/2025
John Garcia, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	09/01/2023-08/31/2025
Alfonso Gonzalez, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	09/01/2023-08/31/2025
Michael Heidlebaugh, MD	Emergency Medicine	Yes	Active	Emergency Medicine	BEPO	None	09/01/2023-08/31/2025
Joseph Horner, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Douglas Hughes, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Srikanth Mukkera, MD	Medicine	Yes	Active	Rheumatology	TTUHSC	None	09/01/2023-08/31/2025
Jennifer Ngo, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Lawrence Ngo, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Joy Okwuwa, MD	Medicine	Yes	Active	Nephrology	Permian Nephrology	None	09/01/2023-08/31/2025
Alan Pratt, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025



Medical Center Hospital

A Member of Medical Center Health System

Chittur Ramanathan, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	Yes	09/01/2023-08/31/2025
Glen Ryan, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Eduardo Salcedo, MD	Family Medicine	Yes	Active	Family Medicine	ProCare	None	09/01/2023-08/31/2025
Steve Siegler, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	09/01/2023-08/31/2025
Michael Shelton, MD	Family Medicine	Yes	Affiliate	Family Medicine		None	09/01/2023-08/31/2025
Karen Simmons,	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Terri Snow, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Lori Stafford, DO	OB/GYN	Yes	Active	OB/GYN		Yes	09/01/2023-08/31/2025
Michael Todora, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Peter Verhey, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	09/01/2023-08/31/2025
Lawrence Voesack,	Family Medicine	Yes	Active	Family Medicine		None	09/01/2023-08/31/2025
Rebecca Mantsch, DO	Pathology	Yes	Active	Pathology	ProCare	None	10/01/2023-09/30/2025
Stephanie Villarreal,	Pediatrics	Yes	Active	Pediatrics	TTUHSC	None	10/01/2023-09/30/2025
Donald Davenport,	Surgery	Yes	Active	General Surgery		Yes	11/01/2023-10/31/2025
Tara Deaver, DPM	Surgery	Yes	Active	Podiatry	TTUHSC	None	11/01/2023-10/31/2025
Matthew Furst, MD	Surgery	Yes	Active	Plastic Surgery		Yes	11/01/2023-10/31/2025
Terry Unruh, MD	Surgery	Yes	Active	General Surgery		None	11/01/2023-10/31/2025



Allied Health Professionals:

Applicant	Department	AHP Category	Specialty / Privileges	Group	Sponsoring Physician(s)	Changes to Privileges	Dates
Janette Ornelas, NP	Medicine	AHP	Nurse Practitioner		Dr. Khavar Dar	None	09/01/2023-08/31/2025
Ramnauth Ramkissoon, PA	Family Medicine	AHP	Physician Assistant	ProCare	Dr. Alamo	None	09/01/2023-08/31/2025
Jennie Wolfram, CRNA	Anesthesia	AHP	CRNA	ProCare	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	None	09/01/2023-08/31/2025
Morag Bell, CRNA	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	None	10/01/2023-09/30/2025
Alicia Fletcher, NP	Hospitalist	AHP	Nurse Practitioner	ProCare	Narendra Sajja, MD, Sudhir Bare, Rajnarsing Chennamaneni, Fouzia Tabasam, MD, Harika Thummala, MD, Sridhar Enuganti, MD, Ramcharitha Kandikatla, MD, Domingo Caparas, MD	None	10/01/2023-09/30/2025
Nathanael Longacre, PA	Surgery	AHP	Physician Assistant	ProCare	Dr. Babbel	None	11/01/2023-10/31/2025

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Fernando Boccalandro, MD Chief of Staff
 Executive Committee Chair
 /MM



August 1, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Clinical Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Additional Privileges:

Staff Member	Department	Privilege
Matthew Furst, MD	Surgery	ADD: Trunk and genitalia, congenital and acquired defects of chest and abdominal wall reconstruction.
Chittur Ramanathan, MD	Family Medicine	REMOVE: Hyperbaric Oxygen Therapy; Moderate Sedation
Ramnauth Ramkissoon, PA	Family Medicine	REMOVE: Exercise Stress ECG Testing
Lori Stafford, DO	OB/GYN	REMOVE: Abortions, induced (Medically indicated, First Trimester

Advice, Opinions, Recommendations and Motions:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



August 1, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Status– Resignations/Lapse of Privileges

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

Resignation/Lapse of Privileges:

Staff Member	Staff Category	Department	Effective Date	Action
Miranda Baumgardner, NP	AHP	Medicine	01/31/2023	Resignation
Stewart Bober, MD	Telemedicine	Radiology	03/08/2023	Resignation
Diana Casanova, MD	Courtesy	Family Medicine	08/31/2023	Lapse in Privileges
Rajnarsing Chennamaneni, MD	Active	Hospitalist	06/12/2023	Resignation
Steven Dillard, PA	AHP	Emergency Medicine	07/10/2022	Resignation
Michael Dragun, MD	Active	Surgery	08/20/2023	Resignation
Megan Galindo, MD	Associate	OB/GYN	07/31/2022	Resignation
Tariq Khan, MD	Affiliate	Surgery	06/22/2023	Resignation
Thomas Mitchell, MD	Associate	Medicine	01/31/2023	Lapse in Privileges
Jonathan Nelson, MD	Active	Surgery	08/20/2023	Resignation
Dayanelie Reyes, PA	AHP	Family Medicine	03/31/2023	Resignation
Christopher Slayden, MD	Active	Surgery	08/20/2023	Resignation
Aaron Stike, MD	Active	Surgery	08/20/2023	Resignation

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation/Lapse of Privileges.

Fernando Boccalandro, MD Chief of
Staff Executive Committee Chair
/MM



August 1, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

Change in Medical Staff or AHP Staff Category

Statement of Pertinent Facts:

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

Staff Category Change:

Staff Member	Department	Category
Katie Corkill, MD	Family Medicine	Associate to Active
Rajesh Patel, MD	Internal Medicine	Active to Affiliate

Changes to Credentialing Dates:

Staff Member	Staff Category	Department	Dates
None			

Changes of Supervising Physician(s):

Staff Member	Group	Department
None		

Leave of Absence:

Staff Member	Staff Category	Department	Effective Date	Action
None				



August 1, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Removal of I-FPPE

Staff Member	Department	Removal/Extension
Bianca Lenzy, NP	Pediatrics	Removal I-FPPE
Edelmiro Morales, CRNA	Anesthesia	Removal I-FPPE
Irene Vera, NP	Family Medicine	Removal I-FPPE

Change in Privileges

Staff Member	Department	Privilege
None		

Proctoring Request(s)/Removal(s)

Staff Member	Department	Privilege(s)
None		

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



August 1, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- Statement added to Zero Delay Patient Portal Message

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- Statement added to Zero Delay Patient Portal Message

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve the Statement added to Zero Delay Patient Portal Message

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM



August 1, 2023

**ECTOR COUNTY HOSPITAL DISTRICT
BOARD OF DIRECTORS**

Item to be considered:

- New Pediatric Department Chairman

Statement of Pertinent Facts:

The Medical Executive Committee recommends approval of the following:

- New Pediatric Department Chairman

Advice, Opinions, Recommendations and Motion:

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee to approve New Pediatric Department Chairman.

Fernando Boccalandro, MD Chief of Staff
Executive Committee Chair
/MM

Family Health Clinic
August 2023
ECHD Board Update

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 498,152	\$ 712,804	-30.1%	\$ 463,223	7.5%	\$ 5,444,722	\$ 5,492,582	-0.9%	\$ 5,054,311	7.7%
TOTAL PATIENT REVENUE	\$ 498,152	\$ 712,804	-30.1%	\$ 463,223	7.5%	\$ 5,444,722	\$ 5,492,582	-0.9%	\$ 5,054,311	7.7%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 264,794	\$ 399,319	-33.7%	\$ 192,942	37.2%	\$ 3,008,613	\$ 3,086,476	-2.5%	\$ 2,879,676	4.5%
Self Pay Adjustments	29,041	63,456	-54.2%	35,206	-17.5%	484,593	536,554	-9.7%	441,448	9.8%
Bad Debts	36,423	17,998	102.4%	(40,952)	-188.9%	(100,774)	112,754	-189.4%	124,148	-181.2%
TOTAL REVENUE DEDUCTIONS	\$ 330,258	\$ 480,773	-31.3%	\$ 187,197	76.4%	\$ 3,392,432	\$ 3,735,784	-9.2%	\$ 3,445,273	-1.5%
	66.30%	67.45%		40.41%		62.31%	68.02%		68.17%	
NET PATIENT REVENUE	\$ 167,894	\$ 232,031	-27.6%	\$ 276,026	-39.2%	\$ 2,052,290	\$ 1,756,798	16.8%	\$ 1,609,039	27.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ 222,389	\$ 23,543	844.6%	\$ 18,504	1101.8%	\$ 838,646	\$ 211,887	295.8%	\$ 238,211	252.1%
TOTAL OTHER REVENUE	\$ 222,389	\$ 23,543	844.6%	\$ 18,504	1101.8%	\$ 838,646	\$ 211,887	295.8%	\$ 238,211	252.1%
NET OPERATING REVENUE	\$ 390,283	\$ 255,574	52.7%	\$ 294,531	32.5%	\$ 2,890,936	\$ 1,968,685	46.8%	\$ 1,847,250	56.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 103,544	\$ 120,823	-14.3%	\$ 92,673	11.7%	\$ 936,894	\$ 953,749	-1.8%	\$ 850,040	10.2%
Benefits	(1,188)	29,271	-104.1%	(118,254)	-99.0%	237,032	251,036	-5.6%	69,177	242.6%
Physician Services	86,899	211,134	-58.8%	155,816	-44.2%	1,483,823	1,918,423	-22.7%	1,521,007	-2.4%
Cost of Drugs Sold	23,773	25,602	-7.1%	25,951	-8.4%	167,260	180,319	-7.2%	191,942	-12.9%
Supplies	11,658	10,412	12.0%	5,649	106.4%	100,259	86,218	16.3%	64,726	54.9%
Utilities	5,703	5,385	5.9%	7,236	-21.2%	49,738	52,594	-5.4%	52,619	-5.5%
Repairs and Maintenance	1,153	2,824	-59.2%	1,576	-26.9%	8,731	25,416	-65.6%	31,037	-71.9%
Leases and Rentals	699	482	45.0%	459	52.2%	4,993	4,338	15.1%	4,380	14.0%
Other Expense	3,022	1,591	90.0%	1,000	202.2%	41,488	14,319	189.7%	13,012	218.9%
TOTAL OPERATING EXPENSES	\$ 235,263	\$ 407,524	-42.3%	\$ 172,107	36.7%	\$ 3,030,218	\$ 3,486,412	-13.1%	\$ 2,797,939	8.3%
Depreciation/Amortization	\$ 25,124	\$ 29,052	-13.5%	\$ 28,692	-12.4%	\$ 212,192	\$ 263,891	-19.6%	\$ 258,587	-17.9%
TOTAL OPERATING COSTS	\$ 260,387	\$ 436,576	-40.4%	\$ 200,799	29.7%	\$ 3,242,411	\$ 3,750,303	-13.5%	\$ 3,056,526	6.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ 129,896	\$ (181,002)	-171.8%	\$ 93,732	38.6%	\$ (351,474)	\$ (1,781,618)	-80.3%	\$ (1,209,276)	-70.9%
Operating Margin	33.28%	-70.82%	-147.0%	31.82%	4.6%	-12.16%	-90.50%	-86.6%	-65.46%	-81.4%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,518	2,328	-34.8%	1,646	-7.8%	17,341	18,417	-5.8%	16,799	3.2%
Average Revenue per Office Visit	328.16	306.19	7.2%	281.42	16.6%	313.98	298.23	5.3%	300.87	4.4%
Hospital FTE's (Salaries and Wages)	24.7	31.2	-20.9%	23.5	5.1%	25.2	27.2	-7.3%	22.4	12.3%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 96,608	\$ 230,627	-58.1%	\$ 118,714	-18.6%	\$ 1,598,289	\$ 2,074,276	-22.9%	\$ 1,508,478	6.0%
TOTAL PATIENT REVENUE	\$ 96,608	\$ 230,627	-58.1%	\$ 118,714	-18.6%	\$ 1,598,289	\$ 2,074,276	-22.9%	\$ 1,508,478	6.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 46,599	\$ 135,161	-65.5%	\$ 49,147	-5.2%	\$ 881,741	\$ 1,215,647	-27.5%	\$ 910,972	-3.2%
Self Pay Adjustments	8,436	38,838	-78.3%	16,385	-48.5%	209,362	349,314	-40.1%	255,398	-18.0%
Bad Debts	49,450	(6,597)	-849.6%	2,142	2208.7%	(42,972)	(59,338)	-27.6%	(73,460)	-41.5%
TOTAL REVENUE DEDUCTIONS	\$ 104,485	\$ 167,402	-37.6%	\$ 67,674	54.4%	\$ 1,048,130	\$ 1,505,623	-30.4%	\$ 1,092,910	-4.1%
	108.2%	72.6%		57.0%		65.6%	72.6%		72.5%	
NET PATIENT REVENUE	\$ (7,876)	\$ 63,225	-112.5%	\$ 51,040	-115.4%	\$ 550,158	\$ 568,653	-3.3%	\$ 415,569	32.4%
OTHER REVENUE										
FHC Other Revenue	\$ 222,389	\$ 23,543	0.0%	\$ 18,504	1101.8%	\$ 838,646	\$ 211,887	0.0%	\$ 238,211	252.1%
TOTAL OTHER REVENUE	\$ 222,389	\$ 23,543	844.6%	\$ 18,504	1101.8%	\$ 838,646	\$ 211,887	295.8%	\$ 238,211	252.1%
NET OPERATING REVENUE	\$ 214,513	\$ 86,768	147.2%	\$ 69,545	208.5%	\$ 1,388,805	\$ 780,540	77.9%	\$ 653,780	112.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 84,108	\$ 61,437	36.9%	\$ 69,557	20.9%	\$ 714,984	\$ 540,465	32.3%	\$ 672,778	6.3%
Benefits	(965)	14,884	-106.5%	(88,757)	-98.9%	180,889	142,256	27.2%	54,751	230.4%
Physician Services	102,709	100,543	2.2%	54,445	88.6%	946,764	912,046	3.8%	783,157	20.9%
Cost of Drugs Sold	85	4,695	-98.2%	2,476	-96.6%	29,949	42,226	-29.1%	32,754	-8.6%
Supplies	7,461	5,376	38.8%	2,559	191.5%	32,196	48,360	-33.4%	32,138	0.2%
Utilities	2,801	2,926	-4.3%	4,266	-34.3%	25,010	28,707	-12.9%	28,857	-13.3%
Repairs and Maintenance	933	2,824	-67.0%	1,576	-40.8%	6,811	25,416	-73.2%	31,037	-78.1%
Leases and Rentals	659	482	36.7%	459	43.5%	4,833	4,338	11.4%	4,380	10.3%
Other Expense	3,022	1,591	90.0%	1,000	202.2%	40,937	14,319	185.9%	13,012	214.6%
TOTAL OPERATING EXPENSES	\$ 200,814	\$ 194,758	3.1%	\$ 47,582	322.0%	\$ 1,982,374	\$ 1,758,133	12.8%	\$ 1,652,862	19.9%
Depreciation/Amortization	\$ 4,225	\$ 2,871	47.2%	\$ 2,625	61.0%	\$ 24,464	\$ 26,022	-6.0%	\$ 23,642	3.5%
TOTAL OPERATING COSTS	\$ 205,039	\$ 197,629	3.7%	\$ 50,207	308.4%	\$ 2,006,837	\$ 1,784,155	12.5%	\$ 1,676,504	19.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ 9,474	\$ (110,861)	108.5%	\$ 19,337	51.0%	\$ (618,033)	\$ (1,003,615)	38.4%	\$ (1,022,725)	-39.6%
Operating Margin	4.42%	-127.77%	-103.5%	27.81%	-84.1%	-44.50%	-128.58%	-65.4%	-156.43%	-71.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	331	845	-60.8%	542	-38.9%	5,756	7,600	-24.3%	5,958	-3.4%
Average Revenue per Office Visit	291.87	272.93	6.9%	219.03	33.3%	277.67	272.93	1.7%	253.19	9.7%
Hospital FTE's (Salaries and Wages)	12.3	13.1	-6.1%	15.8	-22.2%	11.9	13.0	-8.5%	15.2	-22.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 145,819	\$ 187,663	-22.3%	\$ 155,628	-6.3%	\$ 1,679,336	\$ 1,641,577	2.3%	\$ 1,374,953	22.1%
TOTAL PATIENT REVENUE	\$ 145,819	\$ 187,663	-22.3%	\$ 155,628	-6.3%	\$ 1,679,336	\$ 1,641,577	2.3%	\$ 1,374,953	22.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 73,470	\$ 102,122	-28.1%	\$ 69,106	6.3%	\$ 933,673	\$ 893,308	4.5%	\$ 740,362	26.1%
Self Pay Adjustments	22,554	14,266	58.1%	21,465	5.1%	160,207	124,788	28.4%	115,543	38.7%
Bad Debts	(7,546)	8,735	-186.4%	12,849	-158.7%	14,194	76,409	-81.4%	60,340	-76.5%
TOTAL REVENUE DEDUCTIONS	\$ 88,477	\$ 125,123	-29.3%	\$ 103,419	-14.4%	\$ 1,108,075	\$ 1,094,505	1.2%	\$ 916,246	20.9%
	60.68%	66.67%		66.45%		65.98%	66.67%		66.64%	
NET PATIENT REVENUE	\$ 57,341	\$ 62,540	-8.3%	\$ 52,209	9.8%	\$ 571,261	\$ 547,072	4.4%	\$ 458,707	24.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 57,341	\$ 62,540	-8.3%	\$ 52,209	9.8%	\$ 571,261	\$ 547,072	4.4%	\$ 458,707	24.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 4,500	\$ 23,213	-80.6%	\$ 6,561	-31.4%	\$ 67,183	\$ 198,645	-66.2%	\$ 56,350	19.2%
Benefits	(52)	5,624	-100.9%	(8,372)	-99.4%	16,997	52,285	-67.5%	4,586	270.6%
Physician Services	20,937	46,942	-55.4%	57,769	-63.8%	284,657	427,174	-33.4%	346,184	-17.8%
Cost of Drugs Sold	575	4,407	-87.0%	1,182	-51.4%	26,787	38,550	-30.5%	33,752	-20.6%
Supplies	321	2,122	-84.9%	1,930	-83.4%	26,747	18,613	43.7%	17,419	53.6%
Utilities	2,902	2,459	18.0%	2,971	-2.3%	24,727	23,887	3.5%	23,762	4.1%
Repairs and Maintenance	220	-	0.0%	-	100.0%	1,920	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 29,443	\$ 84,767	-65.3%	\$ 62,041	-52.5%	\$ 449,730	\$ 759,154	-40.8%	\$ 482,053	-6.7%
Depreciation/Amortization	\$ 20,824	\$ 26,106	-20.2%	\$ 25,992	-19.9%	\$ 187,055	\$ 237,194	-21.1%	\$ 234,272	-20.2%
TOTAL OPERATING COSTS	\$ 50,267	\$ 110,873	-54.7%	\$ 88,033	-42.9%	\$ 636,785	\$ 996,348	-36.1%	\$ 716,325	-11.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ 7,074	\$ (48,333)	-114.6%	\$ (35,824)	-119.7%	\$ (65,523)	\$ (449,276)	-85.4%	\$ (257,618)	-74.6%
Operating Margin	12.34%	-77.28%	-116.0%	-68.62%	-118.0%	-11.47%	-82.12%	-86.0%	-56.16%	-79.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	512	689	-25.7%	576	-11.1%	5,575	6,027	-7.5%		0.0%
Average Revenue per Office Visit	284.80	272.37	4.6%	270.19	5.4%	301.23	272.37	10.6%	274.77	9.6%
Hospital FTE's (Salaries and Wages)	5.0	7.4	-31.5%	2.3	118.3%	5.9	7.1	-16.4%	2.5	140.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 255,725	\$ 294,514	-13.2%	\$ 188,881	35.4%	\$ 2,167,097	\$ 1,776,729	22.0%	\$ 2,170,880	-0.2%
TOTAL PATIENT REVENUE	\$ 255,725	\$ 294,514	-13.2%	\$ 188,881	35.4%	\$ 2,167,097	\$ 1,776,729	22.0%	\$ 2,170,880	-0.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 144,725	\$ 162,036	-10.7%	\$ 74,689	93.8%	\$ 1,193,199	\$ 977,521	22.1%	\$ 1,228,342	-2.9%
Self Pay Adjustments	(1,948)	10,352	-118.8%	(2,643)	-26.3%	115,024	62,452	84.2%	70,507	63.1%
Bad Debts	(5,480)	15,860	-134.6%	(55,942)	-90.2%	(71,996)	95,683	-175.2%	137,267	-152.4%
TOTAL REVENUE DEDUCTIONS	\$ 137,296	\$ 188,248	-27.1%	\$ 16,103	752.6%	\$ 1,236,227	\$ 1,135,656	8.9%	\$ 1,436,117	-13.9%
	53.69%	63.92%		8.53%		57.05%	63.92%		66.15%	
NET PATIENT REVENUE	\$ 118,429	\$ 106,266	11.4%	\$ 172,777	-31.5%	\$ 930,870	\$ 641,073	45.2%	\$ 734,763	26.7%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 118,429	\$ 106,266	11.4%	\$ 172,777	-31.5%	\$ 930,870	\$ 641,073	45.2%	\$ 734,763	26.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 14,935	\$ 36,173	-58.7%	\$ 16,555	-9.8%	\$ 154,727	\$ 214,639	-27.9%	\$ 120,912	28.0%
Benefits	(171)	8,763	-102.0%	(21,125)	-99.2%	39,146	56,495	-30.7%	9,840	297.8%
Physician Services	(36,746)	63,649	-157.7%	43,602	-184.3%	252,402	579,203	-56.4%	391,666	-35.6%
Cost of Drugs Sold	23,113	16,500	40.1%	22,293	3.7%	110,524	99,543	11.0%	125,436	-11.9%
Supplies	3,875	2,914	33.0%	1,159	234.3%	41,315	19,245	114.7%	15,169	172.4%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 5,006	\$ 127,999	-96.1%	\$ 62,484	-92.0%	\$ 598,115	\$ 969,125	-38.3%	\$ 663,023	-9.8%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 674	\$ 675	-0.2%	\$ 674	0.0%
TOTAL OPERATING COSTS	\$ 5,081	\$ 128,074	-96.0%	\$ 62,559	-91.9%	\$ 598,789	\$ 969,800	-38.3%	\$ 663,697	-9.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 113,348	\$ (21,808)	-619.8%	\$ 110,219	2.8%	\$ 332,082	\$ (328,727)	-201.0%	\$ 71,066	367.3%
Operating Margin	95.71%	-20.52%	-566.4%	63.79%	50.0%	35.67%	-51.28%	-169.6%	9.67%	268.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	675	794	-15.0%	528	27.8%	6,010	4,790	25.5%	5,837	3.0%
Total Visits	675	794	-15.0%	528	27.8%	6,010	4,790	25.5%		0.0%
Average Revenue per Office Visit	378.85	370.92	2.1%	357.73	5.9%	360.58	370.92	-2.8%	371.92	-3.0%
Hospital FTE's (Salaries and Wages)	7.3	10.7	-31.7%	5.4	37.2%	7.4	7.1	4.1%	4.8	55.2%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC COMBINED
JUNE 2023**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 33,372	\$ 35,487	\$ -	\$ 68,859	13.8%	\$ 426,491	\$ 349,417	\$ 1,647	\$ 777,555	14.3%
Medicaid	20,462	30,690	172,238	223,390	44.8%	396,537	454,305	1,475,569	2,326,411	42.7%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	16,137	38,535	72,748	127,420	25.6%	259,225	438,911	614,363	1,312,499	24.1%
Self Pay	26,245	38,111	4,025	68,381	13.7%	480,954	370,445	44,965	896,364	16.5%
Other	392	2,995	6,715	10,102	2.0%	35,082	66,258	30,553	131,893	2.4%
Total	\$ 96,608	\$ 145,819	\$ 255,725	\$ 498,152	100.0%	\$ 1,598,289	\$ 1,679,336	\$ 2,167,097	\$ 5,444,722	100.0%

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 18,167	\$ 9,777	-	\$ 27,944	10.9%	\$ 207,678	\$ 164,254	\$ 192	\$ 372,124	14.7%
Medicaid	18,850	21,089	100,551	140,491	54.6%	225,555	230,325	825,702	1,281,582	50.7%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	8,436	15,735	40,321	64,492	25.1%	101,416	179,198	304,549	585,162	23.1%
Self Pay	7,143	9,222	4,852	21,217	8.2%	104,914	86,207	55,216	246,337	9.7%
Other	140	1,330	1,834	3,304	1.3%	8,622	20,161	15,473	44,256	1.7%
Total	\$ 52,736	\$ 57,154	\$ 147,557	\$ 257,447	100.0%	\$ 648,185	\$ 680,144	\$ 1,201,130	\$ 2,529,460	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JUNE 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,372	34.5%	\$ 25,058	21.1%	\$ 426,491	26.7%	\$ 320,883	21.3%
Medicaid	20,462	21.2%	27,399	23.1%	396,537	24.8%	374,742	24.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	16,137	16.7%	21,231	17.9%	259,225	16.2%	244,458	16.2%
Self Pay	26,245	27.2%	43,254	36.4%	480,954	30.1%	514,192	34.1%
Other	392	0.4%	1,773	1.5%	35,082	2.2%	54,204	3.6%
TOTAL	\$ 96,608	100.0%	\$ 118,714	100.0%	\$ 1,598,289	100.0%	\$ 1,508,478	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	18,167	34.4%	\$ 8,073	12.2%	\$ 207,678	32.0%	\$ 125,531	25.2%
Medicaid	18,850	35.8%	40,471	61.4%	225,555	34.9%	183,650	36.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,436	16.0%	8,064	12.2%	101,416	15.6%	88,503	17.8%
Self Pay	7,143	13.5%	9,048	13.7%	104,914	16.2%	88,817	17.8%
Other	140	0.3%	355	0.5%	8,622	1.3%	11,459	2.3%
TOTAL	\$ 52,736	100.0%	\$ 66,011	100.0%	\$ 648,185	100.0%	\$ 497,960	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JUNE 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,487	24.3%	\$ 35,398	22.7%	\$ 349,417	20.8%	\$ 307,299	22.3%
Medicaid	30,690	21.0%	\$ 37,863	24.3%	454,305	27.1%	363,396	26.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	38,535	26.5%	\$ 38,185	24.5%	438,911	26.1%	325,464	23.7%
Self Pay	38,111	26.1%	\$ 37,913	24.4%	370,445	22.1%	305,936	22.3%
Other	2,995	2.1%	\$ 6,269	4.0%	66,258	3.9%	72,858	5.3%
TOTAL	\$ 145,819	100.0%	\$ 155,628	100.0%	\$ 1,679,336	100.0%	\$ 1,374,953	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,777	17.1%	\$ 5,169	9.7%	\$ 164,254	24.1%	\$ 105,904	23.9%
Medicaid	21,089	37.0%	23,642	44.4%	\$ 230,325	33.9%	149,506	33.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	15,735	27.5%	14,952	28.1%	179,198	26.3%	112,063	25.3%
Self Pay	9,222	16.1%	8,362	15.7%	86,207	12.7%	61,989	14.0%
Other	1,330	2.3%	1,177	2.2%	20,161	3.0%	13,599	3.1%
TOTAL	\$ 57,154	100.0%	\$ 53,302	100.0%	\$ 680,144	100.0%	\$ 443,061	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
JUNE 2023**

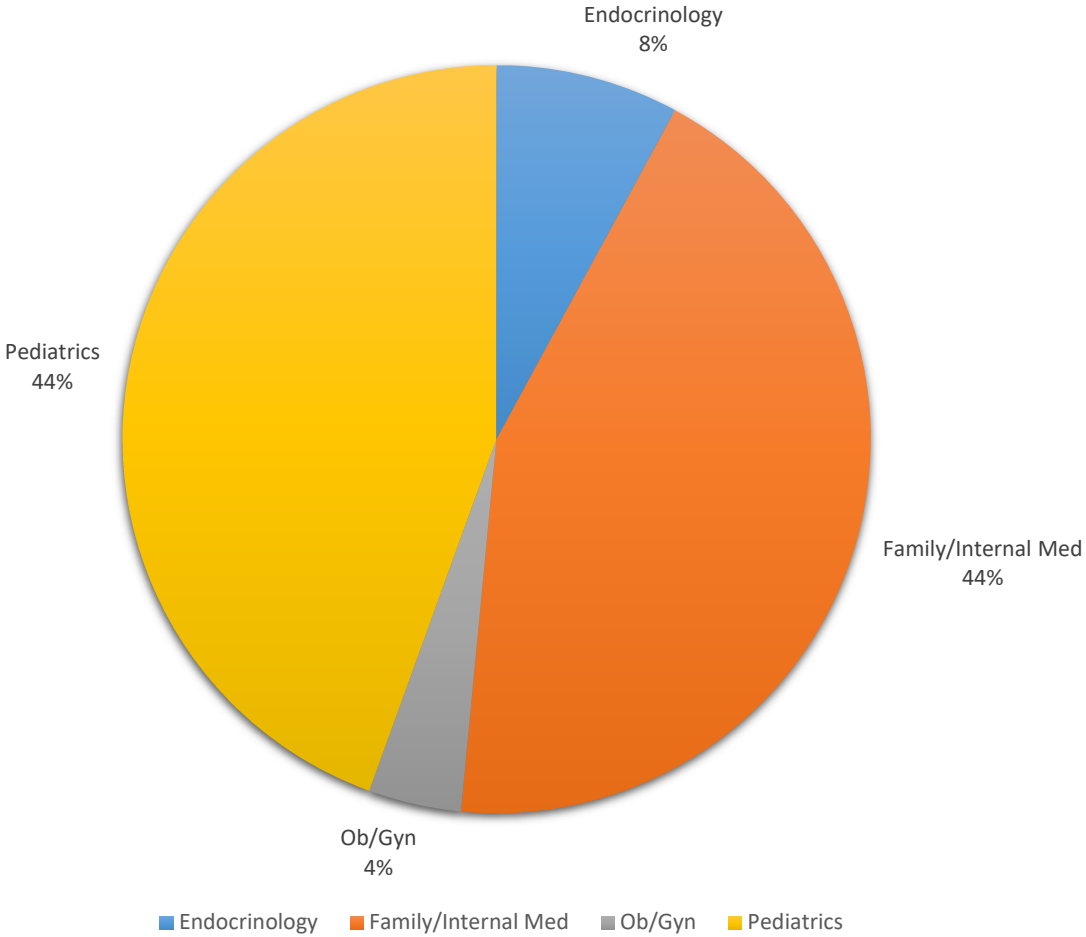
REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 1,647	0.1%	\$ (808)	0.0%
Medicaid	172,238	67.4%	\$ 122,108	64.6%	1,475,569	68.1%	1,324,366	61.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	72,748	28.4%	\$ 61,214	32.4%	614,363	28.3%	777,597	35.8%
Self Pay	4,025	1.6%	\$ 2,959	1.6%	44,965	2.1%	49,187	2.3%
Other	6,715	2.6%	\$ 2,600	1.4%	30,553	1.4%	20,538	0.9%
TOTAL	\$ 255,725	100.0%	\$ 188,881	100.0%	\$ 2,167,097	100.0%	\$ 2,170,880	100.0%

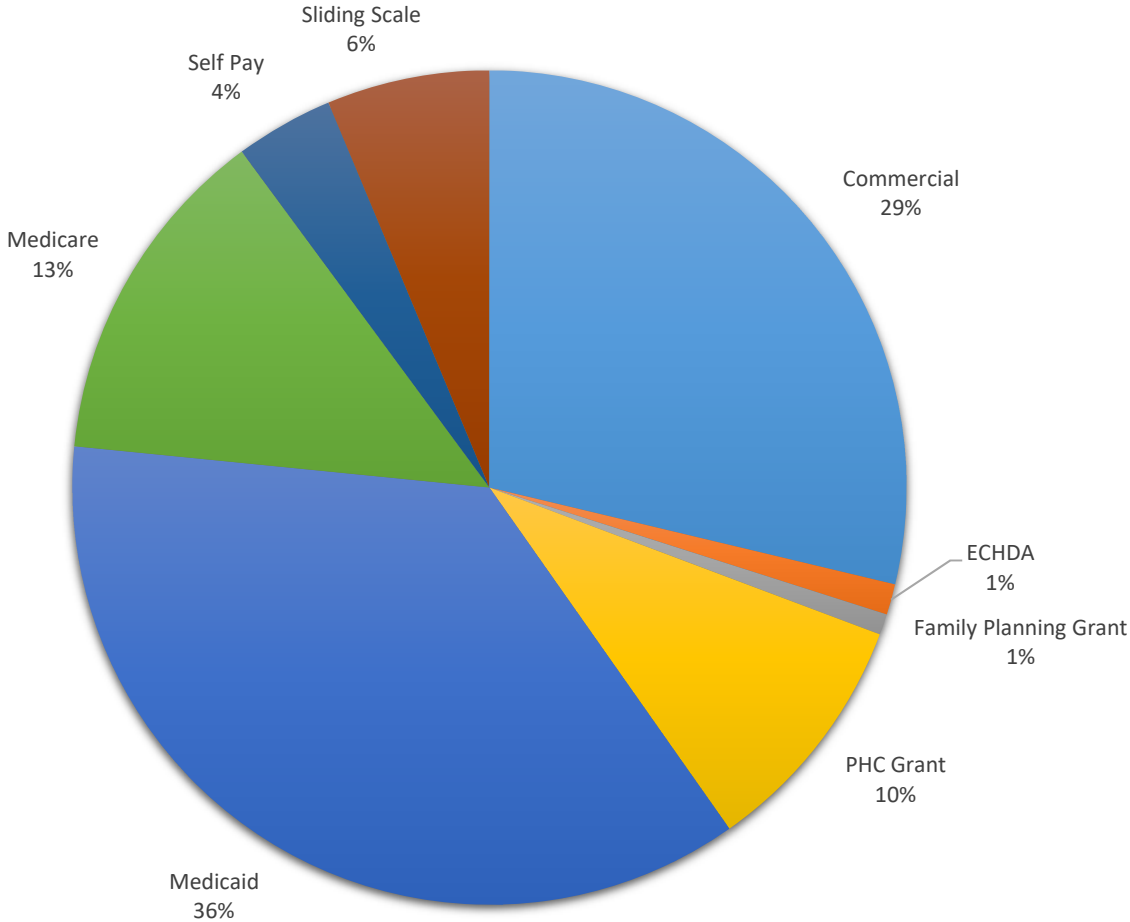
PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	100,551	68.2%	207,951	83.4%	825,702	68.7%	585,973	58.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	40,321	27.3%	34,930	14.0%	304,549	25.4%	351,337	35.2%
Self Pay	4,852	3.3%	4,399	1.8%	55,216	4.6%	53,812	5.4%
Other	1,834	1.2%	2,082	0.8%	15,473	1.3%	6,716	0.7%
TOTAL	\$ 147,557	100.0%	\$ 249,362	100.0%	\$ 1,201,130	100.0%	\$ 997,838	100.0%

FHC June Visits By Service

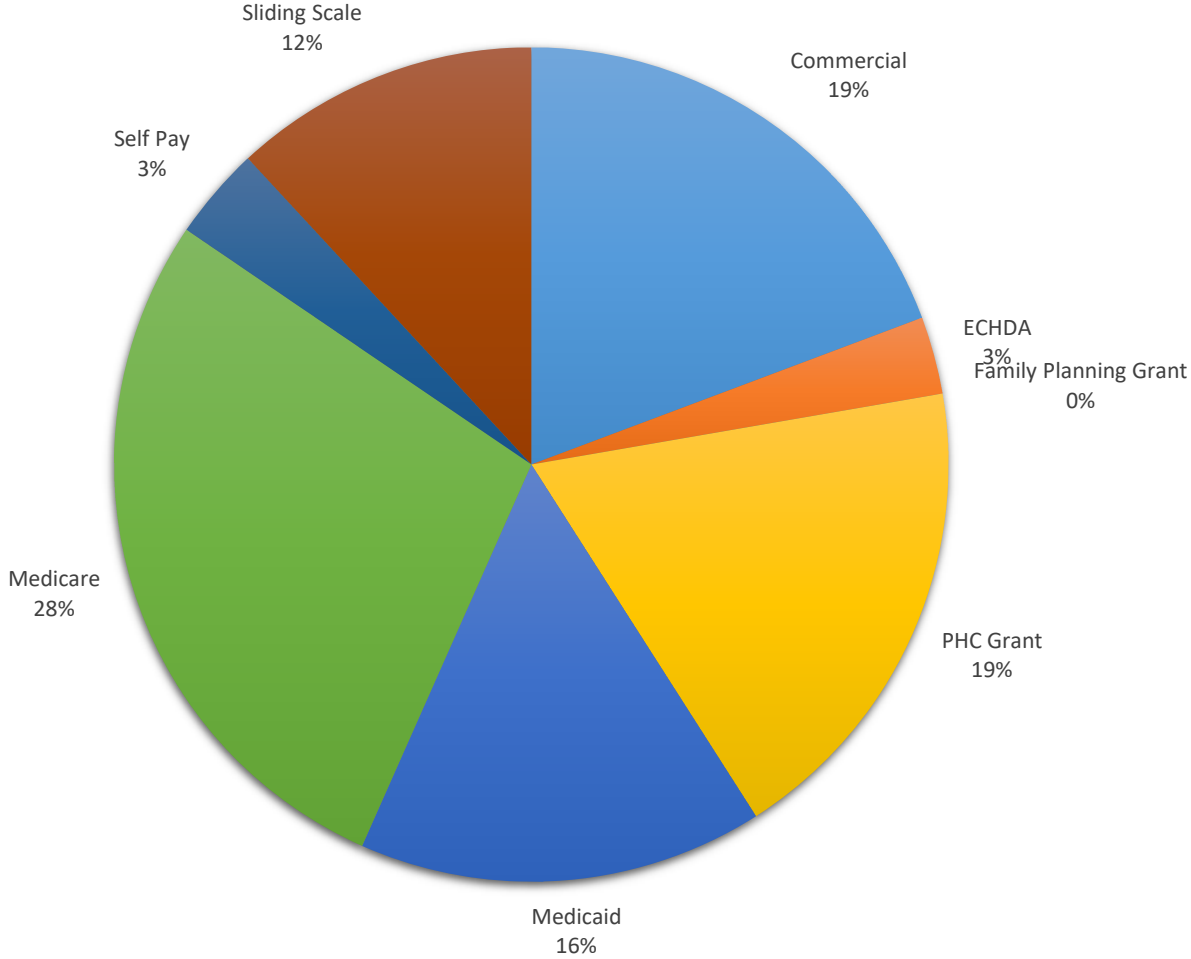


Total FHC June Visits by Financial Class



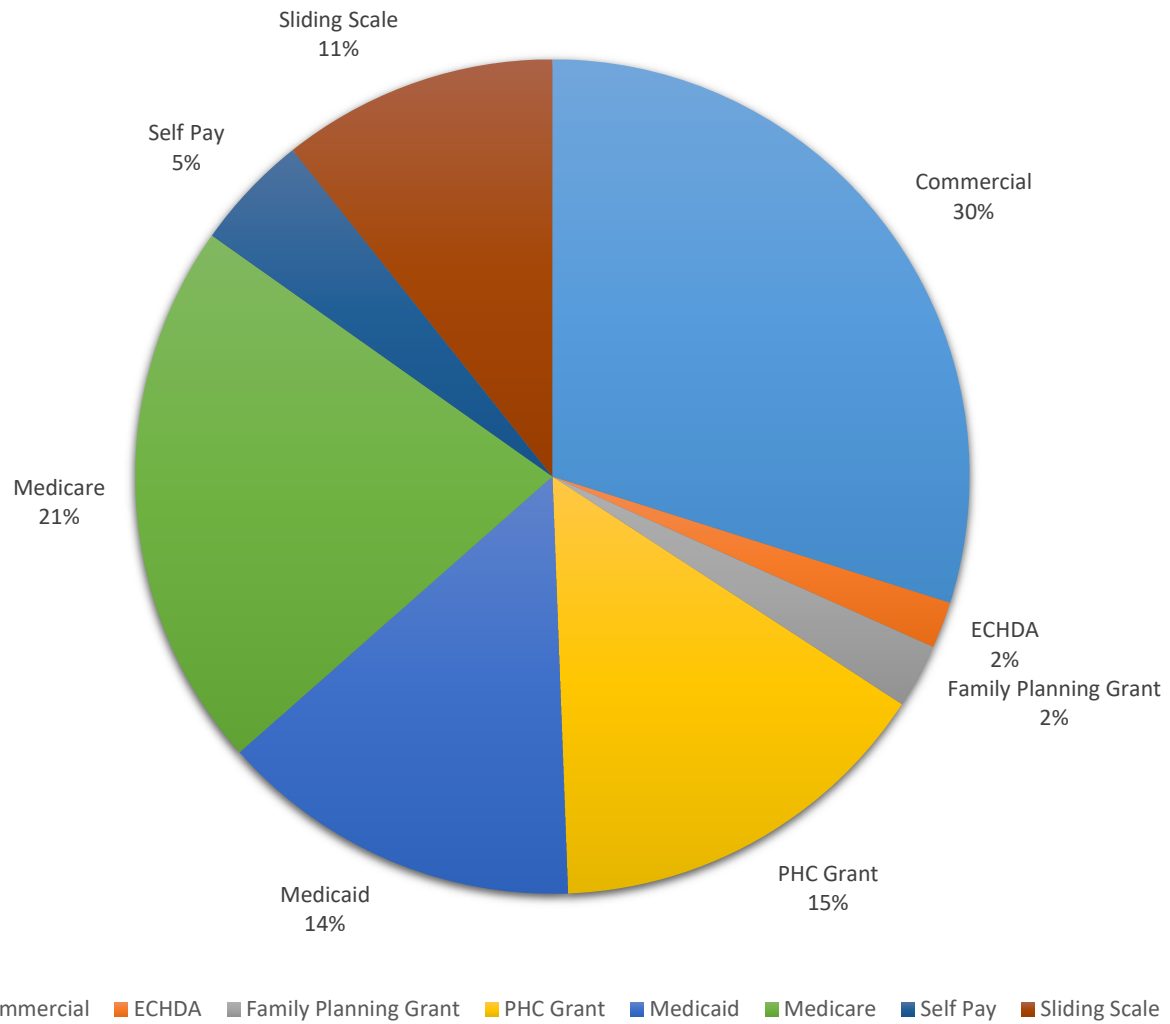
Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC Clements June Visits by Financial Class

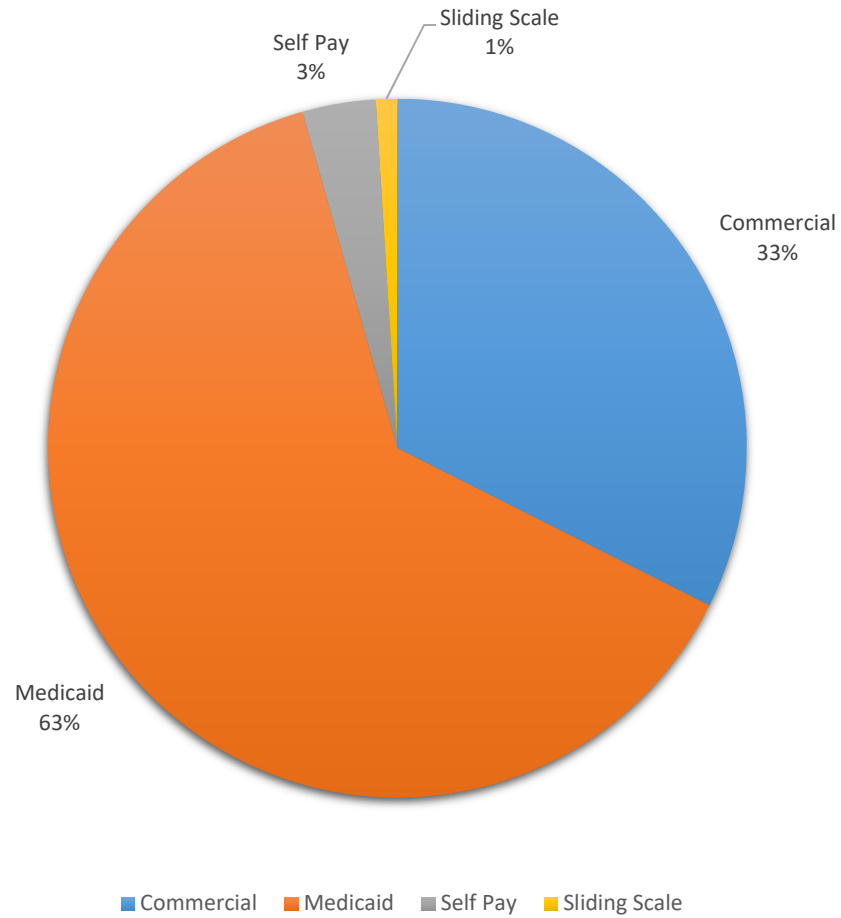


Commercial ECHDA Family Planning Grant PHC Grant Medicaid Medicare Self Pay Sliding Scale

FHC West University June Visits by Financial Class



Healthy Kids Clinic June Visits by Financial Class



FHC Executive Director's Report-August 2023

- **Staffing Update:** The Family Health Clinic currently has four open positions. We are in search of an LVN for our Healthy Kids clinic; two Medical Assistants for our West University and Healthy Kids locations; and a Registration position for our Clements location.
- **Vaccine Clinic:** The Family Health Clinic is planning a back to school vaccine clinic for September 13, 2023 from noon to 5pm at our Clements location. September 13th is ECISD's first early release day. The event will be focused on school aged children and will be free for uninsured and Medicaid patients as we will be using State supplied vaccines.



Investor Statement

March 31, 2023- June 30, 2023

Prepared for

ECTOR COUNTY HOSPITAL DISTRICT

**ECTOR COUNTY HOSPITAL DISTRICT
PO BOX 7239
Odessa, TX 79761**

Advisor

Charles Brown, Jarrod Patterson
Momentum Independent Network, Inc.

ECTOR COUNTY HOSPITAL DISTRICT
June 30, 2023

Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Gain/Loss
Treasuries/Agencies/CDs	\$ 50,635,803	1.66%	\$ 48,105,804	\$ -2,530,003
Money Market/Cash	\$ 15,796,080	4.70%	\$ 15,796,050	\$ -30
Total	\$ 66,431,883	2.38%	\$ 63,901,854	\$ -2,530,029

	06/30/2023	06/30/2022
3 MONTH TREASURY BILL	5.43%	1.72%
5 YEAR TREASURY BILL	4.13%	3.01%
10 YEAR TREASURY NOTE	3.81%	2.98%
30 YEAR TREASURY NOTE	3.85%	3.14%

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Jun 30, 2023

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
26761549		\$ 3,143,417	\$ 2,938,328	\$ -205,089	-6.52 %	4.60 %				
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,003	1,523,504	-76,499	-4.78	2.38	0.92	Jun 15, 2024	\$ 95.22	0.25 %
FHLBanks 0.860 10/27/25 '23 3130APGW9	1,500,000	1,497,680	1,369,095	-128,585	-8.59	2.14	2.24	Oct 27, 2025	91.27	0.90
Dreyfus Government Cash Mgmt Inv DGVXX	45,733.08	45,738	45,733	-5	-0.01	0.07			1.00	—
Cash		-4	-4			0.00				—
38285456		23,425,888	23,250,951	-174,938	-0.75	36.39				
US Treasury 0.250 06/15/24 91282CCG4	2,700,000	2,700,003	2,570,913	-129,090	-4.78	4.02	0.92	Jun 15, 2024	95.22	0.25
FHLBanks 0.860 10/27/25 '23 3130APGW9	500,000	499,240	456,365	-42,875	-8.59	0.71	2.24	Oct 27, 2025	91.27	0.90
US Treasury Bill 10/12/23 912797FA0	5,070,000	4,999,148	4,996,181	-2,968	-0.06	7.82	0.27	Oct 12, 2023	98.54	4.98
Dreyfus Government Cash Mgmt Inv DGVXX	15,172,496.75	15,172,502	15,172,497	-5	0.00	23.74			1.00	—
Cash		54,995	54,995			0.09				—
26761610		2,311,827	2,183,877	-127,950	-5.53	3.42				
US Treasury 0.250 06/15/24 91282CCG4	1,600,000	1,600,003	1,523,504	-76,499	-4.78	2.38	0.92	Jun 15, 2024	95.22	0.25
FHLBanks 0.860 10/27/25 '23 3130APGW9	600,000	599,084	547,638	-51,446	-8.59	0.86	2.24	Oct 27, 2025	91.27	0.90
Dreyfus Government Cash Mgmt Inv DGVXX	112,739.56	112,745	112,740	-5	0.00	0.18			1.00	—
Cash		-5	-5			0.00				—
26761530		5,493,334	5,049,457	-443,877	-8.08	7.90				
Freddie Mac 0.600 10/15/25 '23 MTN 3134GWYS9	750,000	740,772	681,068	-59,705	-8.06	1.07	2.21	Oct 15, 2025	90.81	0.92
Federal Farm 1.300 12/01/25 '23 3133ENGA2	4,600,000	4,614,925	4,230,758	-384,167	-8.32	6.62	2.29	Dec 1, 2025	91.97	1.03
Dreyfus Government Cash Mgmt Inv DGVXX	137,633.64	137,639	137,634	-5	0.00	0.22			1.00	—
Cash		-2	-2			0.00				—
26761506		29,017,736	27,617,127	-1,400,611	-4.83	43.22				
Federal Farm 2.580 04/18/24 '23 3133ENUS7	3,502,000	3,509,864	3,419,423	-90,442	-2.58	5.35	0.76	Apr 18, 2024	97.64	1.42
Freddie Mac 0.600 10/15/25 '23 MTN 3134GWYS9	2,700,000	2,666,729	2,451,843	-214,886	-8.06	3.84	2.21	Oct 15, 2025	90.81	0.92
Federal Farm 1.300 12/01/25 '23 3133ENGA2	3,000,000	3,009,738	2,759,190	-250,548	-8.32	4.32	2.29	Dec 1, 2025	91.97	1.03
FHLBanks 0.860 10/27/25 '23 3130APGW9	2,300,000	2,296,432	2,099,279	-197,153	-8.59	3.29	2.24	Oct 27, 2025	91.27	0.90
FHLBanks 1.050 07/25/24 '23 3130AQJ38	9,725,000	9,467,308	9,277,164	-190,144	-2.01	14.52	1.03	Jul 25, 2024	95.39	2.27
US Treasury 1.750 03/15/25 91282CED9	6,859,000	6,845,054	6,487,105	-357,949	-5.23	10.15	1.63	Mar 15, 2025	94.58	1.82
Dreyfus Government Cash Mgmt Inv DGVXX	231,402.37	231,407	231,402	-5	0.00	0.36			1.00	—
Morgan Stanley Bk N A Cd 1.10000% 11/19/2026 61765Q6N4	250,000	241,192	205,000	-36,192	-15.01	0.32		Nov 19, 2026	82.00	1.89

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Jun 30, 2023

Holdings	Units	Cost ¹	Portfolio Value	Gain/Loss ²	Gain/Loss %	% of Portfolio	Dur	Mat. Date	Price	YTM
Goldman Bank USA 1.800 03/09/26 38149M2P7	250,000	250,003	227,645	-22,358	-8.94	0.36	2.56	Mar 9, 2026	91.06	1.80
MIDWEST INDPT BANKERSBANK JEFFERSON CITY MO CTF DEP 1.800% 03/16/26 DTD 03/16/22 CLB 59833LAY8	250,000	250,003	227,328	-22,676	-9.07	0.36			90.93	1.80
Live Oak Banking 1.900 09/15/25 538036VN1	250,000	250,003	231,745	-18,258	-7.30	0.36	2.11	Sep 15, 2025	92.70	1.90
Cash		3	3			0.00				—
38285461		3,039,681	2,862,112	-177,568	-5.84	4.48				
US Treasury 0.250 06/15/24 91282CCG4	2,100,000	2,100,003	1,999,599	-100,404	-4.78	3.13	0.92	Jun 15, 2024	95.22	0.25
FHLBanks 0.860 10/27/25 '23 3130APGW9	900,000	898,616	821,457	-77,159	-8.59	1.29	2.24	Oct 27, 2025	91.27	0.90
Dreyfus Government Cash Mgmt Inv DGVXX	41,060.79	41,066	41,061	-5	-0.01	0.06			1.00	—
Cash		-4	-4			0.00				—
Total		66,431,883	63,901,852	-2,530,033	-3.81					

¹ Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

² Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

³ Sector information is provided by Morningstar.

⁴ An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

⁵ Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Jun 30, 2023

Overview ^{1 2}

Total Number of Issues	17
Face Value	50,006,000
Market Value	\$ 47,214,085
Long/Intermediate Term Average S&P Rating ³	AA+
Long/Intermediate Term Average Moody's Rating ³	#Aaa

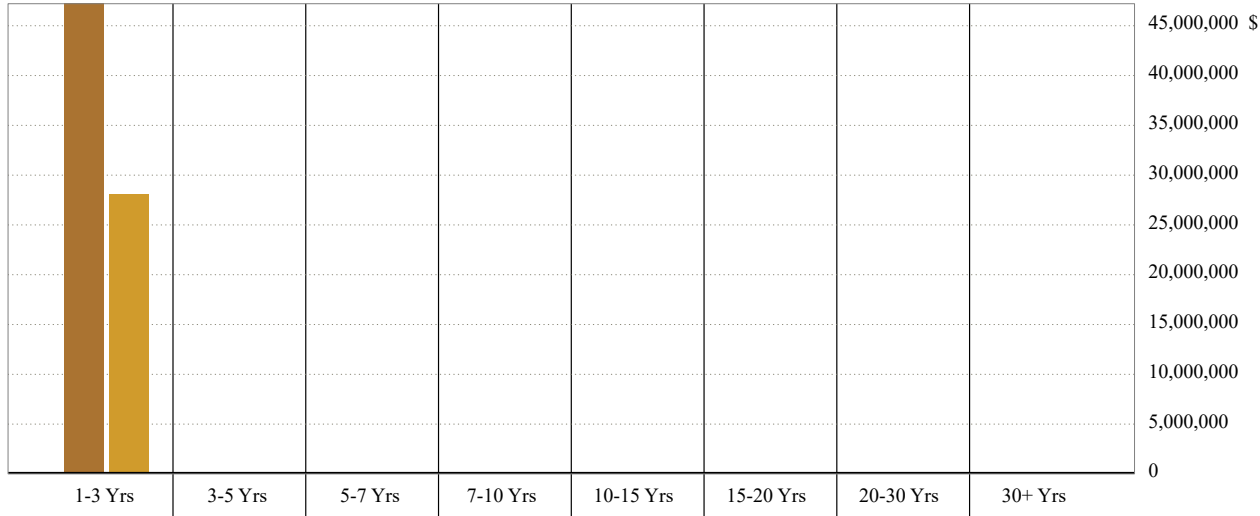
Statistics ^{1 2}

Average Bond Yield ⁴	1.06 %
Average Yield to Maturity ⁵	5.32 %
Average Yield to Worst ⁶	5.32 %
Average Coupon	1.00 %
Average Modified Duration (Years) ⁷	1.40
Average Effective Duration (Years) ⁸	1.40
Average Duration to Worst ⁹	1.40
Average Convexity (par) ¹⁰	0.03

Bond Analysis As of Jun 30, 2023

Bond Maturity vs. Call Date Distribution

Maturity | Call Date

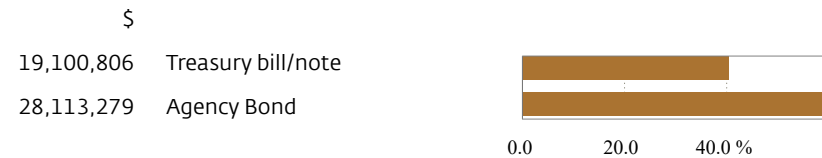


Period	Bond Maturity	Total %	Callable	Total %
1 to 3 Years	\$ 47,214,085	100.00 %	\$ 28,113,279	59.54 %

Bond Coupon Concentration ¹¹



Bond Distribution by Type ¹¹²



ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Jun 30, 2023

Bond Distribution by S&P Rating ^{1 13 14}



Bond Distribution by Moody Rating ^{1 15 14}



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- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates. It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 15 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.



ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio

June 30, 2023

Charles Brown, Jarrod Patterson
Momentum Independent Network

All prices and values reflected in this report are captured from the current Hilltop Securities statements.

"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."

ECTOR COUNTY HOSPITAL DISTRICT
June 30, 2023

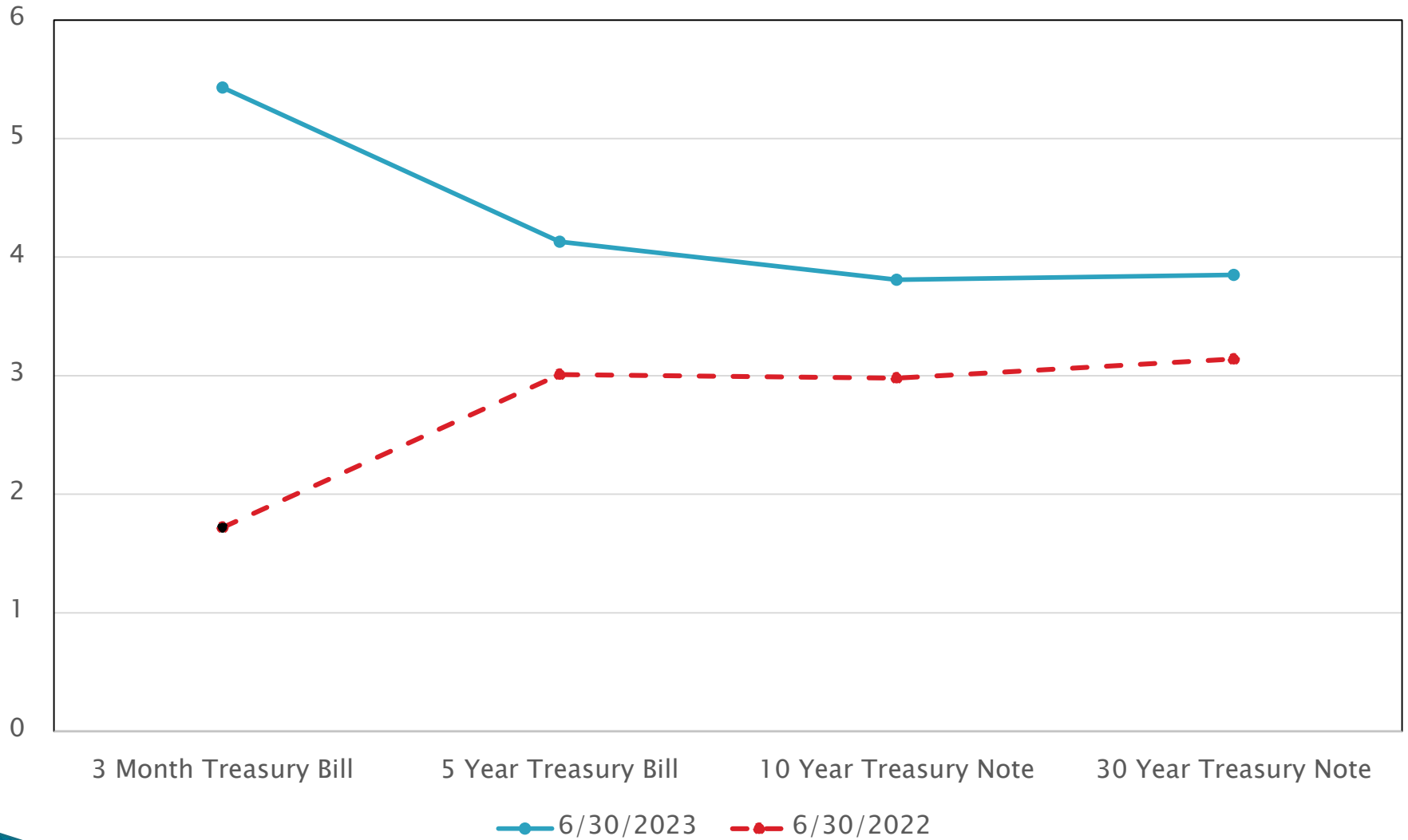
Yield Summary

Sector	Cost Basis	Weighted Avg Yield	Market Value	Gain/Loss
Treasuries/Agencies/CDs	\$ 50,635,803	1.66%	\$ 48,105,804	\$ -2,530,003
Money Market/Cash	\$ 15,796,080	4.70%	\$ 15,796,050	\$ -30
Total	\$ 66,431,883	2.38%	\$ 63,901,854	\$ -2,530,029

	06/30/2023	06/30/2022
3 MONTH TREASURY BILL	5.43%	1.72%
5 YEAR TREASURY BILL	4.13%	3.01%
10 YEAR TREASURY NOTE	3.81%	2.98%
30 YEAR TREASURY NOTE	3.85%	3.14%

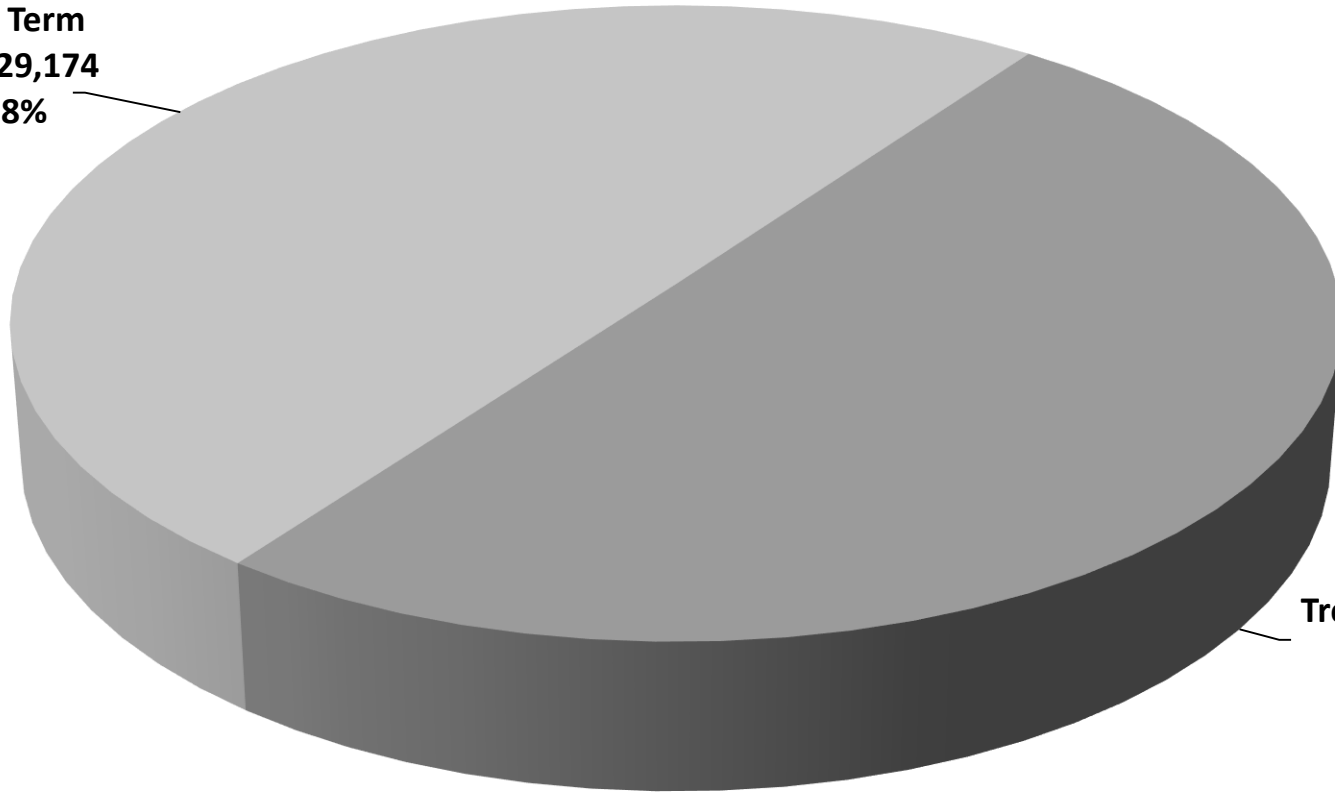
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Yield Curve



Asset Distribution by Market Value

Short Term
\$ 31,829,174
49.8%



**Treasuries, Agencies,
& CDs 1-5 Yrs**
\$32,072,680
50.2%

**Charles Brown and Jarrod Patterson,
Financial Consultants
600 Strada Circle Suite 210
Mansfield, TX 76063
979-249-2545**

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The information contained herein is obtained from sources believed to be reliable, but its accuracy or completeness is not guaranteed. This information should not be construed as an offer to sell or a solicitation of an offer to buy any security. Principal amounts and estimated distributions may change at any time and are not guaranteed and used only for discussion.

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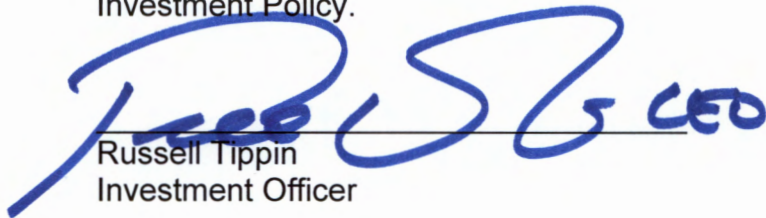


MEMORANDUM

TO: Russell Tippin, President and Chief Executive Officer
FROM: Steve Ewing, Chief Financial Officer
RE: **Quarterly Investment Report – Third Quarter 2023**
DATE: August 1, 2023

The Investment Report of Ector County Hospital District for the third quarter ended June 30, 2023, will be presented at the Finance Committee meeting August 1, 2023. This report was prepared to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the third quarter of fiscal 2023 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of June 30, 2023, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.



Russell Tippin
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
Hospital InPatient Admissions										
Acute / Adult	1,038	1,010	2.8%	892	16.4%	9,460	8,640	9.5%	8,533	10.9%
Neonatal ICU (NICU)	26	26	0.0%	33	-21.2%	239	223	7.2%	211	13.3%
Total Admissions	1,064	1,036	2.7%	925	15.0%	9,699	8,863	9.4%	8,744	10.9%
Patient Days										
Adult & Pediatric	4,019	3,636	10.5%	3,602	11.6%	37,352	31,100	20.1%	39,285	-4.9%
ICU	419	424	-1.2%	426	-1.6%	3,844	3,625	6.0%	4,122	-6.7%
CCU	398	336	18.5%	380	4.7%	3,537	2,870	23.2%	3,480	1.6%
NICU	389	335	16.1%	545	-28.6%	3,807	2,861	33.1%	2,720	40.0%
Total Patient Days	5,225	4,731	10.4%	4,953	5.5%	48,540	40,456	20.0%	49,607	-2.2%
Observation (Obs) Days	646	486	32.9%	419	54.2%	4,083	4,161	-1.9%	3,763	8.5%
Nursery Days	252	277	-9.0%	274	-8.0%	2,323	2,493	-6.8%	2,461	-5.6%
Total Occupied Beds / Bassinets	6,123	5,494	11.4%	5,646	8.4%	54,946	47,110	16.6%	55,831	-1.6%
Average Length of Stay (ALOS)										
Acute / Adult & Pediatric	4.66	4.35	7.0%	4.94	-5.7%	4.73	4.35	8.7%	5.49	-13.9%
NICU	14.96	12.88	16.1%	16.52	-9.4%	15.93	12.83	24.2%	12.89	23.6%
Total ALOS	4.91	4.57	7.5%	5.35	-8.3%	5.00	4.56	9.6%	5.67	-11.8%
Acute / Adult & Pediatric w/o OB	5.55			5.87	-5.5%	5.71			6.39	-10.8%
Average Daily Census	174.2	157.7	10.4%	165.1	5.5%	177.8	148.2	20.0%	181.0	-1.8%
Hospital Case Mix Index (CMI)	1.7875	1.6500	8.3%	1.6860	6.0%	1.7515	1.6500	6.2%	1.7084	2.5%
Medicare										
Admissions	400	363	10.2%	313	27.8%	3,632	3,108	16.9%	3,063	18.6%
Patient Days	2,232	1,931	15.6%	1,971	13.2%	20,613	16,520	24.8%	20,777	-0.8%
Average Length of Stay	5.58	5.32	4.9%	6.30	-11.4%	5.68	5.32	6.8%	6.78	-16.3%
Case Mix Index	2.2106	1.9200	15.1%	2.0399	8.4%	2.0354	1.9200	6.0%	1.9852	2.5%
Medicaid										
Admissions	121	132	-8.3%	120	0.8%	1,260	1,126	11.9%	1,134	11.1%
Patient Days	490	434	12.9%	640	-23.4%	5,722	3,717	53.9%	5,598	2.2%
Average Length of Stay	4.05	3.29	23.2%	5.33	-24.1%	4.54	3.30	37.6%	4.94	-8.0%
Case Mix Index	1.1273	1.1900	-5.3%	1.2589	-10.5%	1.1777	1.1900	-1.0%	1.2209	-3.5%
Commercial										
Admissions	281	295	-4.7%	274	2.6%	2,640	2,520	4.8%	2,467	7.0%
Patient Days	1,315	1,265	4.0%	1,262	4.2%	12,049	10,822	11.3%	11,871	1.5%
Average Length of Stay	4.68	4.29	9.1%	4.61	1.6%	4.56	4.29	6.3%	4.81	-5.2%
Case Mix Index	1.6461	1.5500	6.2%	1.4940	10.2%	1.6936	1.5500	9.3%	1.6370	3.5%
Self Pay										
Admissions	242	221	9.5%	197	22.8%	1,880	1,892	-0.6%	1,876	0.2%
Patient Days	1,055	962	9.7%	999	5.6%	8,533	8,228	3.7%	10,155	-16.0%
Average Length of Stay	4.36	4.35	0.2%	5.07	-14.0%	4.54	4.35	4.4%	5.41	-16.2%
Case Mix Index	1.5445	1.5700	-1.6%	1.4819	4.2%	1.5765	1.5700	0.4%	1.5660	0.7%
All Other										
Admissions	20	25	-20.0%	21	-4.8%	287	214	34.1%	204	40.7%
Patient Days	133	137	-2.9%	81	64.2%	1,623	1,171	38.6%	1,206	34.6%
Average Length of Stay	6.65	5.48	21.4%	3.86	72.4%	5.66	5.47	3.3%	5.91	-4.3%
Case Mix Index	1.8610	2.0000	-7.0%	2.2339	-16.7%	2.1889	2.0000	9.4%	2.0537	6.6%
Radiology										
InPatient	4,196	3,555	18.0%	3,821	9.8%	37,443	30,403	23.2%	37,596	-0.4%
OutPatient	8,497	8,153	4.2%	7,803	8.9%	70,613	69,742	1.2%	65,782	7.3%
Cath Lab										
InPatient	722	604	19.5%	669	7.9%	5,646	5,169	9.2%	4,862	16.1%
OutPatient	505	569	-11.2%	617	-18.2%	4,228	4,865	-13.1%	4,382	-3.5%
Laboratory										
InPatient	70,974	64,626	9.8%	68,940	3.0%	652,477	552,796	18.0%	683,117	-4.5%
OutPatient	65,598	65,747	-0.2%	58,179	12.8%	592,117	562,380	5.3%	537,274	10.2%
Other										
Deliveries	168	191	-12.0%	169	-0.6%	1,592	1,631	-2.4%	1,596	-0.3%
Surgical Cases										
InPatient	284	234	21.4%	203	39.9%	2,175	2,004	8.5%	1,905	14.2%
OutPatient	639	610	4.8%	466	37.1%	4,901	5,213	-6.0%	4,649	5.4%
Total Surgical Cases	923	844	9.4%	669	38.0%	7,076	7,217	-2.0%	6,554	8.0%
GI Procedures (Endo)										
InPatient	147	163	-9.8%	109	34.9%	1,206	1,396	-13.6%	1,180	2.2%
OutPatient	241	245	-1.6%	165	46.1%	1,781	2,098	-15.1%	1,363	30.7%
Total GI Procedures	388	408	-4.9%	274	41.6%	2,987	3,494	-14.5%	2,543	17.5%

**ECTOR COUNTY HOSPITAL DISTRICT
MONTHLY STATISTICAL REPORT
JUNE 2023**

	CURRENT MONTH					YEAR-TO-DATE				
	BUDGET			PRIOR YEAR		BUDGET			PRIOR YEAR	
	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%	ACTUAL	AMOUNT	VAR.%	AMOUNT	VAR.%
OutPatient (O/P)										
Emergency Room Visits	4,719	4,540	3.9%	4,269	10.5%	46,540	38,836	19.8%	38,664	20.4%
Observation Days	646	486	32.9%	419	54.2%	4,083	4,161	-1.9%	3,763	8.5%
Other O/P Occasions of Service	18,395	20,436	-10.0%	17,413	5.6%	177,368	174,800	1.5%	171,466	3.4%
Total O/P Occasions of Svc.	23,760	25,462	-6.7%	22,101	7.5%	227,991	217,797	4.7%	213,893	6.6%
Hospital Operations										
Manhours Paid	277,426	269,673	2.9%	259,663	6.8%	2,441,797	2,343,786	4.2%	2,336,547	4.5%
FTE's	1,618.3	1,573.1	2.9%	1,514.7	6.8%	1,565.3	1,502.4	4.2%	1,492.3	4.9%
Adjusted Patient Days	10,200	9,179	11.1%	9,472	7.7%	93,124	78,318	18.9%	89,993	3.5%
Hours / Adjusted Patient Day	27.20	29.38	-7.4%	27.41	-0.8%	26.22	29.93	-12.4%	25.97	1.0%
Occupancy - Actual Beds	49.9%	45.2%	10.4%	46.4%	7.6%	50.9%	42.5%	20.0%	51.9%	-1.8%
FTE's / Adjusted Occupied Bed	4.8	5.1	-7.4%	4.8	-0.8%	4.6	5.2	-12.4%	4.5	1.0%
Center for Primary Care - Clements										
Total Medical Visits	331	845	-60.8%	542	-38.9%	5,756	7,600	-24.3%	5,958	-3.4%
Manhours Paid	2,113	2,249	-6.1%	2,717	-22.2%	18,502	20,225	-8.5%	23,721	-22.0%
FTE's	12.3	13.1	-6.1%	15.8	-22.2%	11.9	13.0	-8.5%	15.2	-21.7%
Center for Primary Care - West University										
Total Medical Visits	512	689	-25.7%	576	-11.1%	5,575	6,027	-7.5%	5,004	11.4%
Manhours Paid	865	1,262	-31.5%	396	118.3%	9,229	11,036	-16.4%	3,831	140.9%
FTE's	5.0	7.4	-31.5%	2.3	118.3%	5.9	7.1	-16.4%	2.4	141.8%
Center for Primary Care - JBS										
Total Medical Visits	675	794	-15.0%	528	27.8%	6,010	4,790	25.5%	5,837	3.0%
Manhours Paid	1,259	1,842	-31.7%	917	37.2%	11,562	11,110	4.1%	7,448	55.2%
FTE's	7.3	10.7	-31.7%	5.4	37.2%	7.4	7.1	4.1%	4.8	55.8%
Total ECHD Operations										
Total Admissions	1,064	1,036	2.7%	925	15.0%	9,699	8,863	9.4%	8,744	10.9%
Total Patient Days	5,225	4,731	10.4%	4,953	5.5%	48,540	40,456	20.0%	49,607	-2.2%
Total Patient and Obs Days	5,871	5,217	12.5%	5,372	9.3%	52,623	44,617	17.9%	53,370	-1.4%
Total FTE's	1,643.0	1,604.3	2.4%	1,538.2	6.8%	1,590.4	1,529.6	4.0%	1,514.7	5.0%
FTE's / Adjusted Occupied Bed	4.8	5.2	-7.8%	4.9	-0.8%	4.7	5.3	-12.5%	4.6	1.1%
Total Adjusted Patient Days	10,200	9,179	11.1%	9,472	7.7%	93,124	78,318	18.9%	89,993	3.5%
Hours / Adjusted Patient Day	27.61	29.96	-7.8%	27.84	-0.8%	26.64	30.47	-12.6%	26.35	1.1%
Outpatient Factor	1.9522	1.9402	0.6%	1.9125	2.1%	1.9185	1.9359	-0.9%	1.8141	5.8%
Blended O/P Factor	2.1851	2.1600	1.2%	2.1415	2.0%	2.1470	2.1684	-1.0%	2.0160	6.5%
Total Adjusted Admissions	2,077	2,010	3.3%	1,769	17.4%	18,607	17,158	8.4%	15,863	17.3%
Hours / Adjusted Admission	135.60	136.82	-0.9%	149.06	-9.0%	133.34	139.07	-4.1%	149.50	-10.8%
FTE's - Hospital Contract	59.7	66.0	-9.5%	79.4	-24.8%	49.8	62.1	-19.9%	102.7	-51.5%
FTE's - Mgmt Services	45.2	43.3	4.4%	49.3	-8.3%	39.8	43.3	-8.0%	43.4	-8.3%
Total FTE's (including Contract)	1,747.9	1,713.6	2.0%	1,666.9	4.9%	1,680.0	1,635.0	2.8%	1,660.8	1.2%
Total FTE'S per Adjusted Occupied Bed (including Contract)	5.1	5.6	-8.2%	5.3	-2.6%	4.9	5.7	-13.6%	5.1	-2.6%
ProCare FTEs	224.1	252.2	-11.1%	205.8	8.9%	218.8	252.1	-13.2%	212.9	2.8%
TraumaCare FTEs	9.4	9.3	1.5%	9.3	1.9%	9.4	9.2	2.3%	1.0	828.3%
Total System FTEs	1,981.4	1,975.1	0.3%	1,882.0	5.3%	1,908.2	1,896.3	0.6%	1,874.7	1.8%
Urgent Care Visits										
JBS Clinic	1,053	2,248	-53.2%	1,161	-9.3%	13,706	19,229	-28.7%	16,724	-18.0%
West University	654	1,262	-48.2%	659	-0.8%	8,716	10,792	-19.2%	12,022	-27.5%
42nd Street	-	-	0.0%	-	0.0%	-	-	0.0%	10	-100.0%
Total Urgent Care Visits	1,707	3,510	-51.4%	1,820	-6.2%	22,422	30,021	-25.3%	28,756	-22.0%
Wal-Mart Clinic Visits										
East Clinic	76	161	-52.8%	161	-52.8%	1,930	2,136	-9.6%	2,136	-9.6%

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2023**

	HOSPITAL	PRO CARE	TRAUMA CARE	ECTOR COUNTY HOSPITAL DISTRICT
ASSETS				
CURRENT ASSETS:				
Cash and Cash Equivalents	\$ 23,602,955	\$ 5,075	\$ -	\$ 23,608,030
Investments	64,012,301	-	-	64,012,301
Patient Accounts Receivable - Gross	214,680,398	26,237,963	1,441,415	242,359,775
Less: 3rd Party Allowances	(139,093,131)	(9,313,081)	(1,134,600)	(149,540,812)
Bad Debt Allowance	(46,874,936)	(11,818,224)	(195,624)	(58,888,784)
Net Patient Accounts Receivable	28,712,330	5,106,658	111,191	33,930,179
Taxes Receivable	11,204,711	-	-	11,204,711
Accounts Receivable - Other	(140,484)	35,664	-	(104,820)
Inventories	8,839,872	479,133	-	9,319,004
Prepaid Expenses	3,469,098	58,728	31,473	3,559,299
Total Current Assets	139,700,782	5,685,258	142,664	145,528,704
CAPITAL ASSETS:				
Property and Equipment	509,479,094	398,671	-	509,877,764
Construction in Progress	5,037,385	-	-	5,037,385
	514,516,478	398,671	-	514,915,149
Less: Accumulated Depreciation and Amortization	(354,931,650)	(317,439)	-	(355,249,089)
Total Capital Assets	159,584,828	81,232	-	159,666,060
RESTRICTED ASSETS:				
Restricted Assets Held by Trustee	4,896	-	-	4,896
Restricted Assets Held in Endowment	6,158,496	-	-	6,158,496
Restricted TPC, LLC	1,668,033	-	-	1,668,033
Restricted MCH West Texas Services	2,333,754	-	-	2,333,754
Pension, Deferred Outflows of Resources	19,270,278	-	-	19,270,278
Assets whose use is Limited	-	224,779	-	224,779
TOTAL ASSETS	\$ 328,721,067	\$ 5,991,269	\$ 142,664	\$ 334,855,000
LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES:				
Current Maturities of Long-Term Debt	\$ 2,243,183	\$ -	\$ -	\$ 2,243,183
Self-Insurance Liability - Current Portion	3,476,369	-	-	3,476,369
Accounts Payable	24,816,158	(26,400)	(2,702)	24,787,056
A/R Credit Balances	2,786,352	-	-	2,786,352
Accrued Interest	383,316	-	-	383,316
Accrued Salaries and Wages	6,872,187	5,794,245	240,106	12,906,538
Accrued Compensated Absences	4,820,389	-	-	4,820,389
Due to Third Party Payors	17,683	-	-	17,683
Deferred Revenue	5,198,095	256,254	-	5,454,350
Total Current Liabilities	50,613,733	6,024,099	237,403	56,875,235
ACCRUED POST RETIREMENT BENEFITS	55,621,815	-	-	55,621,815
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	-	-	2,469,073
LONG-TERM DEBT - Less Current Maturities	33,530,748	-	-	33,530,748
Total Liabilities	142,235,369	6,024,099	237,403	148,496,871
FUND BALANCE	186,485,699	(32,831)	(94,739)	186,358,129
TOTAL LIABILITIES AND FUND BALANCE	\$ 328,721,067	\$ 5,991,269	\$ 142,664	\$ 334,855,000

**ECTOR COUNTY HOSPITAL DISTRICT
BALANCE SHEET - BLENDED
JUNE 2023**

	CURRENT YEAR	PRIOR FISCAL YEAR END			CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	TRAUMA CARE AUDITED	
ASSETS					
CURRENT ASSETS:					
Cash and Cash Equivalents	\$ 23,608,030	\$ 32,033,000	\$ 5,075	\$ -	\$ (8,430,045)
Investments	64,012,301	68,206,692	-	-	(4,194,391)
Patient Accounts Receivable - Gross	242,359,775	215,087,104	24,731,462	614,859	1,926,350
Less: 3rd Party Allowances	(149,540,812)	(140,901,175)	(9,623,136)	(469,500)	1,452,999
Bad Debt Allowance	(58,888,784)	(49,620,354)	(10,153,878)	(52,000)	937,448
Net Patient Accounts Receivable	33,930,179	24,565,575	4,954,448	93,359	4,316,798
Taxes Receivable	11,204,711	11,105,013	-	-	99,698
Accounts Receivable - Other	(104,820)	6,644,584	34,499	-	(6,783,903)
Inventories	9,319,004	8,796,969	479,133	-	42,903
Prepaid Expenses	3,559,299	3,579,202	158,300	20,398	(198,600)
Total Current Assets	145,528,704	154,931,034	5,631,454	113,757	(15,147,541)
CAPITAL ASSETS:					
Property and Equipment	509,877,764	501,814,250	393,970	-	7,669,545
Construction in Progress	5,037,385	4,091,217	-	-	946,167
	514,915,149	505,905,467	393,970	-	8,615,712
Less: Accumulated Depreciation and Amortization	(355,249,089)	(341,371,455)	(305,754)	-	(13,571,880)
Total Capital Assets	159,666,060	164,534,012	88,216	-	(4,956,169)
INTANGIBLE ASSETS / GOODWILL - NET	-	-	-	-	-
RESTRICTED ASSETS:					
Restricted Assets Held by Trustee	4,896	4,896	-	-	-
Restricted Assets Held in Endowment	6,158,496	6,083,572	-	-	74,924
Restricted MCH West Texas Services	2,333,754	2,334,361	-	-	(607)
Pension, Deferred Outflows of Resources	19,270,278	19,348,225	-	-	(77,946)
Assets whose use is Limited	224,779	-	150,729	-	74,049
TOTAL ASSETS	\$ 334,855,000	\$ 348,697,146	\$ 5,870,400	\$ 113,757	\$ (19,826,303)
LIABILITIES AND FUND BALANCE					
CURRENT LIABILITIES:					
Current Maturities of Long-Term Debt	\$ 2,243,183	\$ 2,232,209	\$ -	\$ -	\$ 10,974
Self-Insurance Liability - Current Portion	3,476,369	3,476,369	-	-	-
Accounts Payable	24,787,056	29,257,247	899,411	(133,295)	(5,236,307)
A/R Credit Balances	2,786,352	2,431,305	-	-	355,046
Accrued Interest	383,316	19,148	-	-	364,167
Accrued Salaries and Wages	12,906,538	5,613,638	4,702,269	274,974	2,315,657
Accrued Compensated Absences	4,820,389	4,450,865	-	-	369,524
Due to Third Party Payors	17,683	16,199,526	-	-	(16,181,843)
Deferred Revenue	5,454,350	272,039	301,550	-	4,880,760
Total Current Liabilities	56,875,235	63,952,347	5,903,230	141,679	(12,980,342)
ACCRUED POST RETIREMENT BENEFITS	55,621,815	54,330,479	-	-	1,291,337
SELF-INSURANCE LIABILITIES - Less Current Portion	2,469,073	2,469,073	-	-	-
LONG-TERM DEBT - Less Current Maturities	33,530,748	34,565,827	-	-	(1,035,079)
Total Liabilities	148,496,871	155,317,725	5,903,230	141,679	(12,865,763)
FUND BALANCE	186,358,129	193,379,421	(32,831)	(27,922)	186,390,959
TOTAL LIABILITIES AND FUND BALANCE	\$ 334,855,000	\$ 348,697,146	\$ 5,870,400	\$ 113,757	\$ (19,826,303)

**ECTOR COUNTY HOSPITAL DISTRICT
BLENDED OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Inpatient Revenue	\$ 53,540,755	\$ 52,998,827	1.0%	\$ 49,020,428	9.2%	\$ 471,957,554	\$ 455,809,471	3.5%	\$ 490,337,477	-3.7%
Outpatient Revenue	63,448,831	61,479,910	3.2%	55,957,694	13.4%	541,315,559	532,553,837	1.6%	498,194,879	8.7%
TOTAL PATIENT REVENUE	\$ 116,989,586	\$ 114,478,737	2.2%	\$ 104,978,122	11.4%	\$ 1,013,273,113	\$ 988,363,308	2.5%	\$ 988,532,357	2.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 72,300,614	\$ 70,627,116	2.4%	\$ 60,454,502	19.6%	\$ 642,719,854	\$ 609,098,336	5.5%	\$ 629,915,531	2.0%
Policy Adjustments	1,005,662	1,572,299	-36.0%	5,473,935	-81.6%	13,034,091	13,743,753	-5.2%	15,466,780	-15.7%
Uninsured Discount	13,335,724	10,193,674	30.8%	11,366,414	17.3%	96,242,376	87,811,647	9.6%	81,846,918	17.6%
Indigent	1,526,012	1,262,737	20.8%	(84,486)	-1906.2%	9,578,932	10,854,881	-11.8%	7,713,064	24.2%
Provision for Bad Debts	5,205,357	6,305,893	-17.5%	5,889,633	-11.6%	40,743,995	54,428,770	-25.1%	59,355,036	-31.4%
TOTAL REVENUE DEDUCTIONS	\$ 93,373,369	\$ 89,961,719	3.8%	\$ 83,099,997	12.4%	\$ 802,319,247	\$ 775,937,387	3.4%	\$ 794,297,330	1.0%
	79.81%	78.58%		79.16%		79.18%	78.51%		80.35%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,273,226	-7.9%	\$ 18,876,436	\$ 18,847,998	0.2%	\$ 20,004,487	-5.6%
DSRIP/CHIRP	(344,553)	698,830	-149.3%	(124,233)	177.3%	3,174,580	6,289,470	-49.5%	5,316,247	-40.3%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(14,868)	-	0.0%	(5,812)	155.8%
TOTAL OTHER PATIENT REVENUE	\$ 1,749,669	\$ 2,793,052	-37.4%	\$ 2,148,994	-18.6%	\$ 22,036,148	\$ 25,137,468	-12.3%	\$ 25,314,921	-13.0%
NET PATIENT REVENUE	\$ 25,365,887	\$ 27,310,070	-7.1%	\$ 24,027,119	5.6%	\$ 232,990,014	\$ 237,563,389	-1.9%	\$ 219,549,948	6.1%
OTHER REVENUE										
Tax Revenue	\$ 6,600,705	\$ 5,380,784	22.7%	\$ 6,739,066	-2.1%	\$ 56,716,678	\$ 50,569,262	12.2%	\$ 55,998,840	1.3%
Other Revenue	1,484,397	1,246,443	19.1%	1,014,631	46.3%	10,533,139	11,161,875	-5.6%	8,353,732	26.1%
TOTAL OTHER REVENUE	\$ 8,085,102	\$ 6,627,227	22.0%	\$ 7,753,697	4.3%	\$ 67,249,816	\$ 61,731,137	8.9%	\$ 64,352,573	4.5%
NET OPERATING REVENUE	\$ 33,450,989	\$ 33,937,297	-1.4%	\$ 31,780,816	5.3%	\$ 300,239,830	\$ 299,294,526	0.3%	\$ 283,902,521	5.8%
OPERATING EXPENSES										
Salaries and Wages	\$ 14,660,661	\$ 14,484,679	1.2%	\$ 13,747,281	6.6%	\$ 130,253,781	\$ 125,977,452	3.4%	\$ 120,361,777	8.2%
Benefits	280,135	2,804,023	-90.0%	(11,435,152)	-102.4%	26,675,134	25,941,767	2.8%	10,714,286	149.0%
Temporary Labor	1,539,151	1,259,112	22.2%	2,545,586	-39.5%	11,907,933	10,907,998	9.2%	28,507,613	-58.2%
Physician Fees	1,107,800	1,168,984	-5.2%	1,120,236	-1.1%	10,039,251	10,409,556	-3.6%	12,434,076	-19.3%
Texas Tech Support	937,771	879,933	6.6%	866,677	8.2%	8,138,054	7,919,397	2.8%	7,748,263	5.0%
Purchased Services	4,578,421	4,385,444	4.4%	4,556,253	0.5%	39,008,659	39,623,022	-1.6%	39,384,157	-1.0%
Supplies	6,443,222	6,047,525	6.5%	5,617,006	14.7%	52,599,972	52,441,995	0.3%	48,065,844	9.4%
Utilities	308,345	338,185	-8.8%	407,658	-24.4%	2,918,840	3,046,018	-4.2%	3,096,590	-5.7%
Repairs and Maintenance	796,443	1,020,801	-22.0%	913,551	-12.8%	8,004,559	9,187,209	-12.9%	7,828,454	2.2%
Leases and Rent	119,359	275,186	-56.6%	140,742	-15.2%	1,092,523	2,476,674	-55.9%	2,235,567	-51.1%
Insurance	137,967	169,205	-18.5%	149,103	-7.5%	1,546,524	1,513,125	2.2%	1,380,492	12.0%
Interest Expense	69,412	79,660	-12.9%	70,223	-1.2%	628,329	716,940	-12.4%	750,327	-16.3%
ECHDA	217,434	187,818	15.8%	221,715	-1.9%	1,640,446	1,690,362	-3.0%	1,687,751	-2.8%
Other Expense	202,723	221,154	-8.3%	138,747	46.1%	1,936,101	2,040,211	-5.1%	1,774,899	9.1%
TOTAL OPERATING EXPENSES	\$ 31,398,843	\$ 33,321,709	-5.8%	\$ 19,059,626	64.7%	\$ 296,390,105	\$ 293,891,726	0.9%	\$ 285,970,097	3.6%
Depreciation/Amortization	\$ 1,788,398	\$ 1,648,574	8.5%	\$ 1,664,162	7.5%	\$ 15,686,781	\$ 14,912,341	5.2%	\$ 14,940,732	5.0%
(Gain) Loss on Sale of Assets	-	-	0.0%	-	0.0%	(112,680)	-	0.0%	7,515	-1599.5%
TOTAL OPERATING COSTS	\$ 33,187,241	\$ 34,970,283	-5.1%	\$ 20,723,789	60.1%	\$ 311,964,206	\$ 308,804,067	1.0%	\$ 300,918,344	3.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ 263,747	\$ (1,032,986)	125.5%	\$ 11,057,028	97.6%	\$ (11,724,376)	\$ (9,509,541)	23.3%	\$ (17,015,823)	-31.1%
Operating Margin	0.79%	-3.04%	-125.9%	34.79%	-97.7%	-3.91%	-3.18%	22.9%	-5.99%	-34.8%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 152,772	\$ 49,663	207.6%	\$ 75,983	101.1%	\$ 828,287	\$ 446,967	85.3%	\$ 386,082	114.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	13,875	33,333	-58.4%	-	-	16,375	299,997	-94.5%	-	-
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
						4,590,733	7,619,740		4,788,843	
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 430,394	\$ (949,990)	145.3%	\$ 11,133,011	96.1%	\$ (9,487,632)	\$ (6,104,522)	-55.4%	\$ (9,358,079)	-1.4%
Unrealized Gain/(Loss) on Investments	\$ 24,496	\$ (8,333)	0.0%	\$ (451,496)	-105.4%	\$ 1,177,445	\$ (74,997)	0.0%	\$ (2,528,074)	-146.6%
Investment in Subsidiaries	353,820	85,628	313.2%	(3,863)	-9259.2%	1,349,647	770,652	75.1%	714,612	88.9%
CHANGE IN NET POSITION	\$ 808,710	\$ (872,695)	192.7%	\$ 10,677,652	92.4%	\$ (6,960,540)	\$ (5,408,867)	-28.7%	\$ (11,171,541)	37.7%

**ECTOR COUNTY HOSPITAL DISTRICT
HOSPITAL OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
	PATIENT REVENUE									
Inpatient Revenue	\$ 53,540,755	\$ 52,998,827	1.0%	\$ 49,020,428	9.2%	\$ 471,957,554	\$ 455,809,471	3.5%	\$ 490,337,477	-3.7%
Outpatient Revenue	50,983,108	49,830,651	2.3%	44,729,669	14.0%	433,491,311	426,587,760	1.6%	399,195,828	8.6%
TOTAL PATIENT REVENUE	\$ 104,523,864	\$ 102,829,478	1.6%	\$ 93,750,097	11.5%	\$ 905,448,865	\$ 882,397,231	2.6%	\$ 889,533,306	1.8%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 66,297,845	\$ 64,899,193	2.2%	\$ 55,293,260	19.9%	\$ 586,595,126	\$ 557,182,375	5.3%	\$ 581,356,517	0.9%
Policy Adjustments	55,336	817,990	-93.2%	4,537,469	-98.8%	5,475,000	6,971,356	-21.5%	8,966,458	-38.9%
Uninsured Discount	12,930,571	9,718,715	33.0%	10,663,536	21.3%	92,687,572	83,527,210	11.0%	77,386,361	19.8%
Indigent Care	1,511,170	1,255,410	20.4%	(99,161)	-1624.0%	9,443,213	10,787,273	-12.5%	7,649,964	23.4%
Provision for Bad Debts	4,608,530	5,371,935	-14.2%	5,092,563	-9.5%	32,829,704	45,941,294	-28.5%	51,301,017	-36.0%
TOTAL REVENUE DEDUCTIONS	\$ 85,403,453	\$ 82,063,243	4.1%	\$ 75,487,667	13.1%	\$ 727,030,615	\$ 704,409,508	3.2%	\$ 726,660,318	0.1%
	81.71%	79.81%		80.52%		80.30%	79.83%		81.69%	
OTHER PATIENT REVENUE										
Medicaid Supplemental Payments	\$ 2,094,222	\$ 2,094,222	0.0%	\$ 2,273,226	-7.9%	\$ 18,876,436	\$ 18,847,998	0.2%	\$ 20,004,487	-5.6%
DSRIP/CHIRP	(344,553)	698,830	-149.3%	(124,233)	177.3%	3,174,580	6,289,470	-49.5%	5,316,247	-40.3%
Medicare Meaningful Use Subsidy	-	-	0.0%	-	0.0%	(14,868)	-	0.0%	(5,812)	155.8%
TOTAL OTHER PATIENT REVENUE	\$ 1,749,669	\$ 2,793,052	-37.4%	\$ 2,148,994	-18.6%	\$ 22,036,148	\$ 25,137,468	-12.3%	\$ 25,314,921	-13.0%
NET PATIENT REVENUE	\$ 20,870,080	\$ 23,559,287	-11.4%	\$ 20,411,424	2.2%	\$ 200,454,398	\$ 203,125,191	-1.3%	\$ 188,187,909	6.5%
OTHER REVENUE										
Tax Revenue	\$ 6,600,705	\$ 5,380,784	22.7%	\$ 6,739,066	-2.1%	\$ 56,716,678	\$ 50,569,262	12.2%	\$ 55,998,840	1.3%
Other Revenue	1,289,083	1,015,320	27.0%	830,841	55.2%	8,653,149	9,147,569	-5.4%	6,438,618	34.4%
TOTAL OTHER REVENUE	\$ 7,889,788	\$ 6,396,104	23.4%	\$ 7,569,907	4.2%	\$ 65,369,826	\$ 59,716,831	9.5%	\$ 62,437,458	4.7%
NET OPERATING REVENUE	\$ 28,759,868	\$ 29,955,391	-4.0%	\$ 27,981,331	2.8%	\$ 265,824,224	\$ 262,842,022	1.1%	\$ 250,625,368	6.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 9,966,512	\$ 9,720,131	2.5%	\$ 9,278,705	7.4%	\$ 89,664,691	\$ 83,077,908	7.9%	\$ 83,718,075	7.1%
Benefits (114,301)	2,354,767	-104.9%	(11,839,923)	-99.0%	22,684,952	21,866,902	3.7%	6,812,958	233.0%	
Temporary Labor	1,057,015	976,268	8.3%	2,150,254	-50.8%	8,737,630	8,362,402	4.5%	25,907,772	-66.3%
Physician Fees	1,118,335	1,254,900	-10.9%	1,198,627	-6.7%	10,320,858	11,294,100	-8.6%	11,090,100	-6.9%
Texas Tech Support	937,771	879,933	6.6%	866,677	8.2%	8,138,054	7,919,397	2.8%	7,748,263	5.0%
Purchased Services	4,594,826	4,482,297	2.5%	4,582,913	0.3%	39,202,839	40,342,234	-2.8%	40,038,686	-2.1%
Supplies	6,287,193	5,912,071	6.6%	5,520,077	13.9%	51,488,622	51,258,349	0.4%	47,026,941	9.5%
Utilities	307,281	337,681	-9.0%	407,642	-24.6%	2,911,943	3,041,482	-4.3%	3,091,955	-5.8%
Repairs and Maintenance	792,566	1,019,785	-22.3%	913,201	-13.2%	7,989,274	9,178,065	-13.0%	7,823,551	2.1%
Leases and Rentals (53,952)	104,327	-151.7%	(5,321)	914.0%	(459,737)	938,943	-149.0%	824,303	-155.8%	
Insurance	93,864	109,297	-14.1%	102,059	-8.0%	1,065,762	983,673	8.3%	920,860	15.7%
Interest Expense	69,412	79,660	-12.9%	70,223	-1.2%	628,329	716,940	-12.4%	750,327	-16.3%
ECHDA	217,434	187,818	15.8%	221,715	-1.9%	1,640,446	1,690,362	-3.0%	1,687,751	-2.8%
Other Expense	120,359	165,560	-27.3%	100,780	19.4%	1,458,213	1,499,715	-2.8%	1,356,661	7.5%
TOTAL OPERATING EXPENSES	\$ 25,394,314	\$ 27,584,495	-7.9%	\$ 13,567,629	87.2%	\$ 245,471,875	\$ 242,170,472	1.4%	\$ 238,798,203	2.8%
Depreciation/Amortization	\$ 1,781,401	\$ 1,642,685	8.4%	\$ 1,658,894	7.4%	\$ 15,627,601	\$ 14,859,340	5.2%	\$ 14,895,722	4.9%
(Gain)/Loss on Disposal of Assets	-	-	0.0%	-	0.0%	(112,173)	-	100.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 27,175,715	\$ 29,227,180	-7.0%	\$ 15,226,523	78.5%	\$ 260,987,303	\$ 257,029,812	1.5%	\$ 253,693,925	2.9%
NET GAIN (LOSS) FROM OPERATIONS	\$ 1,584,153	\$ 728,211	117.5%	\$ 12,754,808	87.6%	\$ 4,836,922	\$ 5,812,210	-16.8%	\$ (3,068,558)	-257.6%
Operating Margin	5.51%	2.43%	126.6%	45.58%	-87.9%	1.82%	2.21%	-17.7%	-1.22%	-248.6%
NONOPERATING REVENUE/EXPENSE										
Interest Income	\$ 152,772	\$ 49,663	207.6%	\$ 75,983	101.1%	\$ 828,287	\$ 446,967	85.3%	\$ 386,082	114.5%
Tobacco Settlement	-	-	0.0%	-	0.0%	1,392,083	1,158,055	20.2%	1,158,055	20.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	13,875	33,333	-58.4%	-	0.0%	16,375	299,997	-94.5%	-	0.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	-	1,500,000	-100.0%	6,113,607	-100.0%
CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION	\$ 1,750,800	\$ 811,207	115.8%	\$ 12,830,792	-86.4%	\$ 7,073,666	\$ 9,217,229	-23.3%	\$ 4,589,186	54.1%
Procure & Trauma Care Capital Contribution	(1,293,125)	(1,772,083)	-27.0%	(1,691,853)	-23.6%	(16,494,481)	(15,455,240)	6.7%	(13,941,921)	18.3%
CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY	\$ 457,675	\$ (960,876)	147.6%	\$ 11,138,938	95.9%	\$ (9,420,814)	\$ (6,238,011)	-51.0%	\$ (9,352,735)	-0.7%
Unrealized Gain/(Loss) on Investments	\$ 24,496	\$ (8,333)	-394.0%	\$ (451,496)	-105.4%	\$ 1,177,445	\$ (74,997)	-1670.0%	\$ (2,528,074)	-146.6%
Investment in Subsidiaries	353,820	85,628	313.2%	(3,863)	-9259.2%	1,349,647	770,652	75.1%	714,612	88.9%
CHANGE IN NET POSITION	\$ 835,991	\$ (883,581)	194.6%	\$ 10,683,580	92.2%	\$ (6,893,723)	\$ (5,542,356)	-24.4%	\$ (11,166,196)	38.3%

**ECTOR COUNTY HOSPITAL DISTRICT
PROCARE OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 12,197,669	\$ 11,393,520	7.1%	\$ 11,100,525	9.9%	\$ 106,282,002	\$ 103,664,426	2.5%	\$ 98,870,968	7.5%
TOTAL PATIENT REVENUE	\$ 12,197,669	\$ 11,393,520	7.1%	\$ 11,100,525	9.9%	\$ 106,282,002	\$ 103,664,426	2.5%	\$ 98,870,968	7.5%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 5,837,268	\$ 5,603,922	4.2%	\$ 5,085,379	14.8%	\$ 55,165,338	\$ 50,799,952	8.6%	\$ 48,483,152	13.8%
Policy Adjustments	904,756	710,976	27.3%	914,791	-1.1%	7,272,321	6,382,400	13.9%	6,478,647	12.3%
Uninsured Discount	405,152	474,959	-14.7%	702,878	-42.4%	3,554,803	4,284,437	-17.0%	4,460,557	-20.3%
Indigent	14,842	7,327	102.6%	14,675	1.1%	135,719	67,608	100.7%	63,100	115.1%
Provision for Bad Debts	553,537	912,220	-39.3%	786,232	-29.6%	7,728,450	8,291,834	-6.8%	8,043,181	-3.9%
TOTAL REVENUE DEDUCTIONS	\$ 7,715,555	\$ 7,709,404	0.1%	\$ 7,503,955	2.8%	\$ 73,856,632	\$ 69,826,231	5.8%	\$ 67,528,637	9.4%
	63.25%	67.66%		67.60%		69.49%	67.36%		68.30%	
NET PATIENT REVENUE	\$ 4,482,114	\$ 3,684,116	21.7%	\$ 3,596,570	24.6%	\$ 32,425,370	\$ 33,838,195	-4.2%	\$ 31,342,331	3.5%
OTHER REVENUE										
Other Income	\$ 195,314	\$ 231,123	-15.5%	\$ 183,790	6.3%	\$ 1,879,632	\$ 2,014,306	-6.7%	\$ 1,915,114	-1.9%
TOTAL OTHER REVENUE	\$ 195,314	\$ 231,123	-15.5%	\$ 183,790	6.3%	\$ 1,879,632	\$ 2,014,306	-6.7%	\$ 1,915,114	-1.9%
NET OPERATING REVENUE	\$ 4,677,428	\$ 3,915,239	19.5%	\$ 3,780,360	23.7%	\$ 34,305,002	\$ 35,852,501	-4.3%	\$ 33,257,445	3.1%
OPERATING EXPENSE										
Salaries and Wages	\$ 4,445,610	\$ 4,502,123	-1.3%	\$ 4,225,809	5.2%	\$ 38,343,256	\$ 40,537,719	-5.4%	\$ 36,400,935	5.3%
Benefits	378,602	410,451	-7.8%	364,772	3.8%	3,830,424	3,723,015	2.9%	3,861,327	-0.8%
Temporary Labor	482,136	282,844	70.5%	395,333	22.0%	3,170,303	2,545,596	24.5%	2,599,841	21.9%
Physician Fees	248,713	173,332	43.5%	180,856	37.5%	2,051,625	1,448,688	41.6%	1,603,224	28.0%
Purchased Services	(40,750)	(97,298)	-58.1%	(26,660)	52.9%	(224,704)	(723,217)	-68.9%	(654,528)	-65.7%
Supplies	155,245	133,766	16.1%	96,930	60.2%	1,106,780	1,168,454	-5.3%	1,038,903	6.5%
Utilities	1,064	504	111.1%	16	6537.7%	6,897	4,536	52.1%	4,635	48.8%
Repairs and Maintenance	3,877	1,016	281.6%	349,34	1009.8%	15,285	9,144	67.2%	4,904	211.7%
Leases and Rentals	171,318	170,859	0.3%	146,062	17.3%	1,534,320	1,537,731	-0.2%	1,411,264	8.7%
Insurance	35,828	52,089	-31.2%	45,510	-21.3%	431,722	468,801	-7.9%	458,098	-5.8%
Other Expense	81,914	51,744	58.3%	37,967	115.7%	474,903	534,246	-11.1%	418,238	13.5%
TOTAL OPERATING EXPENSES	\$ 5,963,556	\$ 5,681,430	5.0%	\$ 5,466,945	9.1%	\$ 50,740,810	\$ 51,254,713	-1.0%	\$ 47,146,841	7.6%
Depreciation/Amortization	\$ 6,997	\$ 5,889	18.8%	\$ 5,269	32.8%	\$ 59,180	\$ 53,001	11.7%	\$ 45,010	31.5%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	(506)	-	0.0%	7,515	0.0%
TOTAL OPERATING COSTS	\$ 5,970,553	\$ 5,687,319	5.0%	\$ 5,472,213	9.1%	\$ 50,799,483	\$ 51,307,714	-1.0%	\$ 47,199,366	7.6%
NET GAIN (LOSS) FROM OPERATIONS	\$ (1,293,125)	\$ (1,772,080)	27.0%	\$ (1,691,853)	-23.6%	\$ (16,494,481)	\$ (15,455,213)	-6.7%	\$ (13,941,921)	-18.3%
Operating Margin	-27.65%	-45.26%	-38.9%	-44.75%	-38.2%	-48.08%	-43.11%	11.5%	-41.92%	14.7%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,293,125	\$ 1,772,080	-27.0%	\$ 1,691,853	-23.6%	\$ 16,494,481	\$ 15,455,213	6.7%	\$ 13,941,921	18.3%
CAPITAL CONTRIBUTION	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,985	9,147	9.16%	8,775	13.79%	83,328	83,163	0.20%	78,864	5.66%
Total Hospital Visits	5,931	5,575	6.39%	5,368	10.49%	51,937	53,495	-2.91%	52,076	-0.27%
Total Procedures	13,540	12,155	11.39%	11,695	15.78%	115,019	110,495	4.09%	106,459	8.04%
Total Surgeries	1,008	847	19.01%	763	32.11%	7,511	7,069	6.25%	6,770	10.95%
Total Provider FTE's	92.9	101.9	-8.76%	88.2	5.36%	89.8	101.9	-11.88%	90.3	-0.65%
Total Staff FTE's	120.2	137.6	-12.61%	104.7	14.89%	117.3	137.6	-14.77%	109.5	7.11%
Total Administrative FTE's	10.9	12.7	-14.20%	13.0	-15.93%	11.7	12.7	-7.59%	13.1	-10.14%
Total FTE's	224.1	252.2	-11.14%	205.8	8.86%	218.8	252.1	-13.24%	212.9	2.76%

**ECTOR COUNTY HOSPITAL DISTRICT
TRAUMACARE OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 268,053	\$ 255,739	4.8%	\$ 127,500	110.2%	\$ 1,542,245	\$ 2,301,651	-33.0%	\$ 128,083	1104.1%
TOTAL PATIENT REVENUE	\$ 268,053	\$ 255,739	4.8%	\$ 127,500	110.2%	\$ 1,542,245	\$ 2,301,651	-33.0%	\$ 128,083	1104.1%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 165,500	\$ 124,001	33.5%	\$ 75,863	118.2%	\$ 959,390	\$ 1,116,009	-14.0%	\$ 75,863	1164.6%
Policy Adjustments	45,570	43,333	5.2%	21,675	110.2%	286,770	389,997	-26.5%	21,675	1223.0%
Uninsured Discount	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Indigent	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Provision for Bad Debts	43,290	21,738	99.1%	10,838	299.4%	185,841	195,642	-5.0%	10,838	1614.8%
TOTAL REVENUE DEDUCTIONS	\$ 254,361	\$ 189,072	34.5%	\$ 108,375	134.7%	\$ 1,432,000	\$ 1,701,648	-15.8%	\$ 108,375	1221.3%
	94.89%	73.93%		85.00%		92.85%	73.93%		84.61%	
NET PATIENT REVENUE	\$ 13,692	\$ 66,667	-79.5%	\$ 19,125	-28.4%	\$ 110,245	\$ 600,003	-81.6%	\$ 19,708	459.4%
						7.1%				
OTHER REVENUE										
Other Income	\$ -	\$ -	0.0%	\$ -	0.0%	\$ 358	\$ -	100.0%	\$ -	100.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ 358	\$ -	100.0%	\$ -	100.0%
NET OPERATING REVENUE	\$ 13,692	\$ 66,667	-79.5%	\$ 19,125	-28.4%	\$ 110,603	\$ 600,003	-81.6%	\$ 19,708	461.2%
OPERATING EXPENSE										
Salaries and Wages	\$ 248,540	\$ 262,425	-5.3%	\$ 242,767	2.4%	\$ 2,245,834	\$ 2,361,825	-4.9%	\$ 242,767	825.1%
Benefits	15,834	38,805	-59.2%	40,000	-60.4%	159,758	351,850	-54.6%	40,000	299.4%
Temporary Labor	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Physician Fees	(259,248)	(259,248)	0.0%	(259,248)	0.0%	(2,333,232)	(2,333,232)	0.0%	(259,248)	800.0%
Purchased Services	24,345	445	5370.9%	-	100.0%	30,524	4,005	662.2%	-	100.0%
Supplies	784	1,688	-53.6%	-	100.0%	4,571	15,192	-69.9%	-	100.0%
Utilities	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Repairs and Maintenance	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Leases and Rentals	1,993	-	100.0%	-	100.0%	17,940	-	100.0%	-	100.0%
Insurance	8,275	7,819	5.8%	1,534	439.5%	49,040	60,651	-19.1%	1,534	3097.0%
Other Expense	450	3,850	-88.3%	-	100.0%	2,985	6,250	-52.2%	-	100.0%
TOTAL OPERATING EXPENSES	\$ 40,973	\$ 55,784	-26.6%	\$ 25,053	63.5%	\$ 177,420	\$ 466,541	-62.0%	\$ 25,053	608.2%
Depreciation/Amortization	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING COSTS	\$ 40,973	\$ 55,784	-26.6%	\$ 25,053	100.0%	\$ 177,420	\$ 466,541	-62.0%	\$ 25,053	100.0%
NET GAIN (LOSS) FROM OPERATIONS	\$ (27,281)	\$ 10,883	350.7%	\$ (5,928)	360.2%	\$ (66,817)	\$ 133,462	150.1%	\$ (5,345)	1150.2%
Operating Margin	-199.24%	16.32%	-1320.5%	-30.99%	-100.0%	-60.41%	22.24%	-371.6%	-27.12%	-100.0%
COVID-19 Stimulus	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
CAPITAL CONTRIBUTION	\$ (27,281)	\$ 10,883	350.7%	\$ (5,928)	360.2%	\$ (66,817)	\$ 133,462	150.1%	\$ (5,345)	1150.1%

MONTHLY STATISTICAL REPORT

	CURRENT MONTH					YEAR TO DATE				
Total Procedures	782	427	83.14%	510	53.33%	6,041	3,843	57.19%	510	1084.51%
Total Provider FTE's	8.4	8.3	1.79%	8.3	1.22%	8.4	8.2	2.81%	0.9	823.46%
Total Staff FTE's	1.0	1.0	-0.91%	0.9	8.55%	1.0	1.0	-1.75%	0.1	872.14%
Total FTE's	9.4	9.3	1.50%	9.3	1.95%	9.4	9.2	2.31%	1.0	828.31%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 96,608	\$ 230,627	-58.1%	\$ 118,714	-18.6%	\$ 1,598,289	\$ 2,074,276	-22.9%	\$ 1,508,478	6.0%
TOTAL PATIENT REVENUE	\$ 96,608	\$ 230,627	-58.1%	\$ 118,714	-18.6%	\$ 1,598,289	\$ 2,074,276	-22.9%	\$ 1,508,478	6.0%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 46,599	\$ 135,161	-65.5%	\$ 49,147	-5.2%	\$ 881,741	\$ 1,215,647	-27.5%	\$ 910,972	-3.2%
Self Pay Adjustments	8,436	38,838	-78.3%	16,385	-48.5%	209,362	349,314	-40.1%	255,398	-18.0%
Bad Debts	49,450	(6,597)	-849.6%	2,142	2208.7%	(42,972)	(59,338)	-27.6%	(73,460)	-41.5%
TOTAL REVENUE DEDUCTIONS	\$ 104,485	\$ 167,402	-37.6%	\$ 67,674	54.4%	\$ 1,048,130	\$ 1,505,623	-30.4%	\$ 1,092,910	-4.1%
	108.2%	72.6%		57.0%		65.6%	72.6%		72.5%	
NET PATIENT REVENUE	\$ (7,876)	\$ 63,225	-112.5%	\$ 51,040	-115.4%	\$ 550,158	\$ 568,653	-3.3%	\$ 415,569	32.4%
OTHER REVENUE										
FHC Other Revenue	\$ 222,389	\$ 23,543	0.0%	\$ 18,504	1101.8%	\$ 838,646	\$ 211,887	0.0%	\$ 238,211	252.1%
TOTAL OTHER REVENUE	\$ 222,389	\$ 23,543	844.6%	\$ 18,504	1101.8%	\$ 838,646	\$ 211,887	295.8%	\$ 238,211	252.1%
NET OPERATING REVENUE	\$ 214,513	\$ 86,768	147.2%	\$ 69,545	208.5%	\$ 1,388,805	\$ 780,540	77.9%	\$ 653,780	112.4%
OPERATING EXPENSE										
Salaries and Wages	\$ 84,108	\$ 61,437	36.9%	\$ 69,557	20.9%	\$ 714,984	\$ 540,465	32.3%	\$ 672,778	6.3%
Benefits	(965)	14,884	-106.5%	(88,757)	-98.9%	180,889	142,256	27.2%	54,751	230.4%
Physician Services	102,709	100,543	2.2%	54,445	88.6%	946,764	912,046	3.8%	783,157	20.9%
Cost of Drugs Sold	85	4,695	-98.2%	2,476	-96.6%	29,949	42,226	-29.1%	32,754	-8.6%
Supplies	7,461	5,376	38.8%	2,559	191.5%	32,196	48,360	-33.4%	32,138	0.2%
Utilities	2,801	2,926	-4.3%	4,266	-34.3%	25,010	28,707	-12.9%	28,857	-13.3%
Repairs and Maintenance	933	2,824	-67.0%	1,576	-40.8%	6,811	25,416	-73.2%	31,037	-78.1%
Leases and Rentals	659	482	36.7%	459	43.5%	4,833	4,338	11.4%	4,380	10.3%
Other Expense	3,022	1,591	90.0%	1,000	202.2%	40,937	14,319	185.9%	13,012	214.6%
TOTAL OPERATING EXPENSES	\$ 200,814	\$ 194,758	3.1%	\$ 47,582	322.0%	\$ 1,982,374	\$ 1,758,133	12.8%	\$ 1,652,862	19.9%
Depreciation/Amortization	\$ 4,225	\$ 2,871	47.2%	\$ 2,625	61.0%	\$ 24,464	\$ 26,022	-6.0%	\$ 23,642	3.5%
TOTAL OPERATING COSTS	\$ 205,039	\$ 197,629	3.7%	\$ 50,207	308.4%	\$ 2,006,837	\$ 1,784,155	12.5%	\$ 1,676,504	19.7%
NET GAIN (LOSS) FROM OPERATIONS	\$ 9,474	\$ (110,861)	108.5%	\$ 19,337	51.0%	\$ (618,033)	\$ (1,003,615)	38.4%	\$ (1,022,725)	-39.6%
Operating Margin	4.42%	-127.77%	-103.5%	27.81%	-84.1%	-44.50%	-128.58%	-65.4%	-156.43%	-71.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	331	845	-60.8%	542	-38.9%	5,756	7,600	-24.3%	5,958	-3.4%
Average Revenue per Office Visit	291.87	272.93	6.9%	219.03	33.3%	277.67	272.93	1.7%	253.19	9.7%
Hospital FTE's (Salaries and Wages)	12.3	13.1	-6.1%	15.8	-22.2%	11.9	13.0	-8.5%	15.2	-22.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<u>PATIENT REVENUE</u>										
Outpatient Revenue	\$ 145,819	\$ 187,663	-22.3%	\$ 155,628	-6.3%	\$ 1,679,336	\$ 1,641,577	2.3%	\$ 1,374,953	22.1%
TOTAL PATIENT REVENUE	\$ 145,819	\$ 187,663	-22.3%	\$ 155,628	-6.3%	\$ 1,679,336	\$ 1,641,577	2.3%	\$ 1,374,953	22.1%
<u>DEDUCTIONS FROM REVENUE</u>										
Contractual Adjustments	\$ 73,470	\$ 102,122	-28.1%	\$ 69,106	6.3%	\$ 933,673	\$ 893,308	4.5%	\$ 740,362	26.1%
Self Pay Adjustments	22,554	14,266	58.1%	21,465	5.1%	160,207	124,788	28.4%	115,543	38.7%
Bad Debts	(7,546)	8,735	-186.4%	12,849	-158.7%	14,194	76,409	-81.4%	60,340	-76.5%
TOTAL REVENUE DEDUCTIONS	\$ 88,477	\$ 125,123	-29.3%	\$ 103,419	-14.4%	\$ 1,108,075	\$ 1,094,505	1.2%	\$ 916,246	20.9%
	60.68%	66.67%		66.45%		65.98%	66.67%		66.64%	
NET PATIENT REVENUE	\$ 57,341	\$ 62,540	-8.3%	\$ 52,209	9.8%	\$ 571,261	\$ 547,072	4.4%	\$ 458,707	24.5%
<u>OTHER REVENUE</u>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 57,341	\$ 62,540	-8.3%	\$ 52,209	9.8%	\$ 571,261	\$ 547,072	4.4%	\$ 458,707	24.5%
<u>OPERATING EXPENSE</u>										
Salaries and Wages	\$ 4,500	\$ 23,213	-80.6%	\$ 6,561	-31.4%	\$ 67,183	\$ 198,645	-66.2%	\$ 56,350	19.2%
Benefits	(52)	5,624	-100.9%	(8,372)	-99.4%	16,997	52,285	-67.5%	4,586	270.6%
Physician Services	20,937	46,942	-55.4%	57,769	-63.8%	284,657	427,174	-33.4%	346,184	-17.8%
Cost of Drugs Sold	575	4,407	-87.0%	1,182	-51.4%	26,787	38,550	-30.5%	33,752	-20.6%
Supplies	321	2,122	-84.9%	1,930	-83.4%	26,747	18,613	43.7%	17,419	53.6%
Utilities	2,902	2,459	18.0%	2,971	-2.3%	24,727	23,887	3.5%	23,762	4.1%
Repairs and Maintenance	220	-	0.0%	-	100.0%	1,920	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	551	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 29,443	\$ 84,767	-65.3%	\$ 62,041	-52.5%	\$ 449,730	\$ 759,154	-40.8%	\$ 482,053	-6.7%
Depreciation/Amortization	\$ 20,824	\$ 26,106	-20.2%	\$ 25,992	-19.9%	\$ 187,055	\$ 237,194	-21.1%	\$ 234,272	-20.2%
TOTAL OPERATING COSTS	\$ 50,267	\$ 110,873	-54.7%	\$ 88,033	-42.9%	\$ 636,785	\$ 996,348	-36.1%	\$ 716,325	-11.1%
NET GAIN (LOSS) FROM OPERATIONS	\$ 7,074	\$ (48,333)	-114.6%	\$ (35,824)	-119.7%	\$ (65,523)	\$ (449,276)	-85.4%	\$ (257,618)	-74.6%
Operating Margin	12.34%	-77.28%	-116.0%	-68.62%	-118.0%	-11.47%	-82.12%	-86.0%	-56.16%	-79.6%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	512	689	-25.7%	576	-11.1%	5,575	6,027	-7.5%		0.0%
Average Revenue per Office Visit	284.80	272.37	4.6%	270.19	5.4%	301.23	272.37	10.6%	274.77	9.6%
Hospital FTE's (Salaries and Wages)	5.0	7.4	-31.5%	2.3	118.3%	5.9	7.1	-16.4%	2.5	140.9%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY
JUNE 2023**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
PATIENT REVENUE										
Outpatient Revenue	\$ 255,725	\$ 294,514	-13.2%	\$ 188,881	35.4%	\$ 2,167,097	\$ 1,776,729	22.0%	\$ 2,170,880	-0.2%
TOTAL PATIENT REVENUE	\$ 255,725	\$ 294,514	-13.2%	\$ 188,881	35.4%	\$ 2,167,097	\$ 1,776,729	22.0%	\$ 2,170,880	-0.2%
DEDUCTIONS FROM REVENUE										
Contractual Adjustments	\$ 144,725	\$ 162,036	-10.7%	\$ 74,689	93.8%	\$ 1,193,199	\$ 977,521	22.1%	\$ 1,228,342	-2.9%
Self Pay Adjustments	(1,948)	10,352	-118.8%	(2,643)	-26.3%	115,024	62,452	84.2%	70,507	63.1%
Bad Debts	(5,480)	15,860	-134.6%	(55,942)	-90.2%	(71,996)	95,683	-175.2%	137,267	-152.4%
TOTAL REVENUE DEDUCTIONS	\$ 137,296	\$ 188,248	-27.1%	\$ 16,103	752.6%	\$ 1,236,227	\$ 1,135,656	8.9%	\$ 1,436,117	-13.9%
	53.69%	63.92%		8.53%		57.05%	63.92%		66.15%	
NET PATIENT REVENUE	\$ 118,429	\$ 106,266	11.4%	\$ 172,777	-31.5%	\$ 930,870	\$ 641,073	45.2%	\$ 734,763	26.7%
OTHER REVENUE										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
TOTAL OTHER REVENUE	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
NET OPERATING REVENUE	\$ 118,429	\$ 106,266	11.4%	\$ 172,777	-31.5%	\$ 930,870	\$ 641,073	45.2%	\$ 734,763	26.7%
OPERATING EXPENSE										
Salaries and Wages	\$ 14,935	\$ 36,173	-58.7%	\$ 16,555	-9.8%	\$ 154,727	\$ 214,639	-27.9%	\$ 120,912	28.0%
Benefits	(171)	8,763	-102.0%	(21,125)	-99.2%	39,146	56,495	-30.7%	9,840	297.8%
Physician Services	(36,746)	63,649	-157.7%	43,602	-184.3%	252,402	579,203	-56.4%	391,666	-35.6%
Cost of Drugs Sold	23,113	16,500	40.1%	22,293	3.7%	110,524	99,543	11.0%	125,436	-11.9%
Supplies	3,875	2,914	33.0%	1,159	234.3%	41,315	19,245	114.7%	15,169	172.4%
Utilities	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
TOTAL OPERATING EXPENSES	\$ 5,006	\$ 127,999	-96.1%	\$ 62,484	-92.0%	\$ 598,115	\$ 969,125	-38.3%	\$ 663,023	-9.8%
Depreciation/Amortization	\$ 75	\$ 75	-0.2%	\$ 75	0.0%	\$ 674	\$ 675	-0.2%	\$ 674	0.0%
TOTAL OPERATING COSTS	\$ 5,081	\$ 128,074	-96.0%	\$ 62,559	-91.9%	\$ 598,789	\$ 969,800	-38.3%	\$ 663,697	-9.8%
NET GAIN (LOSS) FROM OPERATIONS	\$ 113,348	\$ (21,808)	-619.8%	\$ 110,219	2.8%	\$ 332,082	\$ (328,727)	-201.0%	\$ 71,066	367.3%
Operating Margin	95.71%	-20.52%	-566.4%	63.79%	50.0%	35.67%	-51.28%	-169.6%	9.67%	268.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	675	794	-15.0%	528	27.8%	6,010	4,790	25.5%	5,837	3.0%
Total Visits	675	794	-15.0%	528	27.8%	6,010	4,790	25.5%		0.0%
Average Revenue per Office Visit	378.85	370.92	2.1%	357.73	5.9%	360.58	370.92	-2.8%	371.92	-3.0%
Hospital FTE's (Salaries and Wages)	7.3	10.7	-31.7%	5.4	37.2%	7.4	7.1	4.1%	4.8	55.2%

**ECTOR COUNTY HOSPITAL DISTRICT
JUNE 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 42,581,222	40.7%	\$ 36,369,644	38.8%	\$ 350,157,141	38.6%	\$ 348,545,430	39.2%
Medicaid	11,566,931	11.1%	10,991,507	11.7%	123,980,848	13.7%	115,974,271	13.0%
Commercial	30,836,824	29.5%	28,444,142	30.3%	273,085,378	30.2%	260,936,990	29.3%
Self Pay	15,534,848	14.9%	14,488,762	15.5%	120,950,208	13.4%	102,249,602	11.5%
Other	4,004,038	3.8%	3,456,042	3.7%	37,275,290	4.1%	61,827,012	7.0%
TOTAL	\$ 104,523,864	100.0%	\$ 93,750,097	100.0%	\$ 905,448,865	100.0%	\$ 889,533,305	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,427,471	38.8%	\$ 6,791,367	34.4%	\$ 67,117,879	38.7%	\$ 63,285,674	37.9%
Medicaid	1,599,489	8.4%	4,107,598	20.8%	23,010,004	13.3%	17,241,995	10.3%
Commercial	8,143,694	42.4%	6,627,846	33.5%	64,228,102	37.1%	63,404,816	38.1%
Self Pay	862,181	4.5%	1,153,830	5.8%	9,975,759	5.8%	10,621,261	6.4%
Other	1,121,944	5.9%	1,078,130	5.5%	9,007,945	5.2%	12,256,545	7.3%
TOTAL	\$ 19,154,781	100.0%	\$ 19,758,771	100.0%	\$ 173,339,688	100.1%	\$ 166,810,291	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC CLEMENTS
JUNE 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 33,372	34.5%	\$ 25,058	21.1%	\$ 426,491	26.7%	\$ 320,883	21.3%
Medicaid	20,462	21.2%	27,399	23.1%	396,537	24.8%	374,742	24.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	16,137	16.7%	21,231	17.9%	259,225	16.2%	244,458	16.2%
Self Pay	26,245	27.2%	43,254	36.4%	480,954	30.1%	514,192	34.1%
Other	392	0.4%	1,773	1.5%	35,082	2.2%	54,204	3.6%
TOTAL	\$ 96,608	100.0%	\$ 118,714	100.0%	\$ 1,598,289	100.0%	\$ 1,508,478	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	18,167	34.4%	\$ 8,073	12.2%	\$ 207,678	32.0%	\$ 125,531	25.2%
Medicaid	18,850	35.8%	40,471	61.4%	225,555	34.9%	183,650	36.9%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,436	16.0%	8,064	12.2%	101,416	15.6%	88,503	17.8%
Self Pay	7,143	13.5%	9,048	13.7%	104,914	16.2%	88,817	17.8%
Other	140	0.3%	355	0.5%	8,622	1.3%	11,459	2.3%
TOTAL	\$ 52,736	100.0%	\$ 66,011	100.0%	\$ 648,185	100.0%	\$ 497,960	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC WEST UNIVERSITY
JUNE 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 35,487	24.3%	\$ 35,398	22.7%	\$ 349,417	20.8%	\$ 307,299	22.3%
Medicaid	30,690	21.0%	\$ 37,863	24.3%	454,305	27.1%	363,396	26.4%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	38,535	26.5%	\$ 38,185	24.5%	438,911	26.1%	325,464	23.7%
Self Pay	38,111	26.1%	\$ 37,913	24.4%	370,445	22.1%	305,936	22.3%
Other	2,995	2.1%	\$ 6,269	4.0%	66,258	3.9%	72,858	5.3%
TOTAL	\$ 145,819	100.0%	\$ 155,628	100.0%	\$ 1,679,336	100.0%	\$ 1,374,953	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 9,777	17.1%	\$ 5,169	9.7%	\$ 164,254	24.1%	\$ 105,904	23.9%
Medicaid	21,089	37.0%	23,642	44.4%	\$ 230,325	33.9%	149,506	33.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	15,735	27.5%	14,952	28.1%	179,198	26.3%	112,063	25.3%
Self Pay	9,222	16.1%	8,362	15.7%	86,207	12.7%	61,989	14.0%
Other	1,330	2.3%	1,177	2.2%	20,161	3.0%	13,599	3.1%
TOTAL	\$ 57,154	100.0%	\$ 53,302	100.0%	\$ 680,144	100.0%	\$ 443,061	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
FAMILY HEALTH CLINIC JBS
JUNE 2023**

REVENUE BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 1,647	0.1%	\$ (808)	0.0%
Medicaid	172,238	67.4%	\$ 122,108	64.6%	1,475,569	68.1%	1,324,366	61.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	72,748	28.4%	\$ 61,214	32.4%	614,363	28.3%	777,597	35.8%
Self Pay	4,025	1.6%	\$ 2,959	1.6%	44,965	2.1%	49,187	2.3%
Other	6,715	2.6%	\$ 2,600	1.4%	30,553	1.4%	20,538	0.9%
TOTAL	\$ 255,725	100.0%	\$ 188,881	100.0%	\$ 2,167,097	100.0%	\$ 2,170,880	100.0%

PAYMENTS BY PAYOR

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ 192	0.0%	\$ -	0.0%
Medicaid	100,551	68.2%	207,951	83.4%	825,702	68.7%	585,973	58.7%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	40,321	27.3%	34,930	14.0%	304,549	25.4%	351,337	35.2%
Self Pay	4,852	3.3%	4,399	1.8%	55,216	4.6%	53,812	5.4%
Other	1,834	1.2%	2,082	0.8%	15,473	1.3%	6,716	0.7%
TOTAL	\$ 147,557	100.0%	\$ 249,362	100.0%	\$ 1,201,130	100.0%	\$ 997,838	100.0%

**ECTOR COUNTY HOSPITAL DISTRICT
STATEMENT OF CASH FLOW
JUNE 2023**

	Hospital	ProCare	TraumaCare	Blended
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (6,893,723)	-	(66,817)	\$ (6,960,540)
Noncash Expenses:				
Depreciation and Amortization	13,560,195	11,685	-	13,571,880
Unrealized Gain/Loss on Investments	1,177,445	-	-	1,177,445
Accretion (Bonds) & COVID Funding	(488,095)	-	-	(488,095)
Changes in Assets and Liabilities				
Patient Receivables, Net	(4,146,755)	(152,210)	(17,832)	(4,316,798)
Taxes Receivable/Deferred	4,826,358	(45,296)	-	4,781,062
Inventories, Prepays and Other	6,852,269	98,407	(11,075)	6,939,600
Accounts Payable	(4,086,042)	(925,811)	130,593	(4,881,260)
Accrued Expenses	1,992,240	1,017,927	(34,868)	2,975,299
Due to Third Party Payors	(16,181,843)	-	-	(16,181,843)
Accrued Post Retirement Benefit Costs	1,369,283	-	-	1,369,283
Net Cash Provided by Operating Activities	<u>\$ (2,018,667)</u>	<u>4,701</u>	<u>-</u>	<u>\$ (2,013,966)</u>
Cash Flows from Investing Activities:				
Investments	\$ 3,016,946	-	-	\$ 3,016,946
Acquisition of Property and Equipment	<u>(8,611,011)</u>	<u>(4,701)</u>	<u>-</u>	<u>(8,615,712)</u>
Net Cash used by Investing Activities	<u>\$ (5,594,065)</u>	<u>(4,701)</u>	<u>-</u>	<u>\$ (5,598,766)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ 10,974	-	-	\$ 10,974
Net Repayment of Long-term Debt/Bond Issuance	<u>(546,984)</u>	<u>-</u>	<u>-</u>	<u>(546,984)</u>
Net Cash used by Financing Activities	<u>(536,010)</u>	<u>-</u>	<u>-</u>	<u>(536,010)</u>
Net Increase (Decrease) in Cash	(8,148,741)	(0)	-	(8,148,741)
Beginning Cash & Cash Equivalents @ 9/30/2022	<u>41,916,875</u>	<u>5,075</u>	<u>-</u>	<u>41,921,950</u>
Ending Cash & Cash Equivalents @ 6/30/2023	<u>\$ 33,768,134</u>	<u>\$ 5,075</u>	<u>\$ -</u>	<u>\$ 33,773,209</u>
<hr/>				
Balance Sheet				
Cash and Cash Equivalents	\$ 23,602,955	5,075	-	\$ 23,608,030
Restricted Assets	<u>10,165,179</u>	<u>-</u>	<u>-</u>	<u>10,165,179</u>
Ending Cash & Cash Equivalents @ 6/30/2023	<u>\$ 33,768,134</u>	<u>5,075</u>	<u>-</u>	<u>\$ 33,773,209</u>

ECTOR COUNTY HOSPITAL DISTRICT
TAX COLLECTIONS
FISCAL 2023

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<u>AD VALOREM</u>					
OCTOBER	\$ 171,150	\$ 1,620,998	\$ (1,449,848)	\$ 215,347	\$ (44,197)
NOVEMBER	1,386,408	1,620,998	(234,590)	1,231,030	155,378
DECEMBER	2,872,971	1,620,998	1,251,973	6,614,568	(3,741,596)
JANUARY	9,447,999	1,620,998	7,827,001	5,169,442	4,278,557
FEBRUARY	3,781,066	1,620,998	2,160,068	6,692,218	(2,911,153)
MARCH	1,053,343	1,620,998	(567,655)	2,057,908	(1,004,566)
APRIL	270,096	1,620,998	(1,350,902)	426,742	(156,646)
MAY	221,989	1,620,998	(1,399,009)	406,640	(184,651)
JUNE	203,655	1,620,998	(1,417,343)	239,780	(36,125)
TOTAL	<u>\$ 19,408,675</u>	<u>\$ 14,588,982</u>	<u>\$ 4,819,693</u>	<u>\$ 23,053,676</u>	<u>\$ (3,645,000)</u>
<u>SALES</u>					
OCTOBER	\$ 4,629,856	\$ 3,828,487	\$ 801,369	\$ 3,421,981	\$ 1,207,875
NOVEMBER	5,029,309	3,845,439	1,183,870	3,326,676	1,702,634
DECEMBER	4,519,934	4,042,252	477,682	4,147,133	372,801
JANUARY	4,677,620	3,673,352	1,004,268	3,621,391	1,056,229
FEBRUARY	5,206,455	4,558,934	647,521	4,399,256	807,200
MARCH	3,947,646	3,963,554	(15,908)	4,537,253	(589,608)
APRIL	4,011,409	3,820,770	190,639	4,669,784	(658,375)
MAY	5,330,277	4,487,706	842,571	4,733,959	596,318
JUNE	4,499,917	3,759,786	740,131	4,218,782	281,135
SUB TOTAL	<u>41,852,424</u>	<u>35,980,280</u>	<u>5,872,144</u>	<u>37,076,213</u>	<u>4,776,210</u>
ACCRUAL	<u>275,272</u>	<u>-</u>	<u>275,272</u>	<u>-</u>	<u>275,272</u>
TOTAL	<u>\$ 42,127,696</u>	<u>\$ 35,980,280</u>	<u>\$ 6,147,416</u>	<u>\$ 37,076,213</u>	<u>\$ 5,051,482</u>
TAX REVENUE	<u>\$ 61,536,371</u>	<u>\$ 50,569,262</u>	<u>\$ 10,967,109</u>	<u>\$ 60,129,889</u>	<u>\$ 1,406,482</u>

**ECTOR COUNTY HOSPITAL DISTRICT
MEDICAID SUPPLEMENTAL PAYMENTS
FISCAL YEAR 2023**

CASH ACTIVITY	TAX (IGT) ASSESSED	GOVERNMENT PAYOUT	BURDEN ALLEVIATION	NET INFLOW
DSH				
1st Qtr	\$ (1,654,774)	\$ 4,877,024		\$ 3,222,249
2nd Qtr	(2,312,587)	6,815,759		4,503,172
3rd Qtr	(2,671,027)	3,532,011		860,984
4th Qtr	-	-		-
DSH TOTAL	\$ (6,638,388)	\$ 15,224,794		\$ 8,586,405
UC				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(4,755,885)	14,016,754		9,260,869
3rd Qtr	-	-		-
4th Qtr	-	-		-
UC TOTAL	\$ (4,755,885)	\$ 14,016,754		\$ 9,260,869
DSRIP				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(31,759)	63,518		31,759
3rd Qtr	-	-		-
4th Qtr	-	-		-
DSRIP UPL TOTAL	\$ (31,759)	\$ 63,518		\$ 31,759
UHRIP				
1st Qtr	\$ -	\$ 66,496		\$ 66,496
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
UHRIP TOTAL	\$ -	\$ 66,496		\$ 66,496
GME				
1st Qtr	\$ -	\$ -		-
2nd Qtr	(247,692)	730,009		482,317
3rd	-	-		-
4th Qtr	-	-		-
GME TOTAL	\$ (247,692)	\$ 730,009		\$ 482,317
CHIRP				
1st Qtr	\$ (2,067,317)	\$ -		\$ (2,067,317)
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
CHIRP TOTAL	\$ (2,067,317)	\$ -		\$ (2,067,317)
HARP				
1st Qtr	\$ -	\$ 2,777,906		\$ 2,777,906
2nd Qtr	(117,356)	345,878		228,522
3rd	(121,507)	345,878		224,371
4th Qtr	-	-		-
HARP TOTAL	\$ (238,863)	\$ 3,469,662		\$ 3,230,799
TIPPS				
1st Qtr	\$ -	\$ -		-
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
TIPPS TOTAL	\$ -	\$ -		\$ -
MCH Cash Activity	\$ (13,979,905)	\$ 33,571,233		\$ 19,591,328
ProCare Cash Activity	\$ -	\$ -	\$ -	\$ -
Blended Cash Activity	\$ (13,979,905)	\$ 33,571,233	\$ -	\$ 19,591,328

INCOME STATEMENT ACTIVITY:

FY 2023 Accrued / (Deferred) Adjustments:

	BLENDED
DSH Accrual	\$ 7,904,997
Uncompensated Care Accrual	8,998,441
Regional UPL Accrual	-
URIP	-
GME	532,575
CHIRP	3,174,580
HARP	1,312,434
TIPPS	127,989
Regional UPL Benefit	-
Medicaid Supplemental Payments	22,051,016
DSRIP Accrual	-
Total Adjustments	\$ 22,051,016

**ECTOR COUNTY HOSPITAL DISTRICT
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY
JUNE 2023**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 23,181,925	\$ -	\$ 23,181,925
Mission Fitness	357,007	-	357,007
Petty Cash	9,028	-	9,028
Dispro	-	-	-
General Liability	-	-	-
Professional Liability	-	-	-
Funded Worker's Compensation	-	-	-
Funded Depreciation	-	-	-
Designated Funds	-	54,995	54,995
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 23,547,960	\$ 54,995	\$ 23,602,955

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,487,637	\$ 5,487,637
Funded Depreciation	-	29,317,407	29,317,407
Funded Worker's Compensation	-	2,312,740	2,312,740
General Liability	-	3,041,061	3,041,061
Professional Liability	-	3,145,734	3,145,734
Designated Funds	165,417	23,442,502	23,607,919
Allowance for Change in Market Values	-	(2,900,198)	(2,900,198)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 165,417	\$ 63,846,883	\$ 64,012,301
Total Unrestricted Cash and Investments			\$ 87,615,256

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,158,496	6,158,496
Advanced Medicare Payment	-	-	-
Restricted TPC, LLC-Equity Stake	1,668,033	-	1,668,033
Restricted MCH West Texas Services-Equity Stake	2,333,754	-	2,333,754
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 4,006,683	\$ 6,158,496	\$ 10,165,179

Total Cash & Investments **\$ 97,780,435**

**ECTOR COUNTY HOSPITAL DISTRICT
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY
AS OF JUNE 30, 2023**

ITEM	CIP BALANCE AS OF 5/31/2023	JUNE "+" ADDITIONS	JUNE "- " ADDITIONS	JUNE TRANSFERS	CIP BALANCE AS OF 6/30/2023	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<i>RENOVATIONS</i>									
IRELOCATE SPD	1,004,035	6,928	-	-	1,010,963	-	1,010,963	4,000,000	2,989,037
ISWITCH GEAR OVERHAUL	133,083	103,654	-	-	236,737	-	236,737	500,000	263,263
SUB-TOTAL	\$ 1,137,118	\$ 110,582	\$ -	\$ -	\$ 1,247,700	\$ -	\$ 1,247,700	\$ 4,500,000	\$ 3,252,300
<i>MINOR BUILDING IMPROVEMENT</i>									
IANNEX UPS	124,168	-	-	-	124,168	-	124,168	300,000	175,832
ICOMMUNITY HEALTH/CARE MANAGEMENT	81,019	528	-	-	81,547	-	81,547	150,000	68,453
SUB-TOTAL	\$ 205,187	\$ 528	\$ -	\$ -	\$ 205,715	\$ -	\$ 205,715	\$ 450,000	\$ 244,285
<i>EQUIPMENT & SOFTWARE PROJECTS - CIP INCOMPLETE</i>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 3,446,024	\$ 1,266,810	\$ (1,128,864)	\$ -	\$ 3,583,970	\$ -	\$ 3,583,970	\$ 7,250,000	\$ 3,666,030
SUB-TOTAL	\$ 3,446,024	\$ 1,266,810	\$ (1,128,864)	\$ -	\$ 3,583,970	\$ -	\$ 3,583,970	\$ 7,250,000	\$ 3,666,030
TOTAL CONSTRUCTION IN PROGRESS	\$ 4,788,328	\$ 1,377,921	\$ (1,128,864)	\$ -	\$ 5,037,385	\$ -	\$ 5,037,385	\$ 12,200,000	\$ 7,162,615

ECTOR COUNTY HOSPITAL DISTRICT
CAPITAL PROJECT & EQUIPMENT EXPENDITURES
JUNE 2023

ITEM	CLASS	BOOKED AMOUNT
TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS		
None		\$ -
TOTAL PROJECT TRANSFERS		\$ -
EQUIPMENT PURCHASES		
None		\$ -
TOTAL EQUIPMENT PURCHASES		\$ -
TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
JUNE 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	Available funds from budget		\$ 600,000	\$ -	\$ -	\$ 600,000
Oct-22	CX 50 Compact Extreme	7190	-	-	80,000	(80,000)
Oct-22	Maxi Sky	6850	19,500	-	19,375	125
Oct-22	Electric Fryer	8020	29,213	-	58,426	(29,213)
Oct-22	Jaundice Meter	7000	-	-	6,333	(6,333)
Oct-22	Wheelchair Prime Swing Away Model	8390	5,635	-	5,635	(0)
Oct-22	Ford Explorer	8380	-	-	50,525	(50,525)
Oct-22	Chairs	6140	-	-	7,011	(7,011)
Oct-22	RNS Telemetry Monitor	6160	-	-	13,452	(13,452)
Oct-22	Blanket Warmer	6910	6,510	-	6,510	-
Oct-22	ED Linen Carts	6850	-	-	4,896	(4,896)
Oct-22	Carrier 5 ton pkg AC unit - Orthopedic Office	8510	-	-	6,368	(6,368)
Nov-22	Maternity Beds	6700	185,179	-	185,179	0
Nov-22	Phantom Spect	7290	4,246	-	4,246	0
Nov-22	PM Ultrasound - Logiq p9	9300	-	-	60,476	(60,476)
Nov-22	Chassis & 10 Blades	9100	143,894	-	143,894	-
Nov-22	Cobas Liat PCR System	7140	50,248	-	40,248	10,000
Nov-22	Laparoscopic Equipment	6620	1,906,455	-	1,906,455	(0)
Nov-22	TP Nuance Pacs	9100	80,550	-	80,550	-
Nov-22	Glidescope	6850	4,268	-	4,237	31
Nov-22	Blanketrol	6550	9,912	-	9,912	-
Nov-22	Retail Pharmacy Project	7360	250,000	-	537,300	(287,300)
Dec-22	2022 Ford Explorer	8380	-	-	50,524	(50,524)
Dec-22	2022 Chevrolet Silverado	8380	-	-	52,430	(52,430)
Dec-22	Supply Cart and Evolve Cabinets	7310	50,743	-	50,743	-
Dec-22	Robotic Stirrups	6620	18,222	-	18,222	(0)
Dec-22	ePayment Plus	9100	14,975	-	14,975	-
Dec-22	Acuson Ultrasound System	7270	169,000	-	160,261	8,739
Dec-22	Hemotherm	6620	-	-	21,814	(21,814)
Dec-22	Belmont Rapid Infuser	6850	-	-	65,190	(65,190)
Dec-22	Golf Cart	7360	-	-	12,875	(12,875)
Dec-22	AC Unit 3 ton pkg Unit - Liberty Medical	8510	-	-	8,608	(8,608)
Dec-23	AC Unit - ER	8200	-	-	26,010	(26,010)
Dec-23	AC Unit - Orthopedic Office	8510	-	-	16,237	(16,237)
Jan-23	AC Unit - One Doctors Place	8510	-	-	11,442	(11,442)
Jan-23	Paint and Drywall Repair	8200	-	-	290,200	(290,200)
Jan-23	Paint and Drywall Repair	8500	-	-	11,490	(11,490)
Jan-23	Epiq Ultrasound	7320	169,000	-	186,054	(17,054)
Jan-23	Matrix Ultrasound	7320	169,000	-	161,011	7,989
Jan-23	Heat Exchanger	8200	40,110	-	82,884	(42,774)
Jan-23	Network Chassis Replacement	9100	65,541	-	65,541	-
Jan-23	Self-Checkout POS System - Coffee House	8020	-	-	29,331	(29,331)
Jan-23	Upgrade Konia DR	9300	7,000	-	7,000	-
Jan-23	Artis Q	7310	1,061,278	-	1,061,278	-
Jan-23	Data Domain Backup	9100	110,057	-	110,057	-
Jan-23	DICOM CD/DVD Burner	7250	-	-	16,832	(16,832)
Jan-23	Spok Software - Phone Upgrade	9100	249,912	-	249,912	-
Jan-23	Optiplex 7000	9100	6,420	-	6,420	-
Jan-23	Telecom Phone Upgrade	9100	-	-	195,279	(195,279)
Jan-23	Latitude 5420	9100	-	-	17,538	(17,538)
Jan-23	Vscan Air Base Package	6850	4,495	-	4,495	-
Feb-23	First Floor Common Areas Renovation	8200	720,000	-	501,856	218,144
Feb-23	OR Cabinets	6620	-	-	17,838	(17,838)
Feb-23	Roll Around Monitor	7290	-	-	5,093	(5,093)
Feb-23	Respirator Fit Test Equipment	9140	15,675	-	16,235	(560)
Feb-23	Datacenter Power	9100	-	-	92,727	(92,727)
Feb-23	Endoscope	6620	-	-	9,850	(9,850)
Feb-23	Office Furnishing	6300	14,517	-	14,432	85
Feb-23	Ultrasound Units	9300	117,394	-	117,394	-
Feb-23	Voluson Ultrasound Unit	9300	-	-	77,506	(77,506)

**ECTOR COUNTY HOSPITAL DISTRICT
FISCAL 2023 CAPITAL EQUIPMENT
CONTINGENCY FUND
JUNE 2023**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
Feb-23	AC3 Optimus	7220	-	-	310,000	(310,000)
Feb-23	EEG Arc Comp	7420	-	-	13,630	(13,630)
Mar-23	Air Handler	8200	63,585	-	63,585	-
Mar-23	DA Tank & Receiver	8200	141,000	-	141,400	(400)
Mar-23	Furniture	9350	-	-	4,494	(4,494)
Mar-23	Tilting Skillet	8020	-	-	21,042	(21,042)
Mar-23	PBX Telecom Upgrade	9100	250,000	-	250,000	-
Mar-23	Giraffe Omnibed CareStation	6550	37,371	-	37,371	-
Mar-23	Paint / Replace Ceiling Tiles	8200	-	-	249,377	(249,377)
Mar-23	AC Unit - Orthopedic Office	8510	-	-	7,365	(7,365)
Mar-23	AC Unit - Suite 700 One Doctor Place	8510	-	-	11,478	(11,478)
Apr-23	Special Procedures Room 8 Renovation	8200	250,000	-	298,654	(48,654)
Apr-23	Suitmate 115V	9310	-	-	5,358	(5,358)
Apr-23	Cathlab Retrofit for Philips Azurion	8200	359,113	-	359,113	-
Apr-23	Mac 7 System	9300	-	-	19,318	(19,318)
Apr-23	IHC Slidestainer	7040	-	-	147,487	(147,487)
Apr-23	FX Energy Platform	6700	-	-	18,187	(18,187)
May-23	Fire Doors	8200	100,000	-	48,785	51,215
May-23	Credit Card Readers	9100	51,626	-	51,626	-
May-23	PenTrac - Mammography Reporting Software	9350	47,800	-	77,800	(30,000)
May-23	Angel Eye Cameras	6550	44,901	-	44,901	-
May-23	EP Stimulator	7220	-	-	26,400	(26,400)
May-23	Maxi Sky Patient Lift	6850	-	-	6,108	(6,108)
May-23	PRP Centrifuge	6620	-	-	2,100	(2,100)
Jun-23	5 Ton Condensing Unit	8200	-	-	14,000	(14,000)
Jun-23	Azurion 7 Image Guided Therapy System	7220	1,384,300	-	1,384,300	-
Jun-23	Refrigerated Carousel	7330	182,229	-	182,229	-
Jun-23	Alaris IV Pumps	6850	-	-	79,750	(79,750)
Jun-23	Shimadzu X-Ray Unit	7000	138,000	-	138,000	-
Jun-23	Laboratory Refrigerator	7000	19,266	-	19,266	-
Jun-23	Skyview Device	9100	-	-	2,770	(2,770)
			\$ 9,368,140	\$ -	\$ 11,124,507	\$ (1,756,367)

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER
JUNE 2023**

	CURRENT YEAR	PRIOR YEAR		CURRENT YEAR CHANGE
		HOSPITAL AUDITED	PRO CARE AUDITED	
AR DISPRO/UPL	\$ (681,408)	\$ -	\$ -	\$ (681,408)
AR UNCOMPENSATED CARE	(1,466,864)	(1,175,998)	-	(290,866)
AR TIPPS	127,989	-	-	127,989
AR DSRIP	(31,759)	2,777,905.550	-	(2,809,665)
AR CHIRP	689,106	897,322	-	(208,216)
AR UHRIP	-	66,496	-	(66,496)
AR GME	50,258	-	-	50,258
AR HARP	859,541	-	-	859,541
AR PHYSICIAN GUARANTEES	534,366	710,143	-	(175,777)
AR ACCRUED INTEREST	125,089	151,232	-	(26,143)
AR OTHER:	(1,240,366)	(2,030,644)	34,499	755,779
Procure On-Call Fees	-	-	-	-
Procure A/R - FHC	-	-	-	-
Other Misc A/R	(1,240,366)	(2,030,644)	34,499	755,779
AR DUE FROM THIRD PARTY PAYOR	2,784,550	5,602,907	-	(2,818,357)
TOTAL ACCOUNTS RECEIVABLE - OTHER	\$ (104,820)	\$ 6,644,584	\$ 34,499	\$ (6,783,903)

ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S
JUNE 2023

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
Cardiopulmonary	13.6	12.9	4.9%	17.2	-21.1%	10.9	12.2	-10.4%	14.6	-25.1%
Operating Room	14.1	7.9	78.5%	5.9	138.9%	10.7	7.4	43.6%	6.4	67.8%
Laboratory - Chemistry	5.5	3.2	69.7%	2.6	108.1%	5.0	3.0	63.8%	0.3	1625.3%
Imaging - Diagnostics	4.6	3.2	42.3%	2.7	72.4%	3.6	3.0	19.3%	2.0	83.1%
Labor & Delivery	5.4	3.2	67.1%	2.3	135.8%	3.4	3.0	10.9%	2.0	72.2%
4 East - Post Partum	3.4	0.6	488.2%	2.7	26.4%	2.7	0.5	391.1%	0.8	252.6%
Care Management	1.0	2.0	-50.8%	-	0.0%	2.1	2.0	3.1%	0.6	222.6%
Emergency Department	1.1	3.2	-64.9%	4.5	-74.6%	1.8	3.0	-40.7%	5.2	-65.2%
Imaging - Ultrasound	1.5	1.6	-4.3%	2.4	-38.2%	1.8	1.5	21.6%	1.4	24.8%
Intensive Care Unit (CCU) 4	1.3	4.3	-70.0%	3.9	-66.8%	1.0	4.1	-75.9%	13.5	-92.7%
Intensive Care Unit (ICU) 2	0.4	4.3	-91.4%	3.8	-90.1%	0.8	4.1	-79.1%	11.4	-92.6%
PM&R - Occupational	1.4	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%
PM&R - Physical	1.0	-	0.0%	0.3	292.5%	0.5	-	0.0%	0.3	68.9%
Nursing Orientation	0.2	-	0.0%	-	0.0%	0.5	-	0.0%	0.8	-45.3%
PM&R - Speech	0.9	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
Imaging - Cat Scan	1.5	-	0.0%	0.9	66.7%	0.4	-	0.0%	0.1	316.8%
Center for Health and Wellness - Sports Medici	-	1.1	-100.0%	1.2	-100.0%	0.4	1.0	-61.8%	0.4	-5.3%
4 Central	0.2	2.2	-89.5%	3.6	-93.7%	0.3	2.0	-82.9%	4.5	-92.3%
3 West Observation	0.2	4.3	-94.9%	6.9	-96.8%	0.3	4.1	-92.1%	7.3	-95.6%
7 Central	-	6.5	-100.0%	3.9	-100.0%	0.3	6.1	-95.4%	4.6	-93.9%
Closed - 4 Central	-	2.2	-100.0%	3.5	-100.0%	0.3	2.0	-87.2%	6.1	-95.7%
5 Central	-	-	0.0%	2.6	-100.0%	0.2	-	0.0%	4.2	-95.6%
9 Central	0.1	1.1	-93.4%	1.7	-95.7%	0.1	1.0	-87.5%	3.5	-96.3%
6 Central	-	1.1	-100.0%	2.0	-100.0%	0.1	1.0	-91.4%	5.3	-98.4%
6 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	1.1	-97.1%
Neonatal Intensive Care	-	-	0.0%	0.1	-100.0%	0.0	-	0.0%	0.0	113.2%
5 West - Pediatrics	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	-51.5%
Recovery Room	-	-	0.0%	2.8	-100.0%	-	-	0.0%	1.3	-100.0%
Imaging - MRI	-	-	0.0%	-	0.0%	-	-	0.0%	0.7	-100.0%
Imaging - Special Procedures	-	-	0.0%	0.8	-100.0%	-	-	0.0%	0.3	-100.0%
2 Central	-	-	0.0%	-	0.0%	-	-	0.0%	1.0	-100.0%
Sterile Processing	-	-	0.0%	-	0.0%	-	-	0.0%	0.2	-100.0%
Human Resources	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Imaging - CVI	-	-	0.0%	-	0.0%	-	-	0.0%	0.1	-100.0%
Cardiopulmonary - Neonatal Intensive Care Uni	-	1.1	-100.0%	-	0.0%	-	1.0	-100.0%	-	0.0%
SUBTOTAL	57.4	66.0	-13.0%	78.2	-26.6%	48.4	62.1	-22.0%	100.0	-51.6%
TRANSITION LABOR										
Laboratory - Chemistry	2.3	-	0.0%	1.2	94.1%	1.4	-	0.0%	2.7	-50.0%
SUBTOTAL	2.3	-	0.0%	1.2	94.1%	1.4	-	0.0%	2.7	-50.0%
GRAND TOTAL	59.7	66.0	-9.5%	79.4	-24.8%	49.8	62.1	-19.9%	102.7	-51.5%

**ECTOR COUNTY HOSPITAL DISTRICT
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY
JUNE 2023**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
7C TEMPORARY LABOR	-	101,667	(101,667)	-100.0%	123,999	-100.0%	59,098	868,551	(809,453)	-93.2%	1,221,929	-95.2%
TEMPORARY LABOR	3,888.33	67,688	(63,800)	-94.3%	231,003	-98.3%	80,087.52	579,374	(499,286)	-86.2%	1,921,293	-95.8%
ICU2 TEMPORARY LABOR	7,791.45	67,781	(59,990)	-88.5%	127,227	-93.9%	180,379.10	579,493	(399,114)	-68.9%	3,711,829	-95.1%
ICU4 TEMPORARY LABOR	23,917	67,820	(43,903)	-64.7%	155,664	-84.6%	189,191	579,298	(390,107)	-67.3%	3,550,553	-94.7%
OP PM&R-CHW TEMPORARY LABOR	-	16,939	(16,939)	-100.0%	13,514	-100.0%	60,178.70	144,858	(84,679)	-58.5%	39,644	51.8%
IMCU4 TEMPORARY LABOR	1,307	13,851	(12,544)	-90.6%	94,788	-98.6%	71,932	118,406	(46,474)	-39.2%	1,617,774	-95.6%
8C TEMPORARY LABOR	3,928	12,168	(8,240)	-67.7%	103,724	-96.2%	64,285	104,110	(39,825)	-38.3%	1,153,354	-94.4%
ST TEMPORARY LABOR	14,564.45	-	14,564	100.0%	-	100.0%	62,278.08	-	62,278	100.0%	-	100.0%
Temp Labor - Productive Salaries	3,295.95	-	3,296	100.0%	-	100.0%	68,269.18	-	68,269	100.0%	266,088	-74.3%
PT TEMPORARY LABOR	10,662.00	-	10,662	100.0%	1,528	598.0%	68,673.90	-	68,674	100.0%	31,474	118.2%
CT TEMPORARY LABOR	27,068.49	-	27,068	100.0%	13,462	101.1%	70,087.99	-	70,088	100.0%	13,462	420.6%
OT TEMPORARY LABOR	17,017.20	-	17,017	100.0%	-	100.0%	115,638.24	-	115,638	100.0%	-	100.0%
US TEMPORARY LABOR	27,860.44	24,378	3,482	14.3%	56,889	-51.0%	327,753.91	208,547	119,207	57.2%	293,722	11.6%
COMM HEALTH TEMPORARY LABOR	19,746.12	31,765	(12,019)	-37.8%	(4,480)	-540.8%	415,161.28	285,885	129,276	45.2%	116,842	255.3%
DIAG TEMPORARY LABOR	77,783.98	50,802	26,982	53.1%	43,792	77.6%	590,751.75	434,543	156,209	35.9%	285,346	107.0%
L & D TEMPORARY LABOR	98,987	50,866	48,121	94.6%	49,963	98.1%	620,882	434,361	186,521	42.9%	559,774	10.9%
4E TEMPORARY LABOR	63,210.15	9,141	54,069	591.5%	79,090	-20.1%	467,236.70	78,193	389,044	497.5%	202,452	130.8%
CHEM TEMPORARY LABOR	93,636.94	50,804	42,833	84.3%	60,841	53.9%	864,657.86	434,553	430,105	99.0%	60,841	1321.2%
OR TEMPORARY LABOR	\$ 270,350	\$ 124,468	\$ 145,882	117.2%	\$ 122,843	120.1%	\$ 1,897,324	\$ 1,064,648	\$ 832,676	78.2%	\$ 1,277,308	48.5%
ALL OTHER	268,026	286,130	(18,104)	-6.3%	797,678	-66.4%	2,289,833	2,447,582	(157,749)	-6.4%	8,490,201	-73.0%
TOTAL TEMPORARY LABOR	\$ 1,033,040	\$ 976,268	\$ 56,772	5.8%	\$ 2,141,866	-51.8%	\$ 8,615,080	\$ 8,362,402	\$ 252,678	3.0%	\$ 25,689,976	-66.5%
CHEM TRANSITION LABOR	\$ 23,975	\$ -	\$ 23,975	100.0%	\$ 8,388	185.8%	\$ 122,551	\$ -	\$ 122,551	100.0%	\$ 217,796	-43.7%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
TOTAL TRANSITION LABOR	\$ 23,975	\$ -	\$ 23,975	0%	\$ 8,388	185.8%	\$ 122,551	\$ -	\$ 122,551	0.0%	\$ 217,796	-43.7%
GRAND TOTAL TEMPORARY LABOR	\$ 1,057,015	\$ 976,268	\$ 80,747	8.3%	\$ 2,150,254	-50.8%	\$ 8,737,630	\$ 8,362,402	\$ 375,228	4.5%	\$ 25,907,772	-66.3%
COMM HEALTH OTHER PURCH SVCS	\$ 32,860	\$ 13,750	\$ 19,110	139.0%	\$ 24,697	33.0%	\$ 568,694	\$ 123,750	\$ 444,944	359.6%	\$ 120,301	372.7%
AMBULANCE FEES	24,249	12,944	11,305	87.3%	15,924	52.3%	448,566.45	116,496	332,070	285.0%	130,879	242.7%
ADM CONSULTANT FEES	87,913	68,324	19,589	28.7%	143,686	-38.8%	870,804.81	614,916	255,889	41.6%	652,382	33.5%
FIN ACCT COST REPORT/CONSULTANT FEES	74,655	68,841	5,814	8.4%	61,881	20.6%	800,972.09	619,569	181,403	29.3%	408,502	96.1%
HK SVC CONTRACT PURCH SVC	128,507	107,244	21,263	19.8%	117,028	9.8%	1,130,664	965,196	165,468	17.1%	868,492	30.2%
LD OTHER PURCH SVCS	97,642	76,643	20,999	27.4%	81,015	20.5%	812,129.14	689,787	122,342	17.7%	693,150	17.2%
ADMIN LEGAL FEES	133,809	42,299	91,510	216.3%	44,611	199.9%	474,369	380,691	93,678	24.6%	310,413	52.8%
FOUNDATION ADVERTISING FEES	5,306	6,302	(996)	-15.8%	4,618	14.9%	130,068.66	56,718	73,351	129.3%	57,056	128.0%
HR RECRUITING FEES	88,081	41,667	46,414	111.4%	(942)	-9446.7%	448,200	375,003	73,197	19.5%	91,031	392.4%
CONSULTANT FEES	60,660	50,995	9,665	19.0%	69,941	-13.3%	528,590.65	458,955	69,636	15.2%	547,859	-3.5%
CHEM OTHER PURCH SVCS	69,307	58	69,249	119394.8%	1	6930600.0%	69,827.00	522	69,305	13276.8%	455	15246.6%
CREDIT CARD FEES	19,084	18,335	749	4.1%	25,351	-24.7%	230,606.99	165,015	65,592	39.7%	159,484	44.6%
DIET OTHER PURCH SVCS	47,344	32,753	14,591	44.5%	45,394	4.3%	339,080.97	294,777	44,304	15.0%	296,623	14.3%
NSG OTHER PURCH SVCS	9,784	10,080	(296)	-2.9%	4,607	112.4%	122,360.58	90,720	31,641	34.9%	89,343	37.0%
ECHD POLICE DEPT OTHER PURCH SVCS	4,625	3,245	1,380	42.5%	4,256	8.7%	58,970.11	29,205	29,765	101.9%	38,146	54.6%
TS OTHER PURCH SVCS	9,244	7,762	1,482	19.1%	11,568	-20.1%	86,777.03	69,858	16,919	24.2%	66,787	29.9%
COMP PURCH SVCS CONTRACT	8,629	12,392	(3,763)	-30.4%	6,670	29.4%	90,187.97	111,528	(21,340)	-19.1%	75,659	19.2%
ENGINEERING OTHER PURCH SVCS	6,382	13,377	(6,995)	-52.3%	16,925	-62.3%	97,087.98	120,393	(23,305)	-19.4%	138,534	-29.9%
ADM PHYS RECRUITMENT	14,982	32,215	(17,233)	-53.5%	15,798	-5.2%	246,359.73	289,935	(43,575)	-15.0%	292,460	-15.8%
COMM REL ADVERTISEMENT PURCH SVCS	21,833	28,066	(6,233)	-22.2%	17,857	22.3%	190,044	252,594	(62,550)	-24.8%	177,959	6.8%
PT ACCTS COLLECTION FEES	23,237	51,680	(28,443)	-55.0%	48,486	-52.1%	377,835	465,120	(87,285)	-18.8%	442,956	-14.7%
REF LAB ARUP PURCH SVCS	52,919	66,136	(13,217)	-20.0%	47,634	11.1%	505,352	595,224	(89,872)	-15.1%	571,459	-11.6%
ADM APPRAISAL DIST FEE	20,402	34,830	(14,428)	-41.4%	79,151	-74.2%	187,052	313,470	(126,418)	-40.3%	286,843	-34.8%
MED STAFF REVIEW FEES	12,768	27,783	(15,015)	-54.0%	11,400	12.0%	113,925.26	250,047	(136,122)	-54.4%	84,397	35.0%
PRIMARY CARE WEST OTHER PURCH SVCS	20,937	46,942	(26,005)	-55.4%	57,769	-63.8%	284,656.98	427,174	(142,517)	-33.4%	346,184	-17.8%
PI FEES (TRANSITION NURSE PROGRAM)	18,857	47,533	(28,676)	-60.3%	52,316	-64.0%	274,004.56	427,797	(153,792)	-35.9%	529,533	-48.3%
ADM CONTRACT STRYKER	28,139	71,248	(43,109)	-60.5%	192,859	-85.4%	446,468.96	641,232	(194,763)	-30.4%	718,893	-37.9%
UC-WEST CLINIC - PURCH SVCS-OTHER	36,043	72,917	(36,874)	-50.6%	51,443	-29.9%	366,297	656,253	(289,956)	-44.2%	518,133	-29.3%
FHC OTHER PURCH SVCS	12,135	71,630	(59,495)	-83.1%	47,735	-74.6%	357,092	651,829	(294,737)	-45.2%	478,285	-25.3%
OTHER PURCH SVCS	(36,746)	63,649	(100,395)	-157.7%	43,602	-184.3%	252,402	579,203	(326,801)	-56.4%	391,666	-35.6%
ALL OTHERS	3,382,980	3,265,863	117,117	3.6%	3,239,632	4.4%	27,825,554	29,376,111	(1,550,557)	-5.3%	30,277,289	-8.1%
TOTAL PURCHASED SERVICES	\$ 4,594,826	\$ 4,482,297	\$ 112,529	2.5%	\$ 4,582,913	0.3%	\$ 39,202,839	\$ 40,342,234	\$ (1,139,395)	-2.8%	\$ 40,038,686	-2.1%



Financial Presentation

For the Month Ended

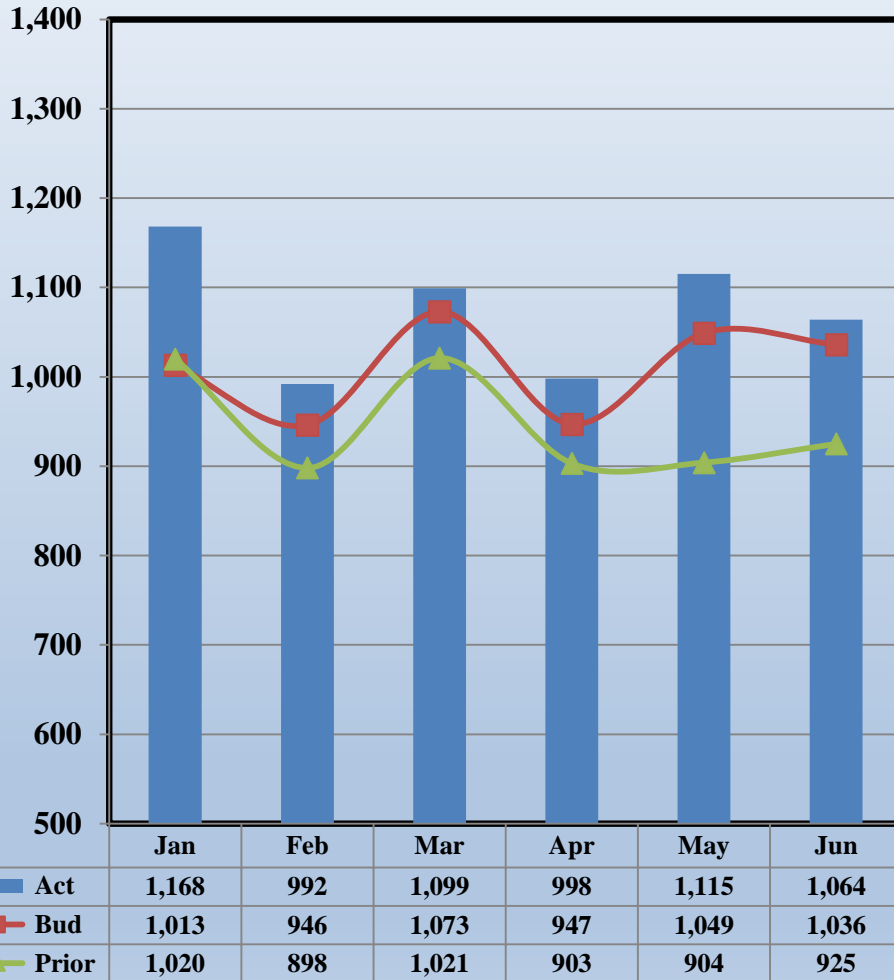
June 30, 2023

Volume



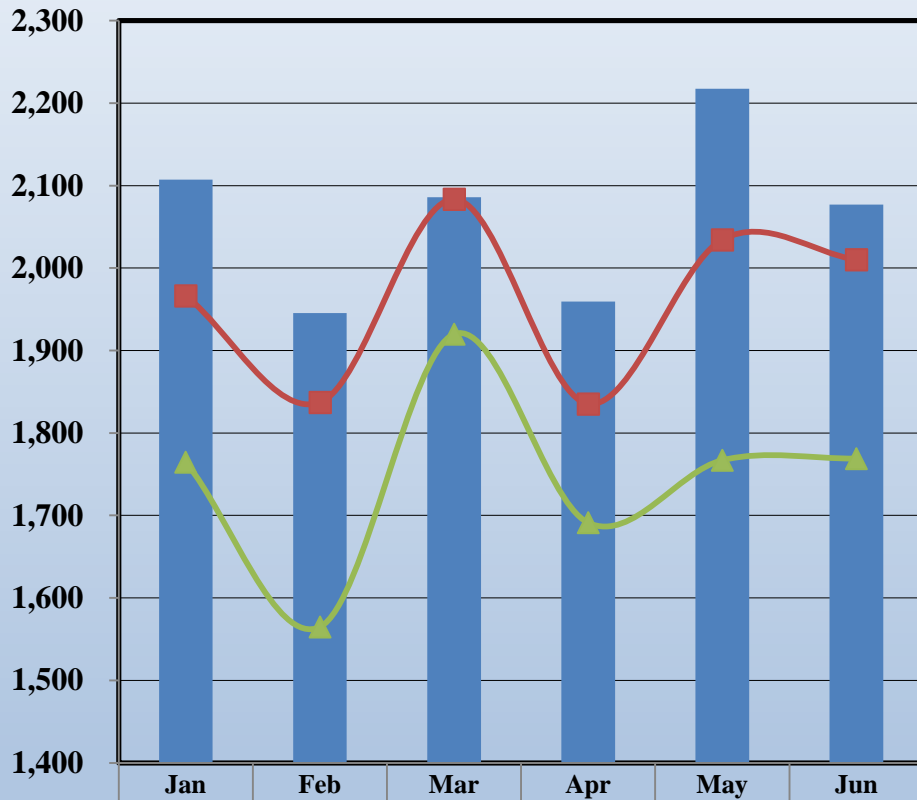
Admissions

Total – Adults and NICU



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,064	1,036	925
Var %		2.7%	15.0%
Year-To-Date	9,699	8,863	8,744
Var %		9.4%	10.9%
Annualized	12,857	11,897	11,887
Var %		8.1%	8.2%

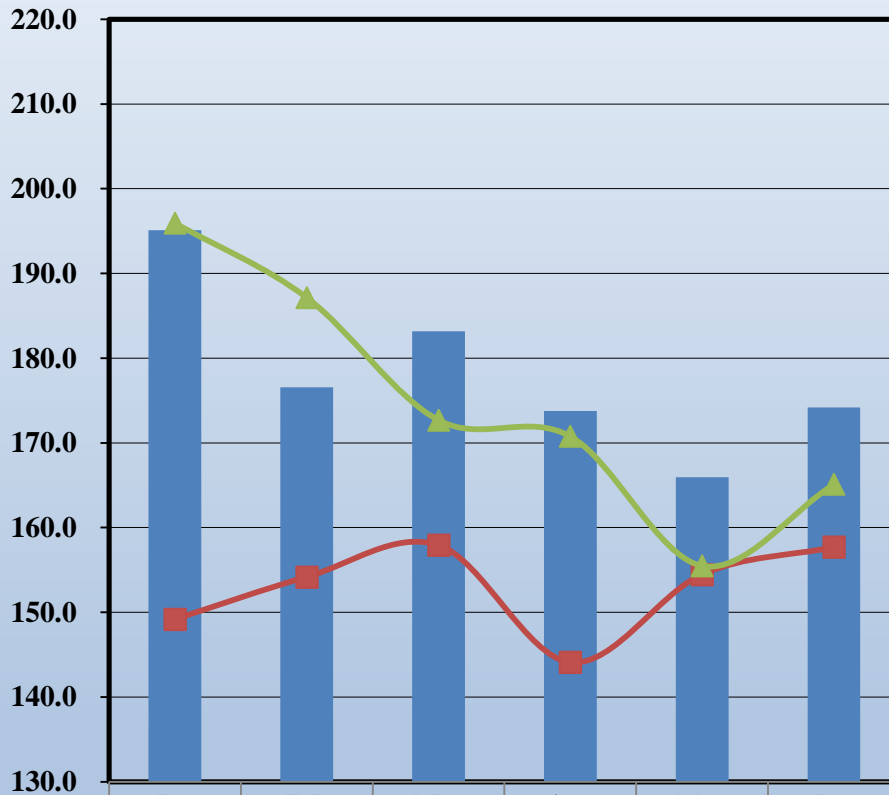
Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,077	2,010	1,769
Var %		3.3%	17.4%
Year-To-Date	18,607	17,158	15,863
Var %		8.4%	17.3%
Annualized	24,757	22,832	21,245
Var %		8.4%	16.5%

Act	2,107	1,945	2,086	1,960	2,217	2,077
Bud	1,967	1,837	2,084	1,835	2,035	2,010
Prior	1,765	1,565	1,920	1,691	1,767	1,769

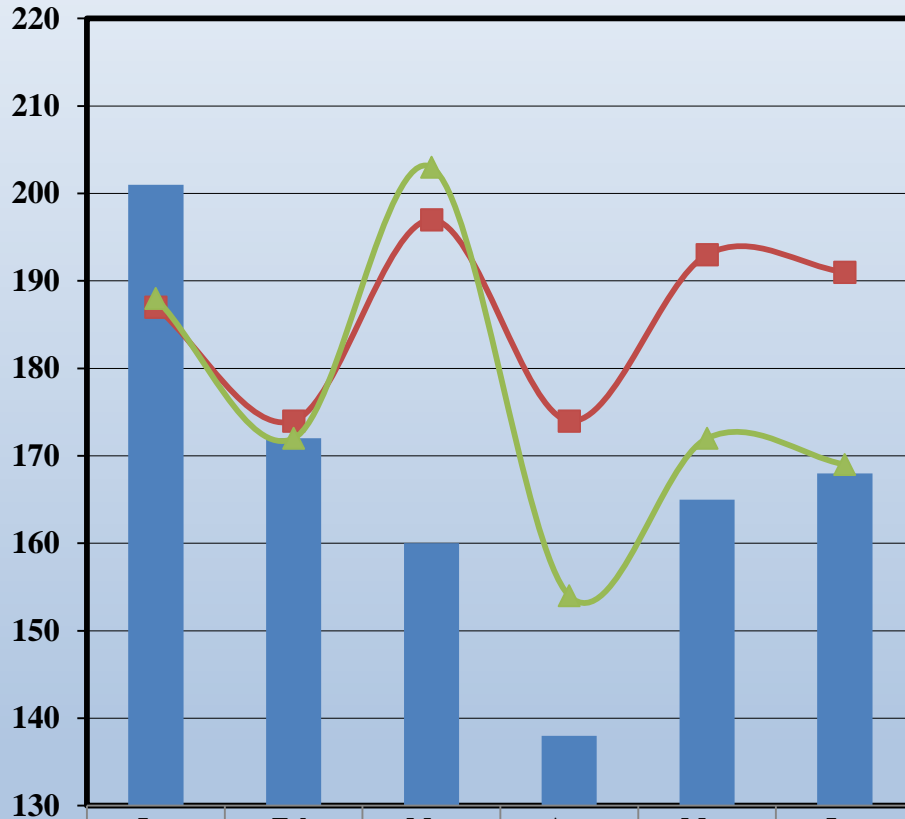
Average Daily Census



	Jan	Feb	Mar	Apr	May	Jun
Act	195.1	176.6	183.2	173.8	165.9	174.2
Bud	149.2	154.2	157.9	144.1	154.5	157.7
Prior	195.9	187.1	172.7	170.8	155.5	165.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	174.2	157.7	165.1
Var %		10.4%	5.5%
Year-To-Date	177.8	148.2	181.0
Var %		20.0%	-1.8%
Annualized	175.7	149.4	185.5
Var %		17.6%	-5.3%

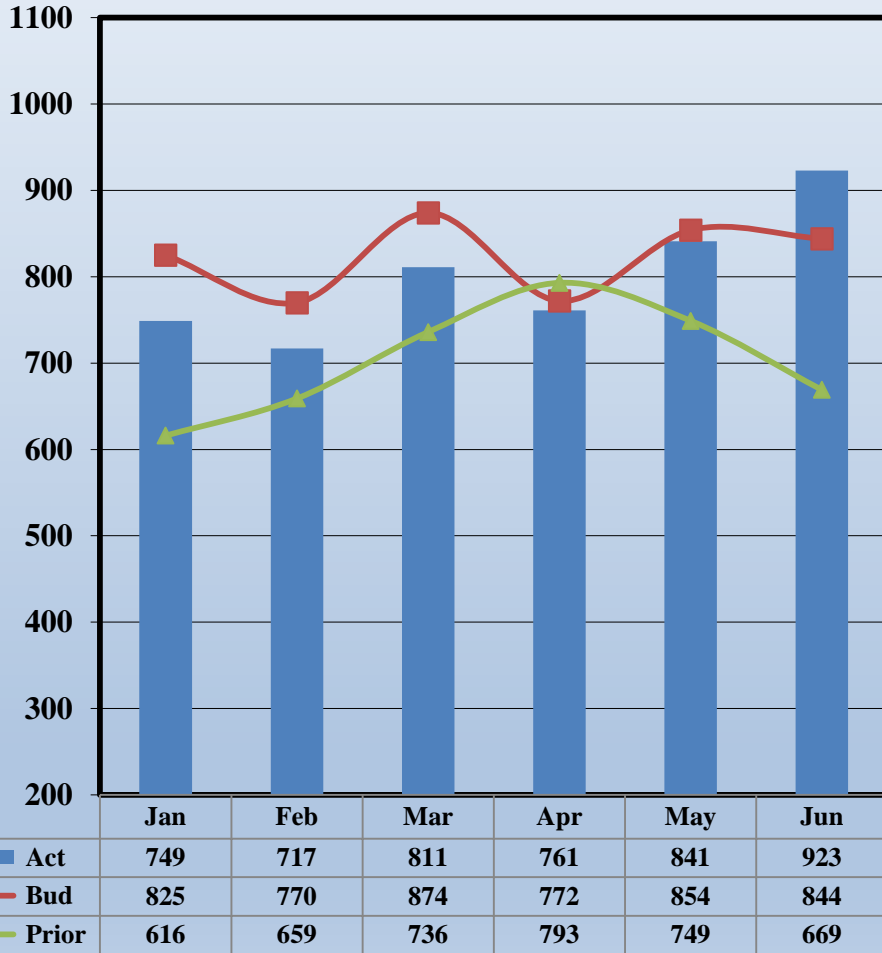
Deliveries



■ Act	201	172	160	138	165	168
■ Bud	187	174	197	174	193	191
▲ Prior	188	172	203	154	172	169

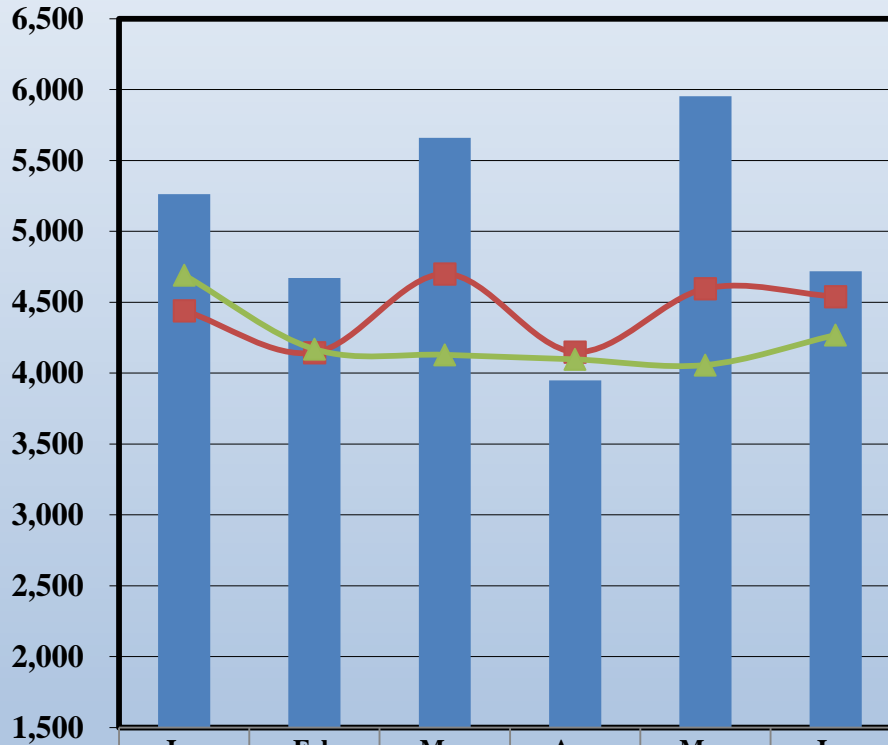
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	168	191	169
Var %		-12.0%	-0.6%
Year-To-Date	1,592	1,631	1,596
Var %		-2.4%	-0.3%
Annualized	2,185	2,076	2,147
Var %		5.3%	1.8%

Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	923	844	669
Var %		9.4%	38.0%
Year-To-Date	7,076	7,217	6,554
Var %		-2.0%	8.0%
Annualized	9,387	9,627	8,366
Var %		-2.5%	12.2%

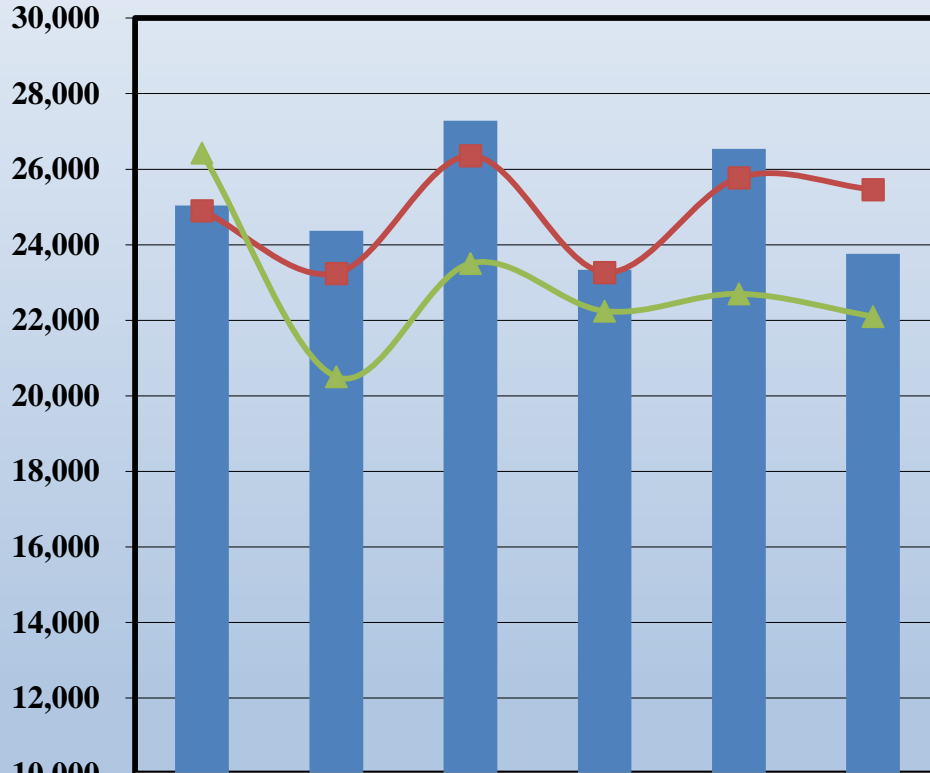
Emergency Room Visits



■ Act	5,262	4,671	5,659	3,949	5,953	4,719
■ Bud	4,441	4,145	4,700	4,149	4,596	4,540
▲ Prior	4,691	4,169	4,129	4,097	4,057	4,269

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,719	4,540	4,269
Var %		3.9%	10.5%
Year-To-Date	46,540	38,836	38,664
Var %		19.8%	20.4%
Annualized	61,319	50,922	52,247
Var %		20.4%	17.4%

Total Outpatient Occasions of Service

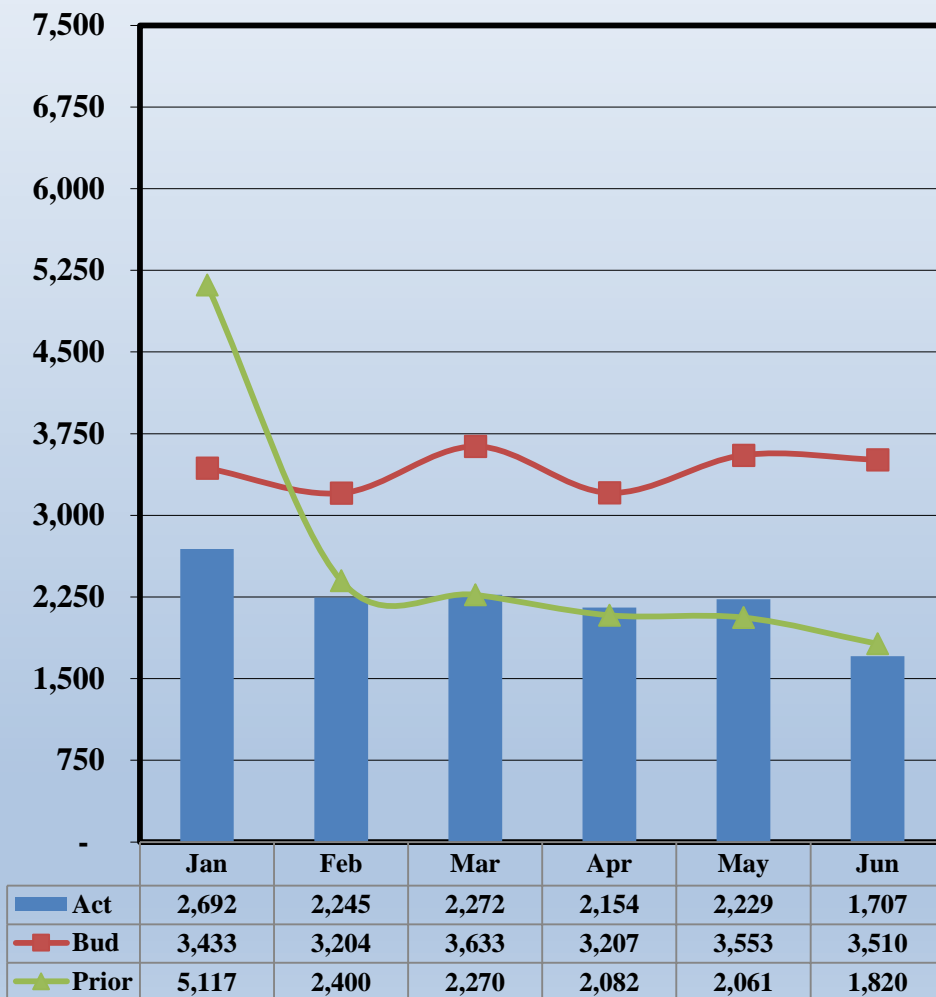


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	23,760	25,462	22,101
Var %		-6.7%	7.5%
Year-To-Date	227,991	217,797	213,893
Var %		4.7%	6.6%
Annualized	303,270	284,393	292,837
Var %		6.6%	3.6%

	Jan	Feb	Mar	Apr	May	Jun
Act	25,037	24,373	27,285	23,333	26,540	23,760
Bud	24,906	23,245	26,359	23,271	25,775	25,462
Prior	26,425	20,504	23,506	22,243	22,701	22,101

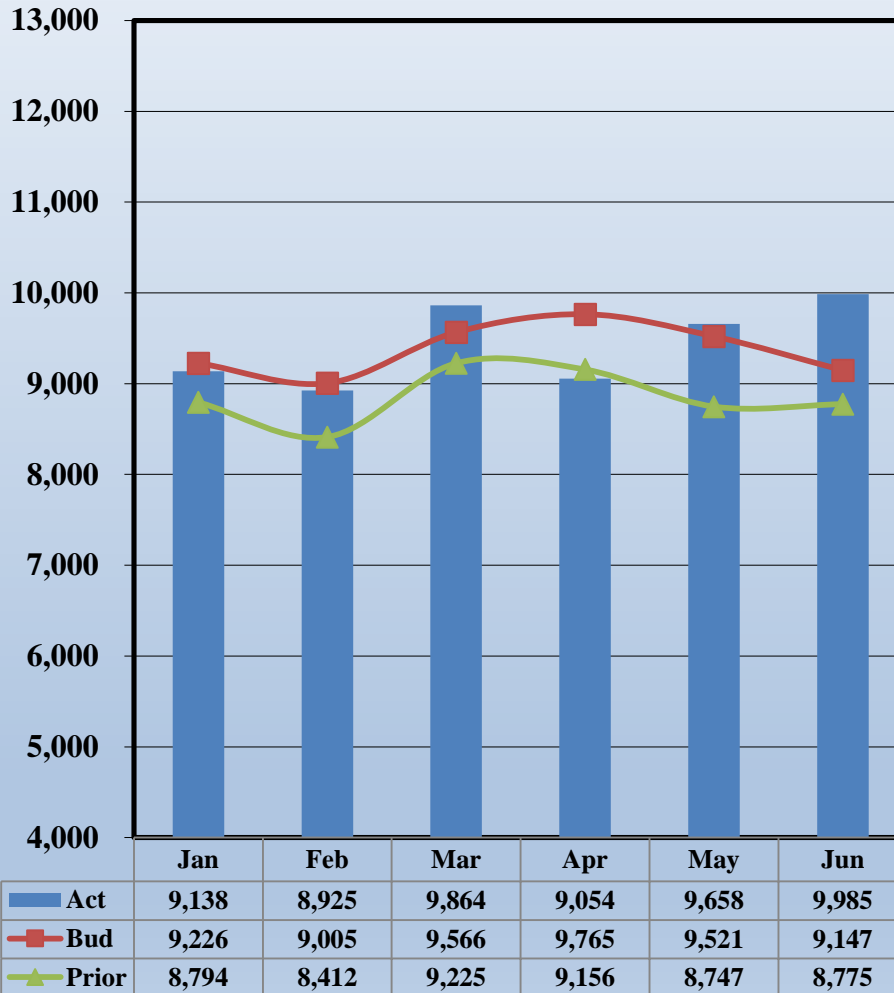
Urgent Care Visits

(JBS Clinic, West University & 42nd Street)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,707	3,510	1,820
Var %		-51.4%	-6.2%
Year-To-Date	22,422	30,021	28,756
Var %		-25.3%	-22.0%
Annualized	29,983	48,993	45,022
Var %		-38.8%	-33.4%

Total ProCare Office Visits



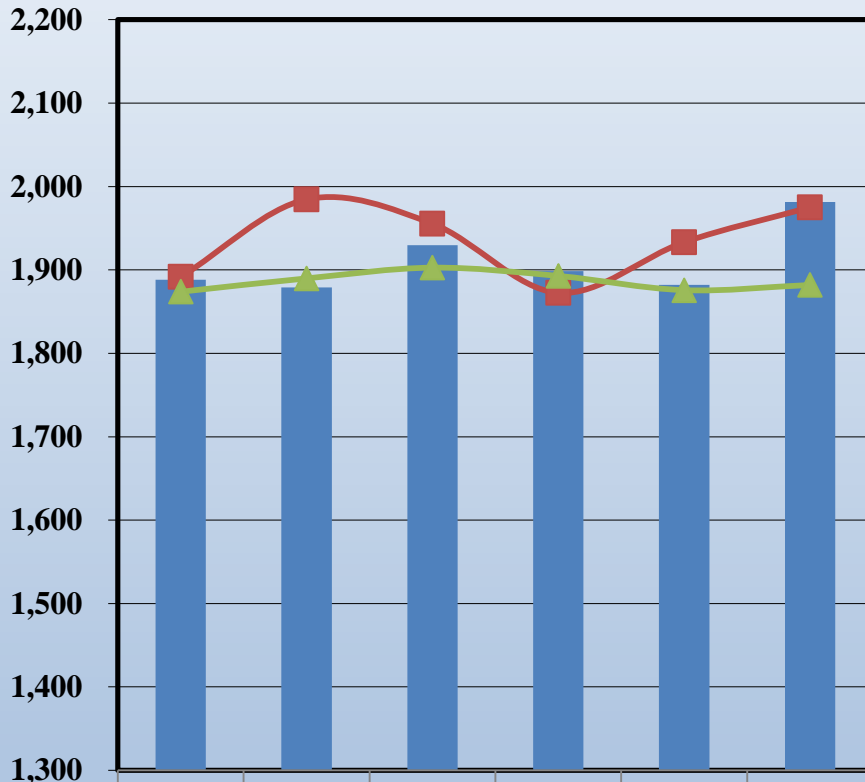
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,985	9,147	8,775
Var %		9.2%	13.8%
Year-To-Date	83,328	83,163	78,864
Var %		0.2%	5.7%
Annualized	111,014	110,186	107,062
Var %		0.8%	3.7%

Staffing



Blended FTE's

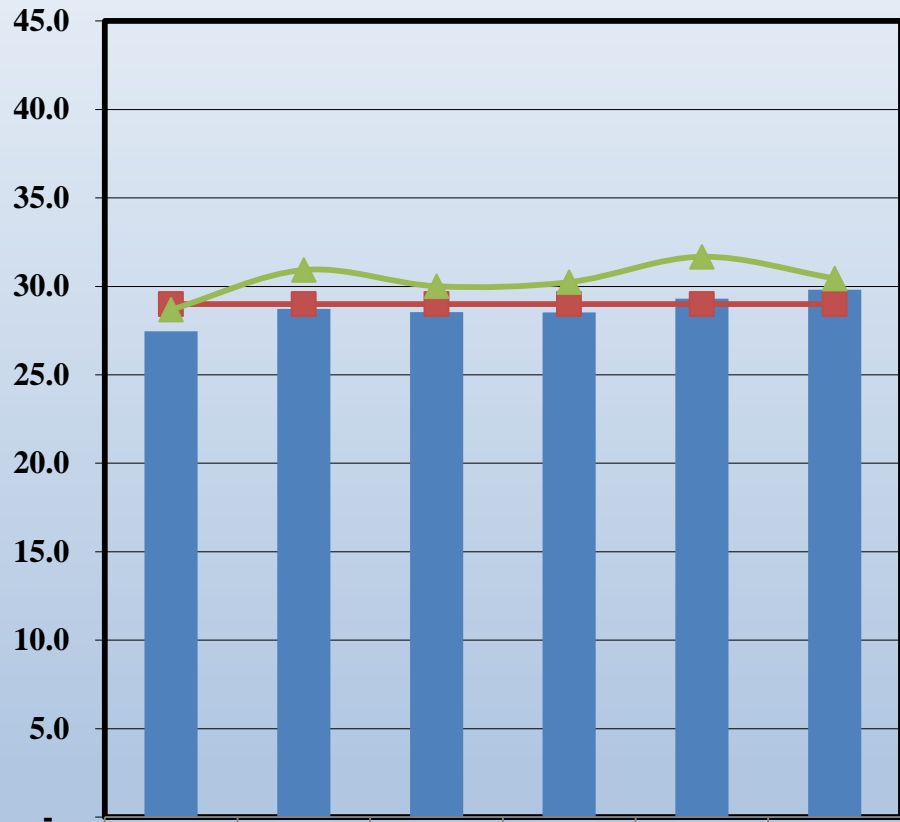
Including Contract Labor and Management Services



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,981	1,975	1,882
Var %		0.3%	5.3%
Year-To-Date	1,908	1,896	1,875
Var %		0.6%	1.8%
Annualized	1,913	1,894	1,878
Var %		1.0%	1.8%

	Jan	Feb	Mar	Apr	May	Jun
Act	1,888	1,879	1,930	1,898	1,882	1,981
Bud	1,891	1,985	1,955	1,872	1,933	1,975
Prior	1,874	1,890	1,903	1,893	1,876	1,882

Paid Hours per Adjusted Patient Day (Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	29.8	29.0	30.5
Var %		2.8%	-2.1%
Year-To-Date	28.7	29.0	29.3
Var %		-1.0%	-2.0%
Annualized	29.1	29.0	29.2
Var %		0.3%	-0.3%

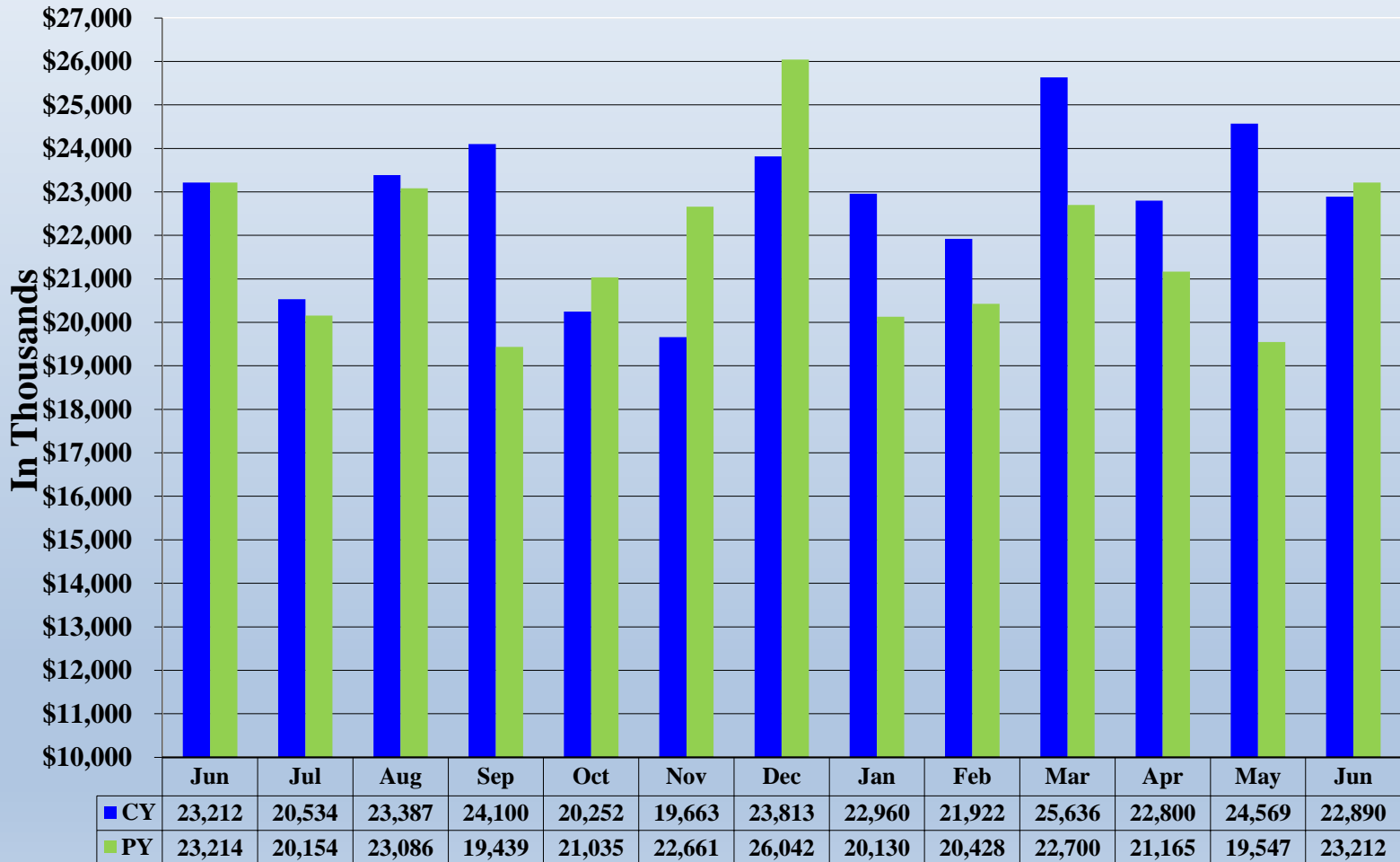
	Jan	Feb	Mar	Apr	May	Jun
Act	27.5	28.7	28.5	28.5	29.3	29.8
Bud	29.0	29.0	29.0	29.0	29.0	29.0
Prior	28.7	30.9	30.0	30.2	31.7	30.5

Accounts Receivable



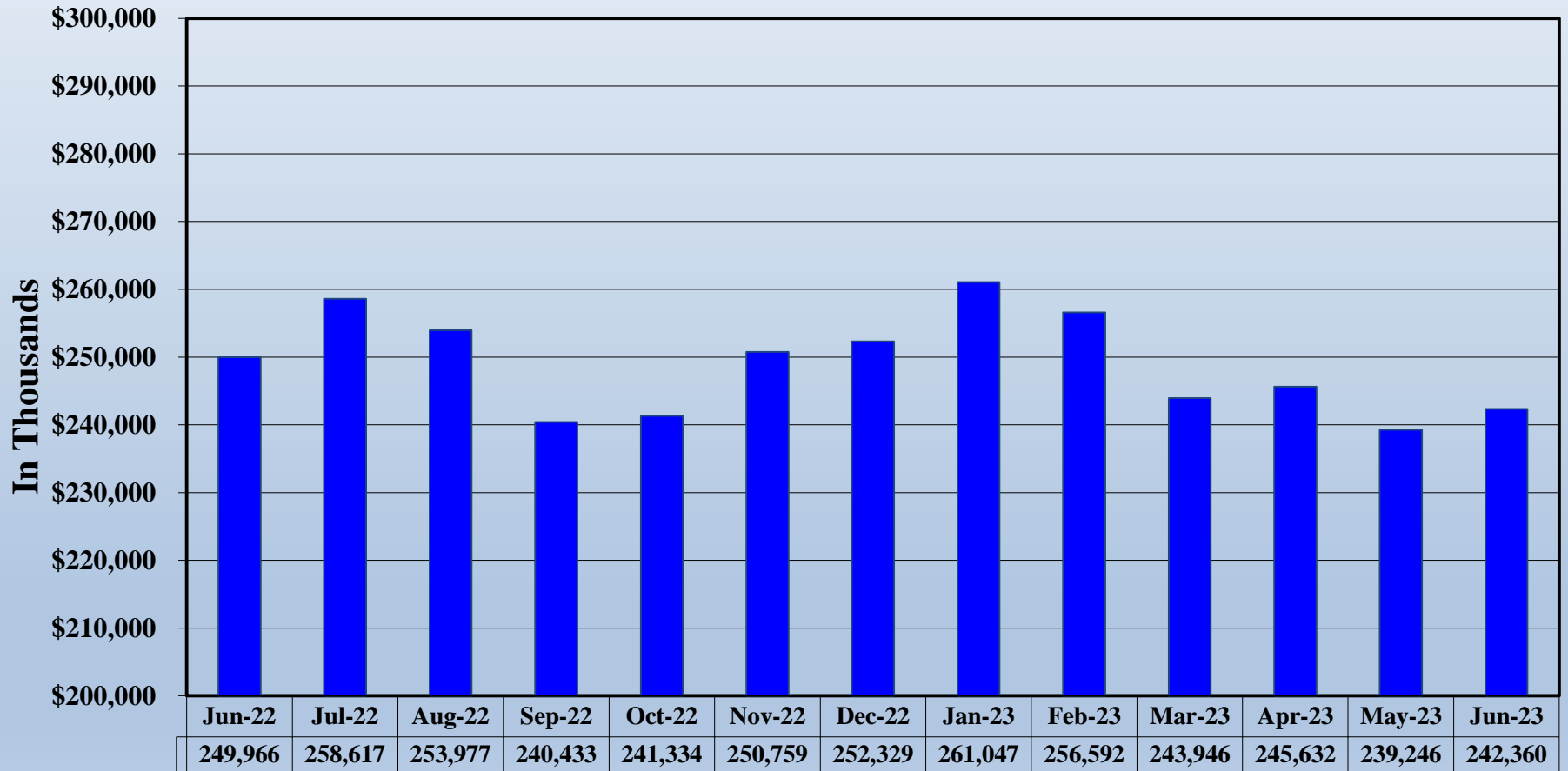
Total AR Cash Receipts

13 Month Trending



Total Accounts Receivable – Gross

Thirteen Month Trending

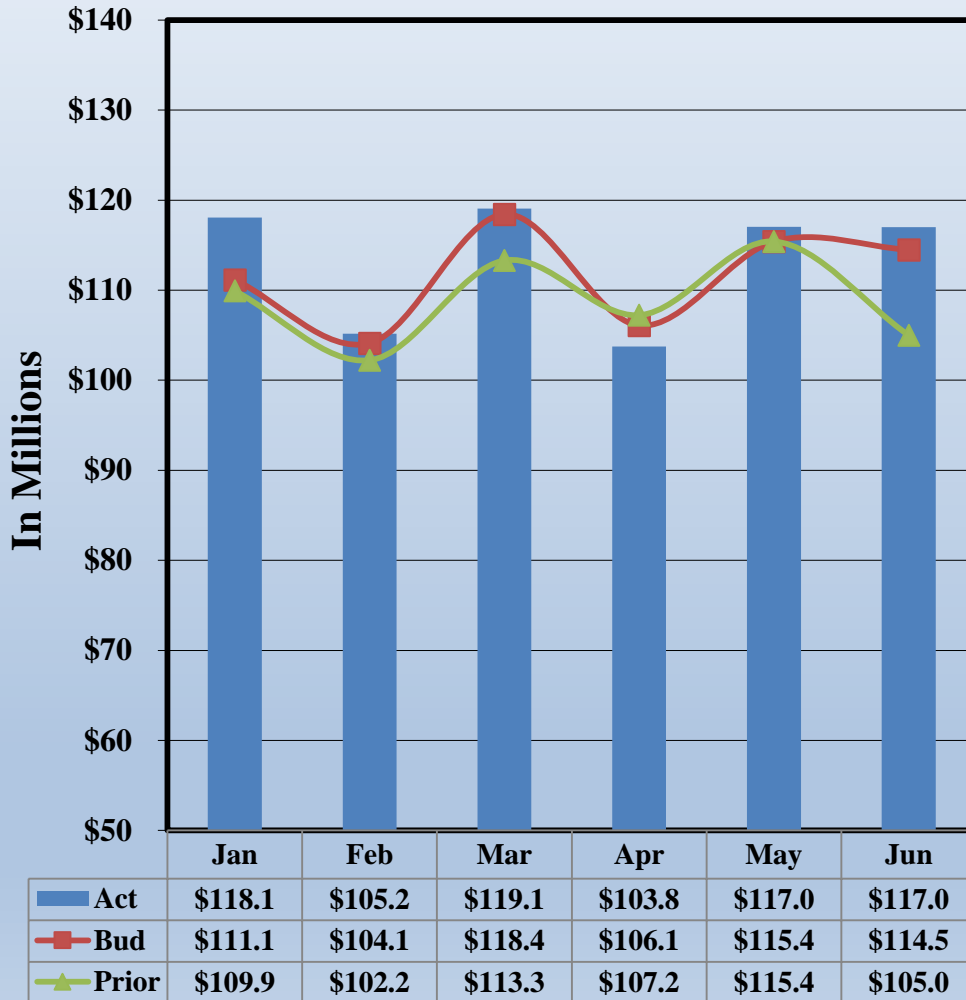


Revenues & Revenue Deductions



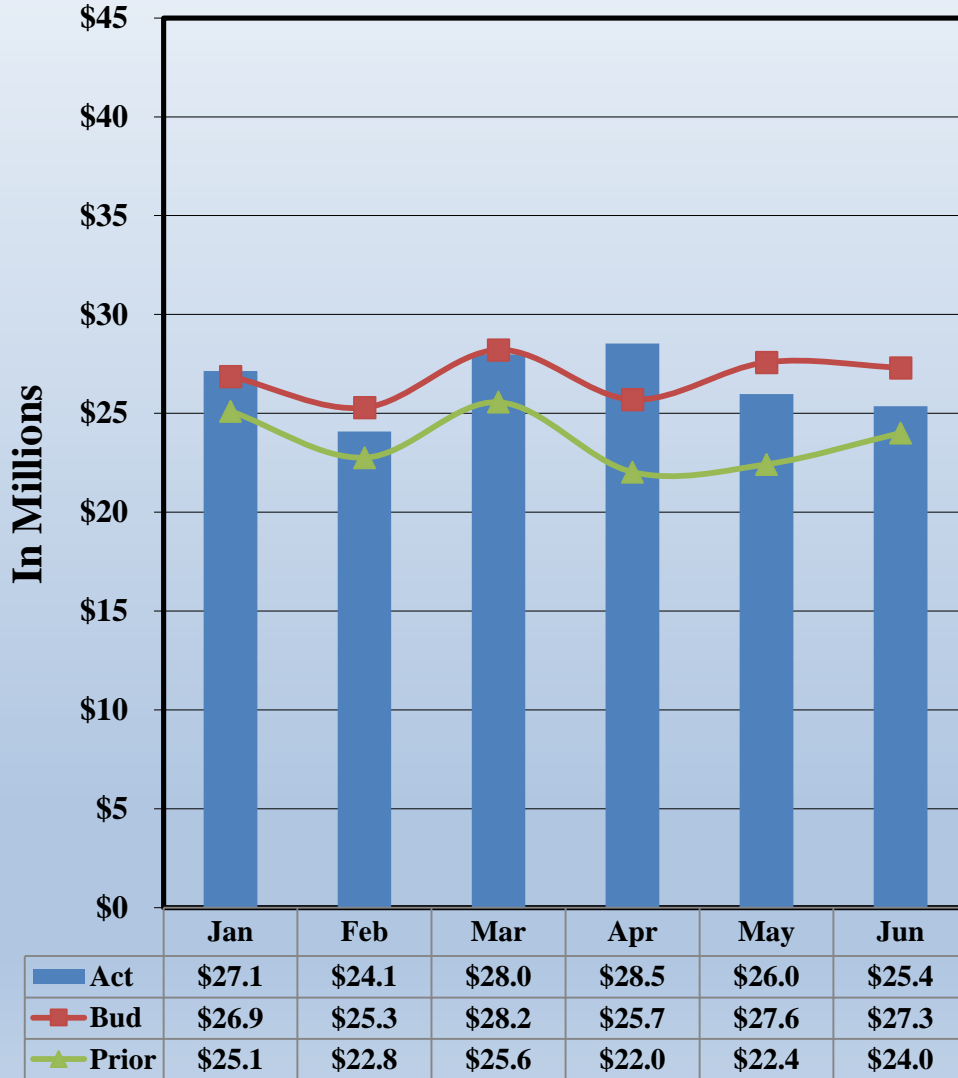
Total Patient Revenues

(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 117.0	\$ 114.5	\$ 105.0
Var %		2.2%	11.4%
Year-To-Date	\$ 1,013.3	\$ 988.4	\$ 988.5
Var %		2.5%	2.5%
Annualized	\$ 1,336.8	\$ 1,305.5	\$ 1,329.9
Var %		2.4%	0.5%

Total Net Patient Revenues

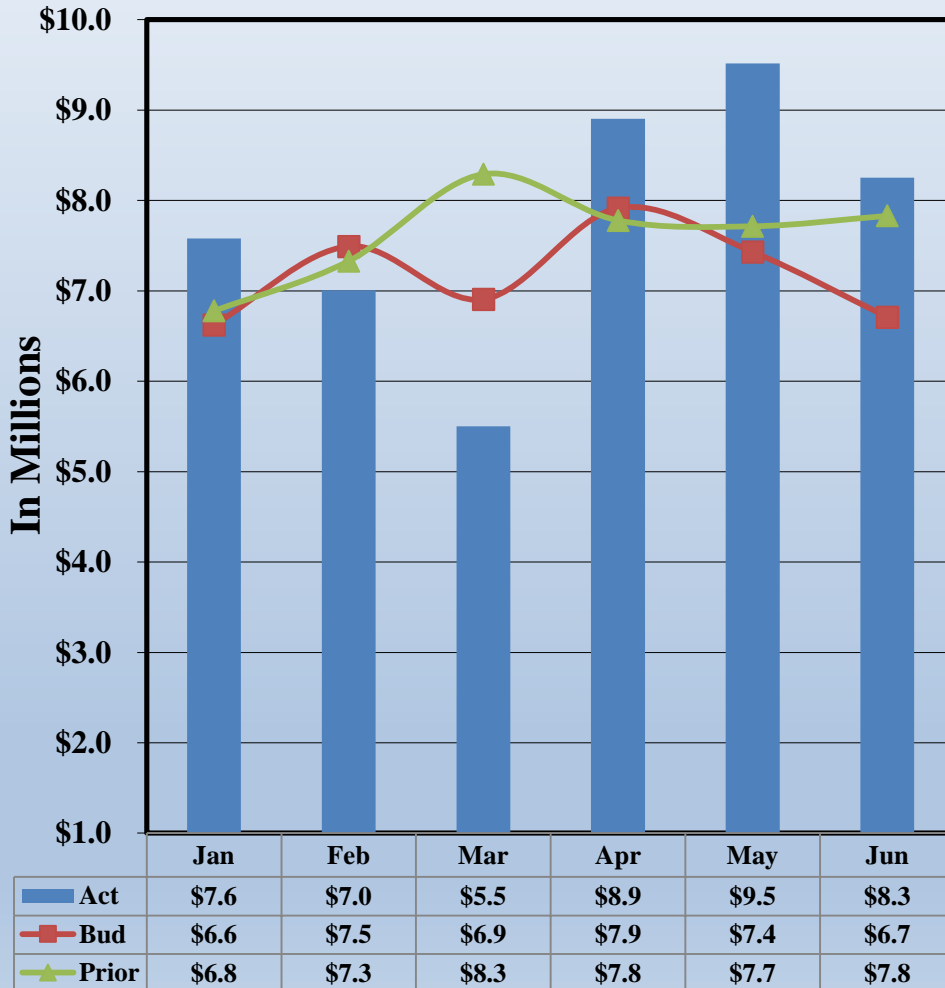


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 25.4	\$ 27.3	\$ 24.0
Var %		-7.1%	5.6%
Year-To-Date	\$ 233.0	\$ 237.6	\$ 219.5
Var %		-1.9%	6.1%
Annualized	\$ 303.7	\$ 313.0	\$ 306.2
Var %		-3.0%	-0.8%

Other Revenue

(Ector County Hospital District)

Including Tax Receipts, Interest & Other Operating Income



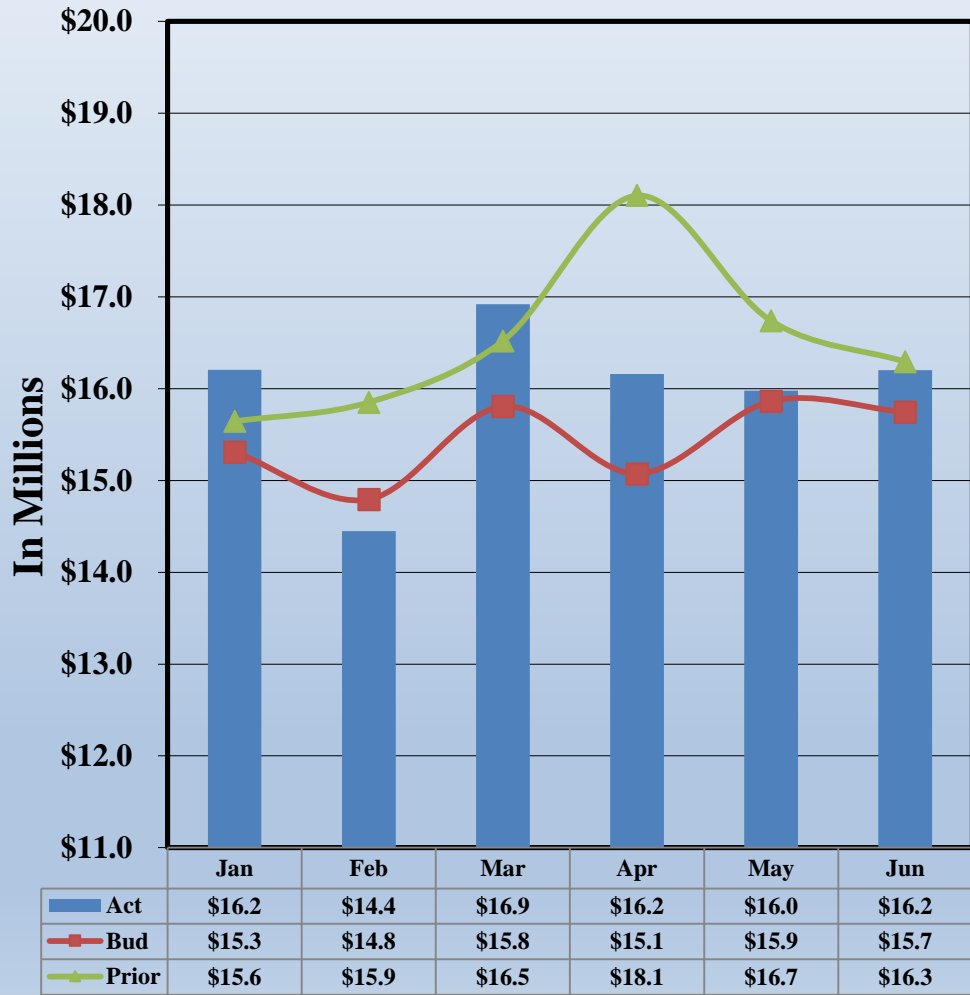
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 8.3	\$ 6.7	\$ 7.8
Var %		23.0%	5.4%
Year-To-Date	\$ 69.5	\$ 63.6	\$ 65.9
Var %		9.2%	5.4%
Annualized	\$ 94.1	\$ 81.7	\$ 86.1
Var %		15.2%	9.3%

Operating Expenses



Salaries, Wages & Contract Labor

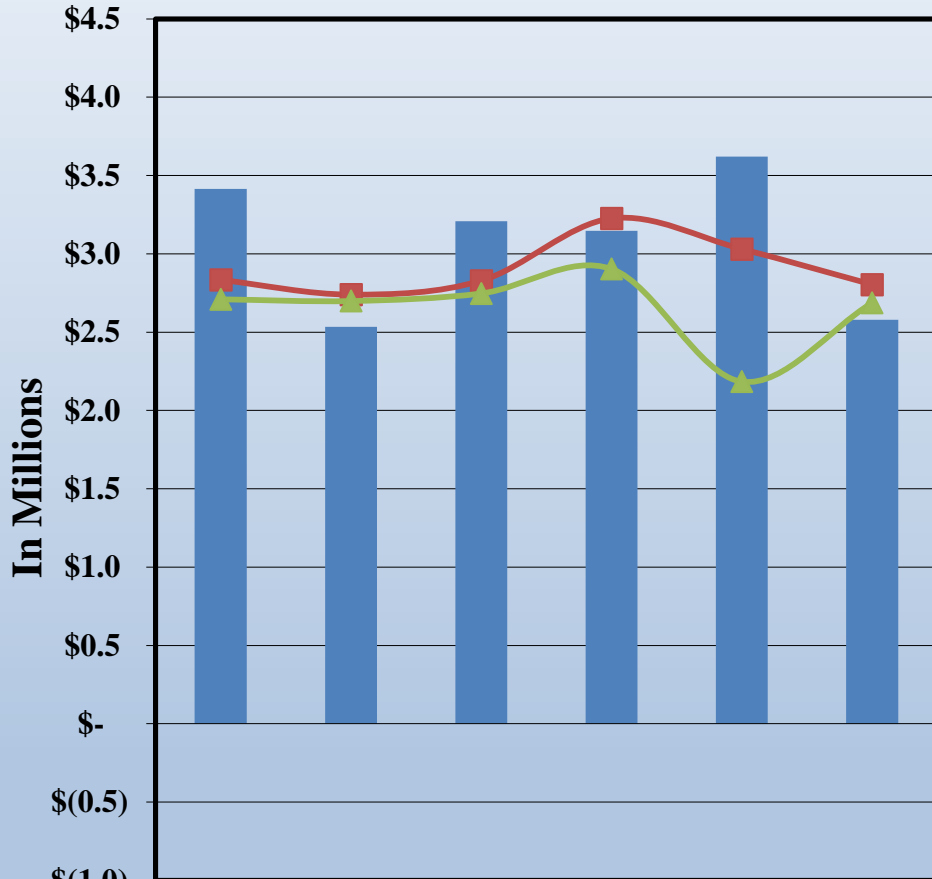
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 16.2	\$ 15.7	\$ 16.3
Var %		3.2%	-0.6%
Year-To-Date	\$ 142.2	\$ 136.9	\$ 148.9
Var %		3.9%	-4.5%
Annualized	\$ 192.0	\$ 179.6	\$ 194.3
Var %		6.9%	-1.2%

Employee Benefit Expense

(Ector County Hospital District)

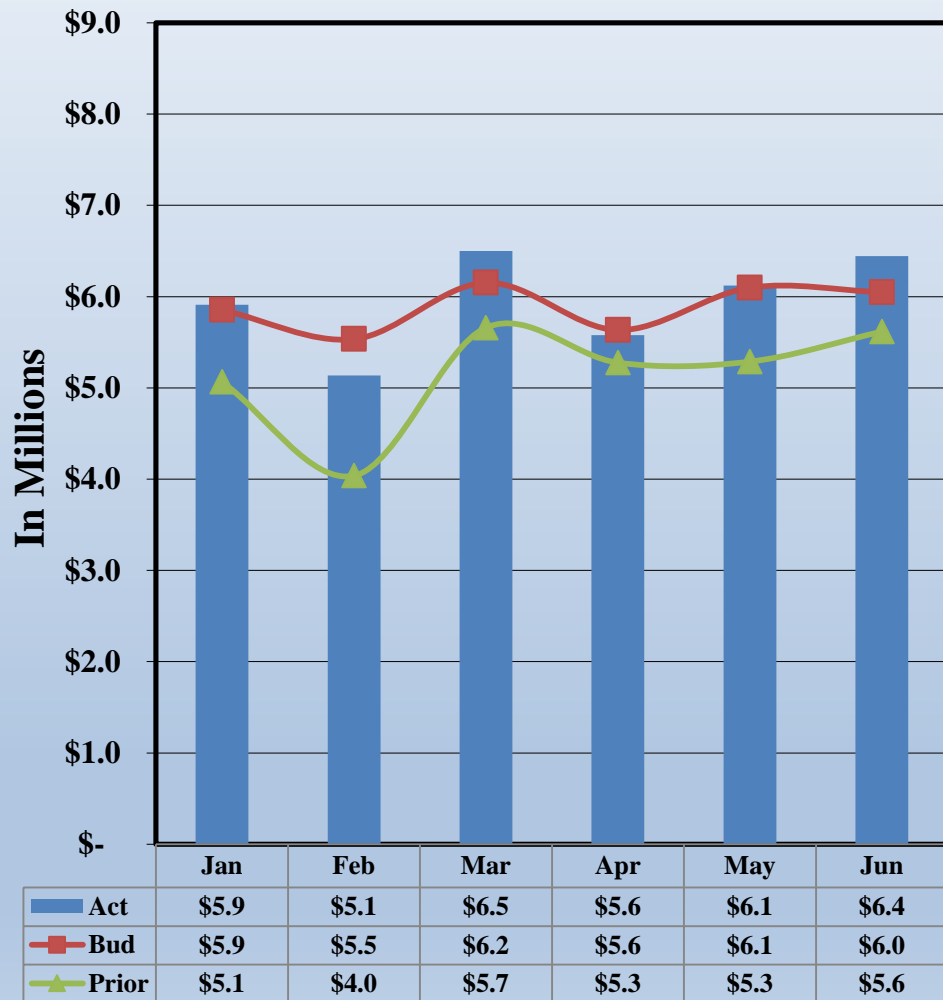


	Jan	Feb	Mar	Apr	May	Jun
Act	\$3.4	\$2.5	\$3.2	\$3.1	\$3.6	\$2.6
Bud	\$2.8	\$2.7	\$2.8	\$3.2	\$3.0	\$2.8
Prior	\$2.7	\$2.7	\$2.7	\$2.9	\$2.2	\$2.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.6	\$ 2.8	\$ 2.7
Var %		-8.1%	-5.5%
Year-To-Date	\$ 29.0	\$ 25.9	\$ 24.9
Var %		11.7%	16.5%
Annualized	\$ 31.5	\$ 34.7	\$ 31.8
Var %		-9.2%	-0.9%

Supply Expense

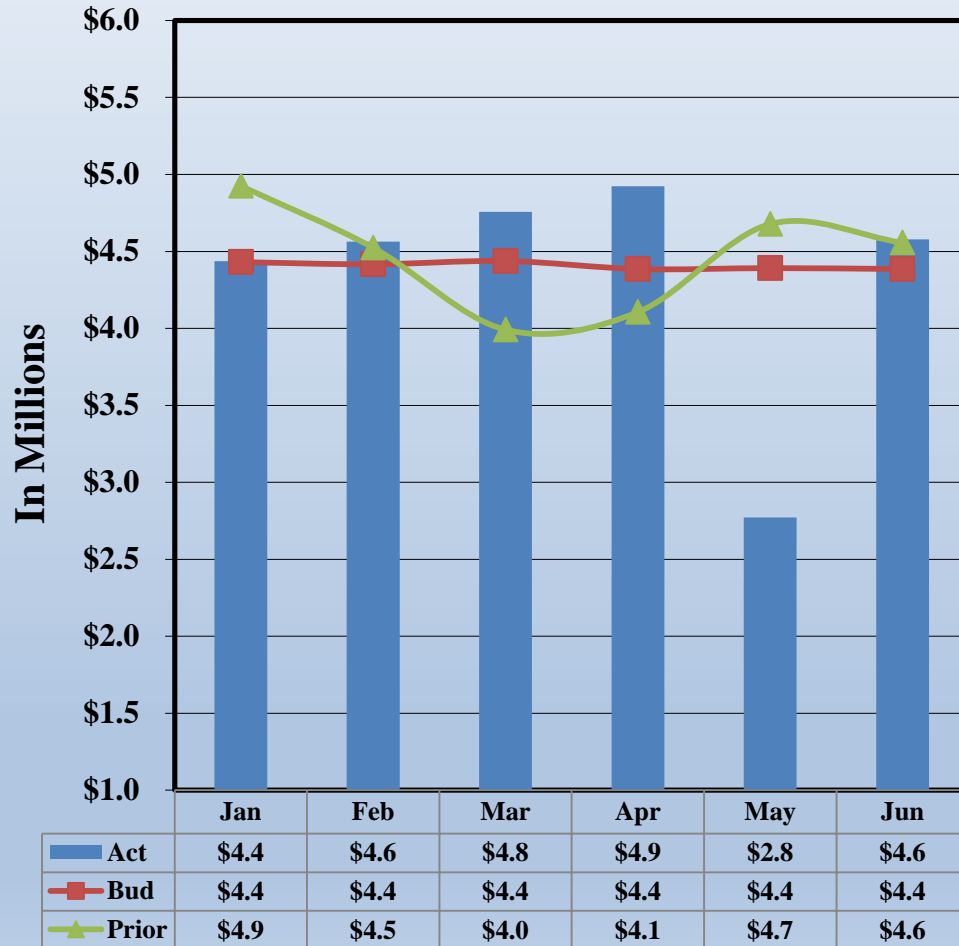
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 6.4	\$ 6.0	\$ 5.6
Var %		6.5%	14.7%
Year-To-Date	\$ 52.6	\$ 52.4	\$ 48.1
Var %		0.3%	9.4%
Annualized	\$ 67.7	\$ 67.6	\$ 64.7
Var %		0.1%	4.6%

Purchased Services

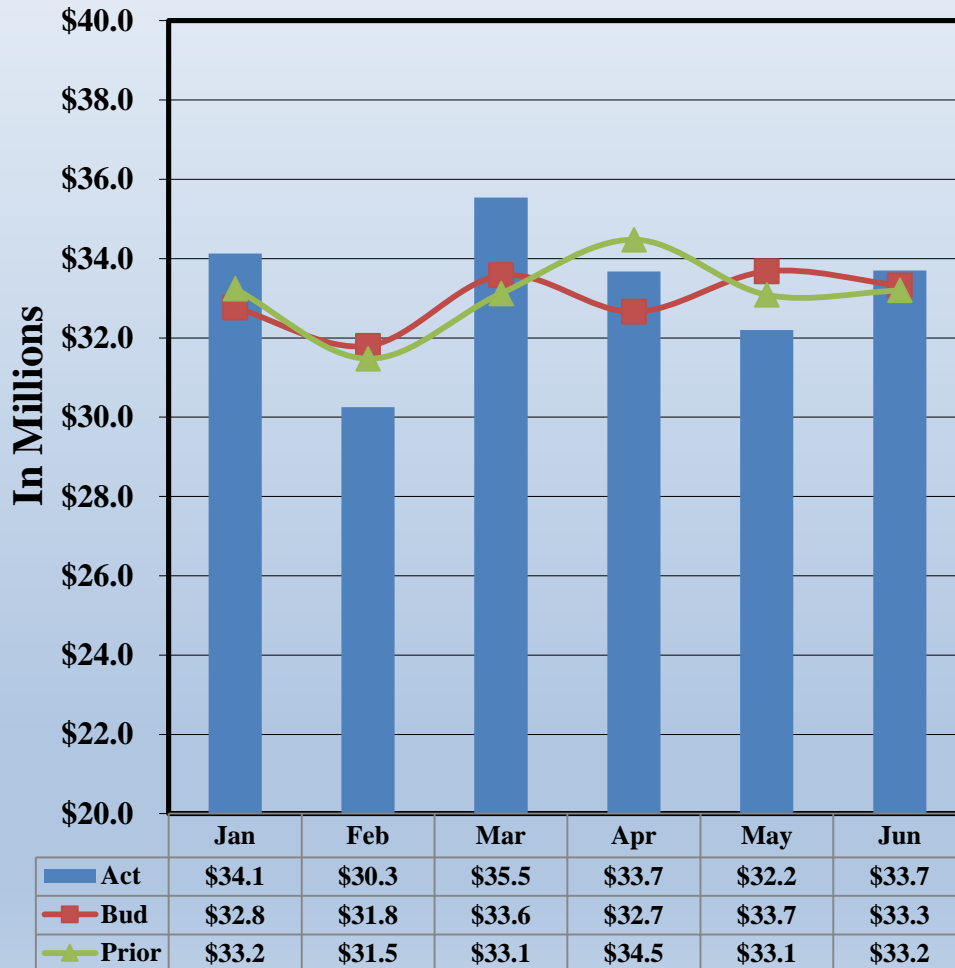
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.6	\$ 4.4	\$ 4.6
Var %		4.4%	0.5%
Year-To-Date	\$ 39.0	\$ 39.6	\$ 39.4
Var %		-1.6%	-1.0%
Annualized	\$ 52.5	\$ 52.6	\$ 52.2
Var %		-0.2%	0.6%

Total Operating Expense

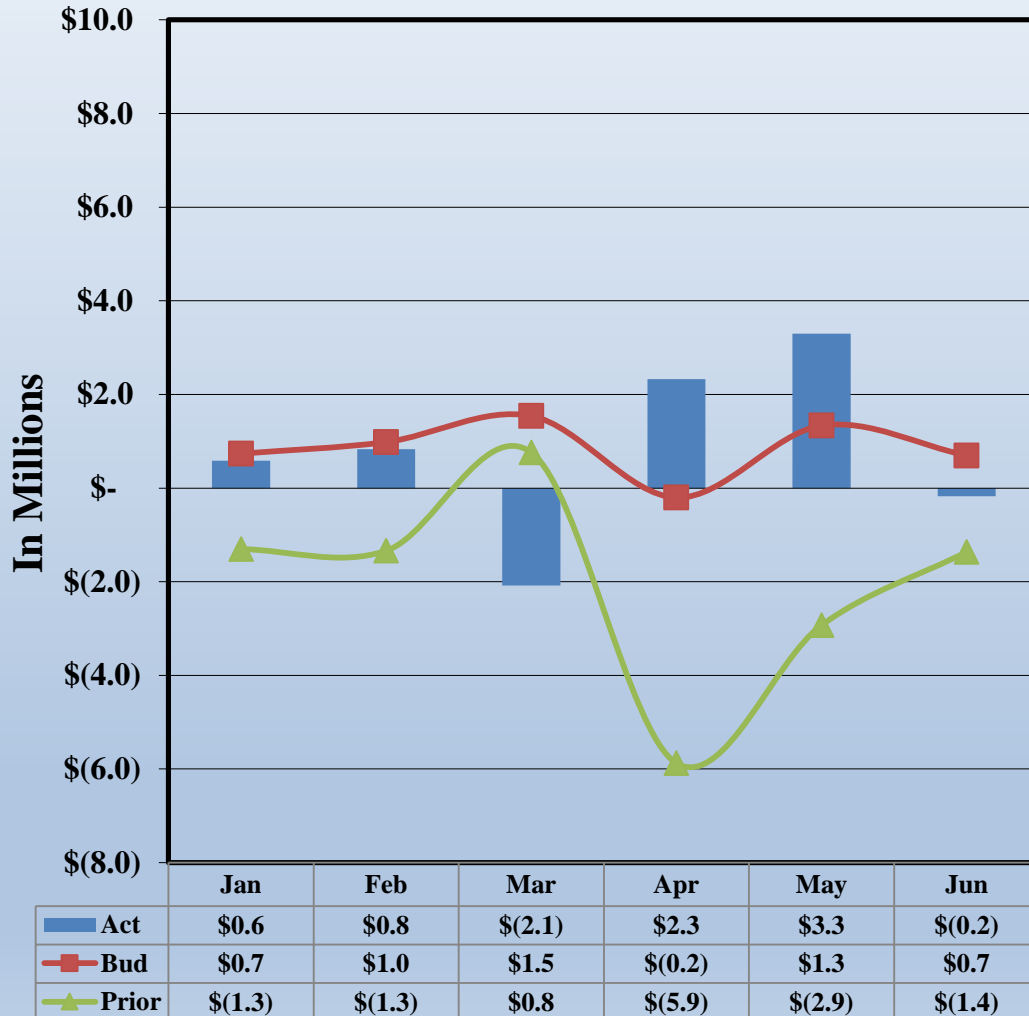
(Ector County Hospital District)



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 33.7	\$ 33.3	\$ 33.2
Var %		1.1%	1.4%
Year-To-Date	\$ 298.7	\$ 293.9	\$ 300.1
Var %		1.6%	-0.5%
Annualized	\$ 391.6	\$ 385.8	\$ 395.5
Var %		1.5%	-1.0%

Operating EBIDA

Ector County Hospital District Operations

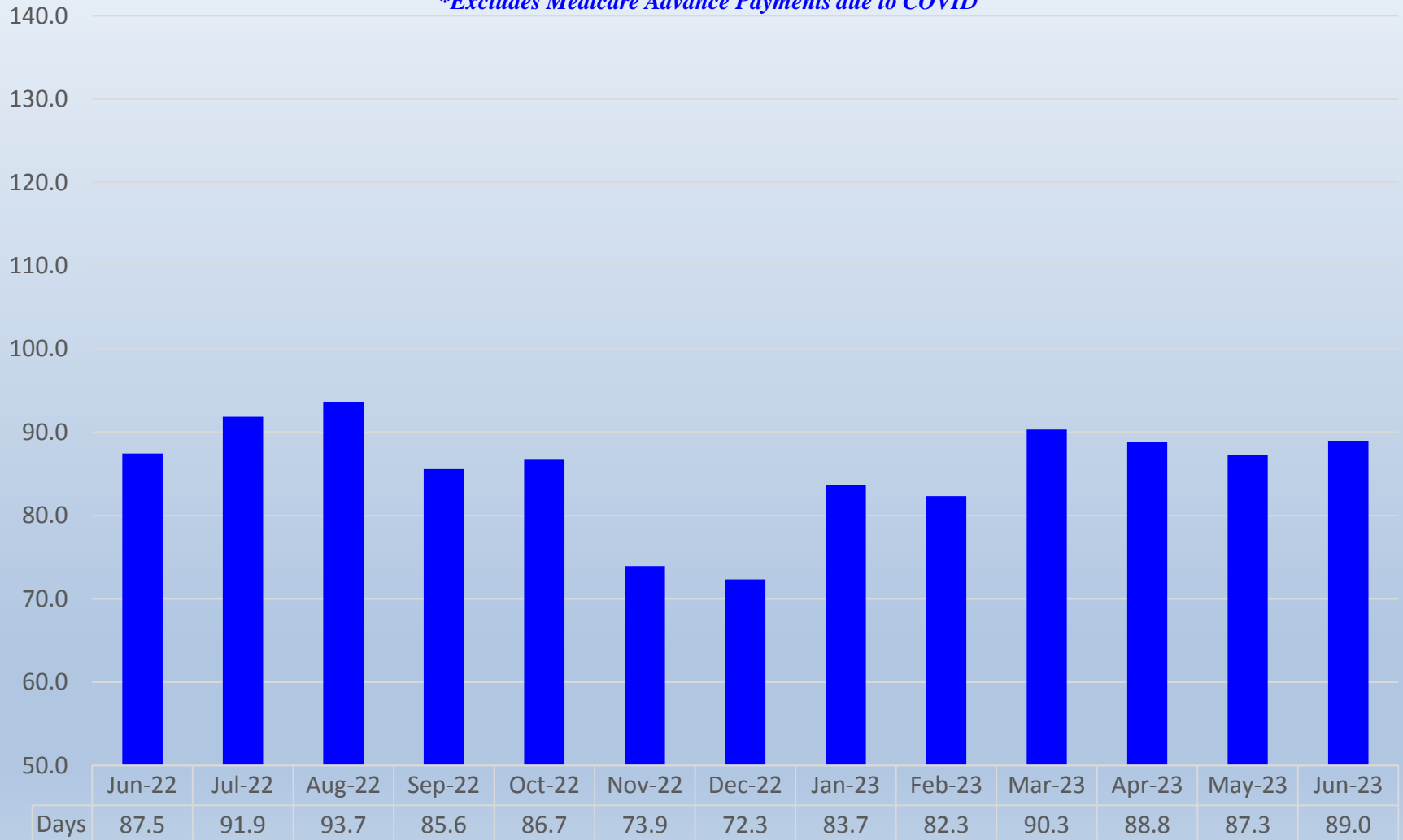


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (0.2)	\$ 0.7	\$ (1.4)
Var %		-128.6%	-85.7%
Year-To-Date	\$ 2.3	\$ 6.1	\$ (9.4)
Var %		-62.3%	-124.5%
Annualized	\$ 4.3	\$ 8.1	\$ 24.0
Var %		-46.9%	-82.1%

Days Cash on Hand

Thirteen Month Trending

**Excludes Medicare Advance Payments due to COVID*



mch



MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
 Through Matt Collins, Chief Operating Officer

SUBJECT: Abbott Point of Care Service Plan Agreement for 50 iSTAT analyzers
 Current contract: 001-7030-APOC-ISTATL-2021R

DATE: July 14, 2023

Cost:
 2+ Year Device Service Plan PKG (50 devices/2 years) **\$85,963.00**

Project Total (2-year term) **\$85,963.00**

Background:

Abbott iSTATs are used in critical care areas of the facility to provide bedside laboratory testing and blood gas studies to ensure rapid turnaround time of results for these patients. Laboratory currently owns 32 devices while Cardiopulmonary/Respiratory Care owns 18. The Abbott iSTAT maintenance agreement provides 2 years of service which includes unlimited, overnight device replacement for broken meters, docking stations, external simulators, conditioning cartridges, printers and semi-annual software updates. iSTAT devices are not maintained by TRIMEDX, as Abbott does not offer repair of these devices nor do they offer training on repair of these devices. This is a renewal of contract number 001-7030-APOC-ISTATL-2021R, which expires 9/30/23. The contract must be finalized by 9/30/23 to ensure there are no disruptions in service for our devices.

Staffing:

No additional FTE's required.

Funding:

Operational Budget



To: ECHD Board of Directors
Through: Russell Tippin, CEO
From: Lisa Enriquez, Benefits Manager
Date: 7/18/2023
Request: Renew Brokerage & Consulting Services with Lockton Dunning
Cost: \$90,000 Annual Contract

Summary: Lockton Dunning Benefits specializes in the design, implementation, communication and year-round service of medical, dental, life, disability, and other employer-sponsored benefit programs.

MCHS has direct access to Lockton in-house subject matter experts including actuaries, compliance attorneys, health risk experts, employee communications, and brokerage services.

Lockton Dunning has been our advisor for over ten years.

Objective: Provide our associates excellent benefits in a cost-effective and thoughtful manner.

FTE Impact: No additional FTE(s) will be required.

Pre-Approval: CFO, Legal, CEO



MEMORANDUM

TO: ECHD Board of Directors

**FROM: Carlos Aguilar, Director of Engineering
Through Matt Collins, Chief Operating Officer**

SUBJECT: TK Elevators

DATE: July 25, 2023

Cost:

Elevator Maintenance (08/01/2023 – 07/31/2024) <i>(Operational Budget)</i>	\$267,840.00
Elevator Maintenance (08/01/2024 – 07/31/2025) <i>(Operational Budget)</i>	\$267,840.00
Elevator Maintenance (08/01/2025 – 07/31/2026) <i>(Operational Budget)</i>	<u>\$267,840.00</u>
Contract Total	\$803,520.00

Background:

This contract renewal will provide preventative maintenance to all elevators at MCHS and outlying buildings.

Staffing:

No additional FTE's required

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding:

Budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors
 FROM: Linda Carpenter, Chief Information Officer
 SUBJECT: Breakaway PromisePoint Access/Community Services - (Term Extension)
 DATE: August 1, 2023

Cost:
 Breakaway PromisePoint Access/Community Services \$60,000.00
 (1-yr Term Extension)

Budget Reference:
 Operational Budget \$60,000.00

Background:
 Breakaway Adoption Solutions, a Division of Atos, provides Medical Center Health System (MCHS) with PromisePoint access and a suite of online learning simulations for new hires and transfers. This is used to assign specific role based training for the MCHS Electronic Medical Record (EMR). It promotes consistent and effective use of technology, equipment, and processes across MCHS facilities. Along with, customized training to enhance the patient experience and patient outcomes through the most effective use of our clinical applications.

Extending Breakaway contract will retain PromisePoint access and online learning.

Staffing:
 No additional FTE's will be required.

Implementation Time Frame:
 N/A

Funding:
 Breakaway PromisePoint Access/Community Services with annual fee of \$60,000 from Atos, will come from operational budgeted funds for this project.

ECHD Board Member Reimbursement Request(s)
 July 2023

<u>Name</u>	<u>Event</u>	<u>Amount</u>	<u>Description</u>
Richard Herrera	THT Conference	\$442.38	Mileage (Austin)
David Dunn	THT Conference	\$442.38	Mileage (Austin)
		\$21.63	Dinner
		\$44.14	Lunch
		\$21.71	Lunch
		\$33.09	Lunch
Don Hallmark	THT Conference	\$442.38	Mileage (Austin)
Wallace Dunn	THT Conference	\$36.00	Airport Parking
Kathy Rhodes	THT Conference	\$249.98	Airfare

MEMORANDUM

TO: ECHD Board of Directors
FROM: Steve Ewing, Chief Financial Officer
SUBJECT: PayerWatch Agreement
DATE: August 1, 2023

Cost:

Annual subscription fee:	\$76,000
Contract Total	\$76,000

Background:

PayerWatch offers a platform called Veracity. Veracity software is a comprehensive, robust audit tracking, appeal, and recovery workflow engine. Veracity puts data and automation in the hands of revenue cycle, compliance, and appeal management workers.

Staffing:

No additional FTE.

Disposition of Existing Equipment:

N/A

Implementation Time Frame:

N/A

Funding: budgeted operational expense

MEMORANDUM

TO: ECHD Board of Directors

FROM: Tara Ward, Divisional Director of Laboratory Services
Through Matt Collins, Chief Operating Officer

SUBJECT: Emergency Purchase of Replacement Chemistry Instrument

DATE: July 18, 2023

Cost:

OsmoPRO MAX Automated Osmometer	\$47,960.00
Service Contract, OsmoPRO MAX, 1 year	\$5998.50
Instrument installation, validation, and training	\$8664.80
1 year supply of controls (serum- and urine-based)	\$5255.55
Shipping/Handling	\$150.00
Cerner Interface (<i>waiting on quote</i>)	\$10000.00
 Project Total	 \$78,028.85

Background:

The current osmometer in use was purchased over 10 years ago and this year we were notified that it is no longer able to be serviced for repairs, preventive maintenance or parts any longer. Since the unit is so old, the lab has been having great difficulty in keeping it in working order. The techs are having to do much more intensive cleaning measures more often than is usually required, just to keep it in working order. If the osmometer does go down, there is not a backup method to obtain the same results. Specimens would have to be sent to Midland Memorial Hospital for testing, which would create delays in patient care. The osmometer is used to test patients who have suffered a head injury and other disease processes where the solutes in the blood must be monitored carefully, such as diabetes. The model requested to replace the current manual model will be able to be interfaced to Cerner for automatic resulting and is a random-access instrument that samples directly from the primary collection tube. Our current model is very manual and demands the tech to manually pipet the sample into the chamber and results are then recorded into a logbook. As part of the ongoing quality efforts, I am trying to rid the lab of as many manual processes as possible, to limit the number of potential mistakes as possible.

Staffing:

No additional FTE's required.

Funding:

Contingency Capital Budget



JOB FAIR



Date

THURSDAY
AUGUST 17TH 2023



Time

4-8 PM CDT



Location

NURSING EDUCATION BUILDING
520 N. WASHINGTON



JOIN US VIRTUALLY
SCAN THE QR CODE
TO JOIN THE JOB FAIR
ONLINE

We are looking for qualified candidates to fill many open positions including RN's, LVN'S, Radiology Tech's, Respiratory Therapy, CNA's, Phlebotomy, Physical Therapists, Surgical Tech's and more!

We will be **hiring on spot** for both virtual and in-person participants (tentative to completion of all hiring requirements). We will also be offering **on-site drug testing** and blood-work for in-person participants.

WHAT YOU'LL NEED

- Your Resume
- Your Driver License
- Any other information you would like a potential employer to review



SCAN TO APPLY

You must submit an application to the position(s) you are interested in **PRIOR** to attending the job fair.

Regional Services
August Board Report 2023

Events

UMC Regional Call

Upcoming Events

8/8 MCHS Regional Board Workshop

Community Outreach

Dr Okafor- Ector County Urgent Care Introductions

Apartment outreach for MCHtelecare

Regional Site Visits

McCamey- Met with CNO and med surge/ ED staff. No issues with transfers. They are still having issues getting reports back on patients but do feel it has gotten better. I have let Kristen know I will continue to follow up with leadership.

Met with providers and staff in clinic, Paul Baquirin NP will be coming back to Odessa and working at MCH in the Emergency Room. They have not had issues with transfers and no issues with referrals to clinics. No needs currently.

Rankin- met with CNO, we discussed common well options based on feedback received. Tiana explained they already have this and nurses and physicians both uses. Spoke with ED staff and physicians no issues with transfers. The provider in Rankin wanted to give kudos to our transfer center, he stated even when we were on diversion our transfer center went above and beyond to help and they are very grateful for our support.

Crane- met with CEO and CNO, we discussed transfers and options for acute telehealth. Laci mentioned they would be interested in partnering with us on these services if offered. I have let her know we are working on this and will touch base very soon. I also met with ED staff no issues with transfers and no needs at this time.

Pecos- Met with ED staff and physicians. They have had no issues with transfers and no needs currently.

Ft. Stockton- met with ED staff and MD, no issues with transfers.

I have given all facilities the new STEMI form that the transfer center will be using for STEMI transfers. I have also reminded region we are auto accept for STEMIs, Strokes, and traumas.

MCH Telehealth

Month 23'	On Demand	Scheduled
January	20	92
February	24	66
March	21	74

April	20	53
May	24	70
June	10	23